Ronald W. Hess Denis Rushworth Michael V. Hynes John E. Reters

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disposal options for ships

Ronald W. Hess
Denis Rushworth
Michael V. Hynes
John E. Peters

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PREFACE

The objective of this study was to identify and evaluate options for the disposal of U.S. Navy and U.S. Maritime Administration (MARAD) ships. The research considered four options: long-term storage, domestic recycling, overseas recycling, and reefing (i.e., the sinking of ships to build artificial reefs). It also considered the use of private and public U.S. shipyards, international organizations, and partnerships between U.S. and foreign companies. Applicable environmental and worker health and safety regulations were taken into account in arriving at estimates of the costs, benefits, capacities, capabilities, feasibility, and risks associated with each option.

This research was conducted for the U.S. Navy within the Acquisition and Technology Policy Center of RAND's National Defense Research Institute, a federally funded research and development center sponsored by the Office of the Secretary of Defense, the Joint Staff, the Unified Commands, and the defense agencies.

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SUMMARY

The U.S. Navy and the U.S. Maritime Administration (MARAD) together preside over a fleet of some 450 retired naval vessels and merchant ships that grows each month as ship retirements continue. Some of these ships will find their way into the navies of U.S. allies and friendly nations, others will be sold or donated to interested parties, and some will be consumed in live-fire military exercises known as sinking exercises, or SINKEX. Those that remain, about 358 ships, will require some other form of disposal over the next 20 years. Those 358 ships were the focus of our study.

We evaluated four options for how the Navy and MARAD might proceed: long-term storage, domestic recycling (ship dismantlement in U.S. naval or commercial shipyards), overseas recycling, and "reefing"—i.e., the sinking of a ship(s) to create an artificial reef for a marine habitat or as a site for recreational divers. Of these four, only the last three are truly ship-disposal options. Long-term storage, which defers the decision of how to dispose of the ships until some later date, was included to show the consequences of taking no action.

APPROACH

The study's main thrust was to estimate the costs and offsetting revenues associated with each of the four options, to assess the stability or uncertainty associated with each factor, and to assess the associated risks and impediments. Because the U.S. Navy funds both Navy and MARAD inactive fleet expenses, we estimated total program costs. In some instances, we show the separate Navy and MARAD "shares" of the total costs. All costs are given in constant FY00 undiscounted dollars; total program costs are often also given in discounted net present value dollars.¹

 $^{^1\!}A$ discount rate of 4.1 percent was used, per Office of Management and Budget, Circular A-94, at http://www.whitehouse.gov/OMB/ circulars/a094/a094.html.

Table S.1 summarizes the costs associated with the long-term storage option and the three disposal options; Figure S.1 shows the costs as a graph. The lower and upper ends of each floating bar in the figure represent the best-case and worst-case values, respectively. This range of values captures the full spectrum of possible outcomes in our cost model. The vertical stroke through each floating bar represents the baseline case, whose value captures the most reasonable expectation of option cost. With ship storage and title holdings as they now stand, the Navy will be responsible for about 45 percent of the cost of each option, with the balance falling to MARAD. Should the Navy transfer title to all eligible auxiliary and amphibious warfare ships to MARAD, the Navy share will fall to about 30 percent, with the balance going to MARAD. This variation is within the range between best and worst case shown.

Long-Term Storage

This option assumes that all 358 ships will be stored for 100 years and will still be in storage at the end of that period. This option is the most expensive of the four in terms of total costs over the 100-year period, amounting to \$4.9 billion in undiscounted FY00 dollars, or \$1.2 billion discounted. In terms of its impact on the near-term annual budget, long-term storage is competitive with the three disposal options, averaging \$50 million per year.

Long-term storage is the course of action with the greatest amount of cost uncertainty. Our concerns about the accuracy of the estimated costs for this option focus on two cost factors:

- Aging. This factor represents how a ship's maintenance needs will grow as
 the ship ages. The cost model baseline uses a uniform aging factor of 0.5
 percent per year to reflect the increase in maintenance cost. The expectation is that the older the ship becomes, the more maintenance it will need
 to stay afloat.
- Interval between dry dock inspections. The cost model baseline uses a
 uniform dry dock interval of 15 years for inspection and repair. If more frequent dry dockings were to become necessary, however—perhaps in response to greater-than-anticipated ship deterioration—costs could increase
 rapidly.

For our baseline, we used a 0.5 percent aging factor, a 15-year dry dock interval, and constant dry dock costs. The cost estimate for long-term storage in this case is \$4.9 billion in undiscounted FY00 dollars. The best-case scenario involves no escalation in maintenance due to aging, a 20-year dry dock interval, and a constant dry dock cost. Under these conditions, the cost estimate is \$3.8

Table S.1
Estimated Cost of Options

	Estimated Cost (millions of US\$)			
Option	Worst Case	Baseline	Best Case	Baseline Average Annual Budget
Long-term storage	1,750	1.170	960	
Discounted Undiscounted	7,740	4,920	3,770	50 for 100-year program
Domestic recycling Discounted Undiscounted	2,590 3,600	1,370 1,870	510 680	94 for 20-year program
Overseas recycling Discounted Undiscounted	140 170	140 170	0 0	34 for 5-year program
Reefing Discounted Undiscounted	560 760	370 500	240 320	25 for 20-year program

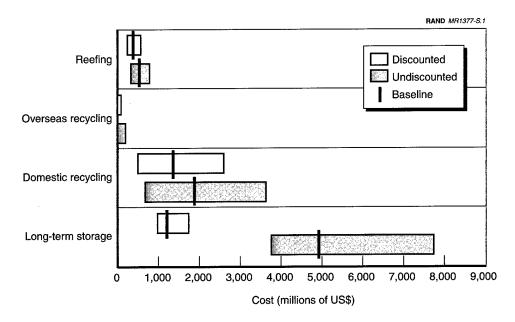


Figure S.1—Estimated Cost of Options

billion in undiscounted FY00 dollars. The worst-case scenario involves a 1 percent cost increase due to aging, a 10-year dry dock interval, and a 25 percent higher dry dock cost. Under these conditions, the cost estimate is \$7.7 billion in undiscounted FY00 dollars.

Long-term storage is not truly an option for the problem of ship disposal. It only defers the problem for another generation. In other words, whether stored for 20, 50, or 100 years, the 358 ships would still have to be dealt with in the end. For this reason, we concluded that long-term storage is not a viable course of action and not a sound policy.

Domestic Recycling

This option proved difficult to estimate accurately because of the labor-cost uncertainties likely to attend ship dismantling in the United States. We used the best data available from Puget Sound Naval Shipyard (PSNS), the Navy's Ship Disposal Program (SDP) contractors, and other sources. The complexity of the dismantling process for the various ship classes is another source of uncertainty. We developed a relationship between light ship weight (LSW) and the dismantling cost based on all the available data. We then used this relationship and other cost factors (such as towing, interim storage, and learning curve efficiencies) to arrive at baseline, best-case, and worst-case cost estimates. The available data on the cost to recycle specific ships at specific ship recyclers vary widely, so we caution against using our estimating approach for any specific ship. Of the variables contributing to the overall cost estimate for this option, the learning curve and the dismantling costs have notable influence while the value of scrap metal has little.

The baseline scenario for this option entails a 95 percent learning curve, the best-fit value for labor costs and ship complexity, and the October 2000 scrap prices. The result is a baseline cost estimate of \$1.9 billion in undiscounted FY00 dollars, or about \$1.4 billion in discounted dollars. The 95 percent learning curve we used is what was experienced by PSNS during its submarine recycling program. This learning curve, which is typical for heavy industry engaged in low-rate repetitive tasks, means that the last ship in a 20-year program will cost about 72 percent of the first. A learning curve beyond 95 percent for heavy industrial work of the kind involved in ship recycling would be difficult to achieve, as evidenced by PSNS experience.

Our best-case scenario for this option entails a 90 percent learning curve, the lower end of the labor cost error band based on the PSNS and SDP data (30 percent less than the baseline rate of \$863 per ton of LSW), the lower end of the ship complexity error band (16 percent less the baseline case), and a 50 percent increase in scrap value. Under these conditions, the estimated best-case cost

for domestic recycling is \$680 million in undiscounted FY00 dollars. Our worst case involves a flat learning curve, the upper end of the PSNS and SDP labor costs (30 percent above the baseline rate), the upper end of the complexity error band (16 percent above the baseline), and a 50 percent decrease in scrap value. Under these conditions, the estimate for domestic recycling is \$3.6 billion in undiscounted FY00 dollars.

Overseas Recycling

Virtually all present-day recycling of merchant ships and warships is done overseas in four Asian countries: India, Pakistan, Bangladesh, and the People's Republic of China. Turkey is the only European country that has a notable ship recycling industry. At one time, overseas recycling was a major means of disposal for Navy and MARAD ships.

The basic business model for overseas ship recycling is as follows: The ship owner or broker delivers a ship to the recycling site and in return receives payment based on the ship's LSW, the prevailing cost for recycling labor and materials, and the anticipated revenues for scrap metal and reusable equipment. Most merchant ships sail under their own power to the recycling site, but all or nearly all of the 358 ships in the Navy and MARAD inventory are or will be inactive and thus must be towed. For all 358 ships, the towing cost will exceed the ship's value in the overseas recycling markets, although some combination of markets and judicious choice of towing arrangements may produce a small amount of revenue for the U.S. government. The cost for overseas recycling of all 358 vessels assuming suboptimum choices for towing arrangements and including the cost of storing the ship during the notional five-year duration of such a program would be no higher than \$170 million in undiscounted dollars. Such a program may cost nothing if towing costs can be optimized. However, overseas recycling activities have been subject to great uncertainty because of short-term economic pressures and long-term environmental and safety pressures. Established industries in India and Turkey appear to be in decline because of these pressures. Moreover, U.S. regulations regarding the export of polychlorinated biphenyls (PCBs) will have to be amended before the United States can resume exporting ships containing residues of this pollutant.

Discussions under way within three United Nations (UN) organizations—the International Maritime Organization (IMO), the UN Environmental Program, and the Basel Convention on the Transboundary Movement of Hazardous Wastes—may lead to a new regulatory regimen for the ship recycling industry that could radically alter the nature of the international maritime industry. Because of all these uncertainties, we recommend that the Navy and MARAD not pursue the overseas recycling option despite its attractive cost.

Reefing

Reefing is a very promising ship disposal option. There is a history of success in using sunken ships to build reefs that benefit marine life, commercial and sport fishing, and recreational diving. Reefing is also one of the least expensive disposal options. The baseline case cost estimate for a 20-year program to dispose of the current inventory of 358 ships through reefing, including towing and interim storage, is \$500 million in undiscounted FY00 dollars. Offsetting government tax revenues can be expected from the business activity associated with the new reefs. Calculations using optimistic estimates show that the accumulated tax revenues will equal the cost of the program by its twelfth year.

Compared to the overall cost of the domestic recycling option, that of the reefing option is less sensitive to variations in learning curve and ship preparation costs. This is because the costs of towing and interim storage, which are fixed costs, make up a greater fraction of the total cost in reefing than they do in domestic recycling. To estimate the cost of the reefing option, we analyzed the cost data available from previous reefing projects and obtained estimates from Navy shipyards and commercial groups. The data lie on a remarkably uniform trend line, which allowed us to do a high-confidence evaluation of program cost versus ship complexity.

The baseline for the reefing option assumes a 95 percent learning curve and the best fit values for the labor costs and complexity factors. The cost estimate in this case is \$500 million in undiscounted FY00 dollars. The best-case cost scenario entails a 90 percent learning curve, the lower end of the labor cost error band (±30 percent), and the lower end of the complexity error band (±16 percent). The result is \$320 million in undiscounted FY00 dollars. The worst case entails a flat learning curve and the upper end of both the labor cost and the complexity error bands. For this case the estimate is \$760 million in undiscounted FY00 dollars.

The biggest unknown associated with reefing is the standard to be used for preparing ships for reefing. Most reefing projects thus far have employed local, U.S. Coast Guard, or Canadian standards in cleaning and preparing ships for sinking. A sound long-term reefing program requires new national standards for ship cleaning and a coordinated Navy-MARAD interagency program.

RECOMMENDATIONS

To reduce the current risk of ship sinking or other notable environmental damage, the Navy and MARAD should exploit the experience gained in the Navy's ongoing Ship Disposal Program and the recently initiated MARAD program to dispose of poor-condition ships in the inventory. At the same time, both agen-

cies should initiate coordinated discussions with the Environmental Protection Agency (EPA) and other coastal regulatory authorities to develop standards for reefing that will make it a viable, long-term option for disposing of as many of the 358 ships as possible. The goal should be to dispose of the current inactive fleet by 2020 or earlier, since that time frame will have only a modest impact on the Navy and MARAD budgets and is well within the capabilities of the available industrial base. The Navy and MARAD should not opt for overseas recycling; such a program would involve many impediments and difficulties. Neither should they opt for long-term storage. This option entails high and uncertain costs and only defers, rather than solves, the problem of disposing of the 358 ships.

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We would like to thank Commander Charles Behrle, USN, and Eugene Magee, of MARAD, for their help and support throughout the course of this project. Their aid in gathering critical data and providing access to important information was invaluable, and their comments on and insights into issues attending the inactive fleets, ship disposal, and similar matters enriched the project considerably.

We also want to acknowledge the staff and members of the Atlantic States Marine Fisheries Commission and the Gulf States Marine Fisheries Commission, particularly Mel Bell of South Carolina and Tom Maher of Florida; Dick Long of the San Diego Oceans Foundation; Jay Straith of the Artificial Reef Society of British Columbia; the National Steel and Shipbuilding Company; and the U.S. Coast Guard in the person of Nick Petagno and his teammates. All of these made notable contributions to our understanding of the reefing option.

We thank all of the many employees of the Puget Sound Naval Shipyard who informed the basis of our domestic recycling option, as well as those of Baltimore Marine Industries and Metro Machine Incorporated who did the same. We also thank Naresh Maniar, who diligently and successfully informed us about ship recycling in Asia, and Unal Bener, who did the same concerning Turkey. To those at Crowley Marine of Seattle who provided us with invaluable information on the cost of ship towing, and those of NAVSEA PMS 333 who contributed in many different areas, we also express our thanks.

We also would like to express our deep appreciation for the formidable contributions of our team leader, Ron Hess, whose untimely death near the project's end was a loss deeply felt by all.

ACRONYMS AND ABBREVIATIONS

ABS American Bureau of Shipping

AMP amphibious warfare

ARK Artificial Reefs for the Keys

ARSBC Artificial Reef Society of British Columbia

ASMFC Atlantic States Marine Fisheries Commission

AUX auxiliary

BB battleship

CFC chlorofluorocarbon

CFR Code of Federal Regulations

CG cruiser

CP cathodic protection

CRB Commodity Research Bureau

CV aircraft carrier

DDG destroyer, guided missile

DH dehumidifying

DoD Department of Defense

EPA Environmental Protection Agency

F&W Fish and Wildlife

FF fast frigate

FFG fast frigate guided missile

FMS foreign military sales

FOB freight on board

GNP gross national product

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GRT gross registered tons

GSMFC Gulf States Marine Fisheries Commission

HMAS Her Majesty's Australian Ship **HMCS** Her Majesty's Canadian Ship

IMO International Maritime Organization

JRRF James River Reserve Fleet

LSW light ship weight

LT long ton

MARAD Maritime Administration

MCMV mine countermeasure vessel

MOB mobilization

NASSCO National Steel and Shipbuilding Company

NAVSEA Naval Sea Systems Command

NISMF Naval Inactive Ship Maintenance Facility

NOAA National Oceanic and Atmospheric Administration

NVR Naval Vessel Register

OECD Organization for Economic Cooperation and Development

PADI Professional Association of Diving Instructors

PCB polychlorinated biphenyls

PLPublic Law

PMS 333 NAVSEA organization that manages the inactive fleet

POP persistent organic pollutant

PSNS Puget Sound Naval Shipyard

PVC polyvinyl chloride

RF Reserve Fleet

ROM Rough order of magnitude

RR Ready Reserve

RRF Reserve and Retired Fleet

SCUBA self-contained underwater breathing apparatus

SDOF San Diego Oceans Foundation

SDP Ship Disposal Program

Acronyms and Abbreviations xxv

SINKEX sinking exercise (naval target practice)

UN United Nations

UNEP UN Environmental Program

USCG U.S. Coast Guard

USGPO U.S. Government Printing Office

USS United States Ship

VAT value added tax

VSTOL vertical short takeoff and landing

INTRODUCTION

The U.S. Navy and the U.S. Maritime Administration (MARAD)¹ together oversee an aging fleet of inactive military and merchant ships that increase in number each year and must be disposed of. Some of these ships end up in museums (about 51 now serve as museum exhibits); others become the subject of foreign or domestic donations, sales, or leases. The remainder of this inactive fleet, as of November 2000 and considering those ships to be added through the year 2005, comprises about 358 ships, all of which have to be disposed of by other means.

We have assumed for this study that additions to the Navy and MARAD inactive fleet beyond 2005 will equal subtractions via sales, sinking exercises, and donations. For the Navy, these three disposal means have recently averaged about 30 ships per year as the fleet has been downsized.² The DoD is envisioning a Navy fleet of about 300 ships in the future, and the building rate and corresponding ship retirement rate to sustain such a fleet is about 10 ships per year, well within the figure of 30 ships per year.³ For MARAD, the picture is not as clear; it depends on future decisions regarding the size of the reserve fleet designated for "indefinite retention." Should this fleet be downsized faster than can be accommodated by sales or transfers, the 358-ship figure will grow. Figure 1.1 summarizes the numbers and types of ships in the Navy and MARAD inactive fleet. Appendix A provides a comprehensive list of ships and explains how the inventory of 358 ships was developed.

¹MARAD is the U.S. government's disposal agent for merchant-type vessels of 1,500 gross tons or more. This currently includes Navy noncombatant ships, which have come to be loosely interpreted as Navy merchant-type ships. The Department of Defense (DoD) must dispose of all combatants itself.

²See Chapter Three, Table 3.1, for a summary of Navy ship disposals since 1974.

³Letter from U.S. Secretary of Defense to Senate Armed Services Committee, "Department of Defense's Naval Vessel Force Structure Requirements," June 26, 2000.

2 Disposal Options for Ships

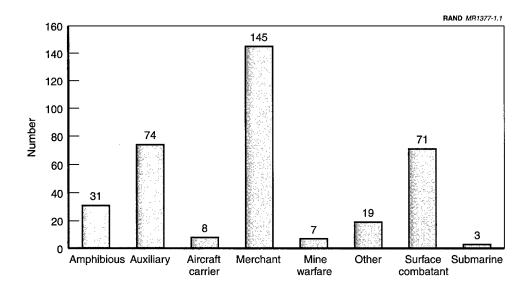


Figure 1.1—Number and Type of Navy and MARAD Ships Awaiting Disposal

At issue is the appropriate course of action for disposal of these ships. They might be maintained in indefinite long-term storage, they might be recycled⁴ in a U.S. Navy or commercial shipyard, they might be recycled overseas, or they might be reefed—i.e., sunk at carefully selected coastal sites to provide artificial reefs as habitat for marine life or attractive destinations for recreational divers.

Various concerns attend these four options, however. Long-term storage raises fears of accidental sinking through hull corrosion or severe storms or environmental damage from spills or leaks. Maintenance costs are also a factor in long-term storage, especially if mounting corrosion problems or environmental incidents prompt more frequent or more extensive maintenance. And, of course, long-term storage does not actually dispose of the ships—it only delays the problem of disposal until some future time. As for recycling, it raises cost-efficiency concerns when dismantling is to take place in U.S. yards, environmental impact and worker safety concerns when recycling is done either in the United States or overseas, and issues of international traffic in and export of highly controlled waste materials when done overseas. Like recycling, reefing raises questions about necessary environmental protections.

Our study entailed assessing the four courses of action just outlined. The first chapter describes the disposal problem and the fleet of ships awaiting disposal.

⁴Many texts refer to ship recycling as "shipbreaking" or "ship scrapping." We use the term *recycling* because it more accurately conveys that most of the materials in a ship are reused in some way.

Chapters Two through Five deal, respectively, with long-term storage, domestic recycling, overseas recycling, and reefing. We considered the use of ships for military target practice, called *sinking exercises*, or *SINKEX*, only as a way to dispose of Navy ships entering the inactive fleet after 2005, when retirements to the fleet could be accommodated by SINKEX, sales, and donations. Chapter Six provides a comparative analysis of all four options and concludes with recommendations.

Because the Navy funds both Navy and MARAD inactive fleet expenses, we have for the most part estimated only total program costs. In a few instances, we provide both the Navy and the MARAD "share" of the total costs as information for those in each agency who are responsible for administering inactive ship programs. We express all costs in constant FY00 undiscounted dollars, in many instances also giving the discounted net present value for total program costs.⁵

ORIGINS OF THE INACTIVE FLEET

Upon the Secretary of the Navy's decision that a ship is no longer needed in active service, the ship is inspected by the Navy's Board of Inspection and Survey to determine whether it is still physically fit for service. A fit ship may be offered for lease to a foreign government, inactivated and placed in the inactive fleet for future mobilization, or declared excess and stricken from the U.S. Naval Vessel Register (NVR). An unfit ship is also stricken from the NVR, but then it is either offered for foreign military sale (FMS) to governments that wish to restore it to service, retained as a source of spare parts for operating ships of its class, or otherwise disposed of. MARAD maintains the Ready Reserve (RR), a fleet of merchant ships ready to carry military cargo in times of national emergency. When these ships are no longer serviceable, they are added to the inventory of unfit ships awaiting disposal. Occasionally, a few ships from sources such as the U.S. Coast Guard also find their way to the inactive fleet where they await disposal.

Ships awaiting final disposal are held at one of the Navy's four Naval Inactive Ship Maintenance Facilities (NISMFs) or at one of three MARAD inactive ship facilities pending completion of disposal arrangements. Stricken Navy ships determined to be merchant or merchant-type ships or capable of being converted to merchant use are transferred to MARAD for final disposal; warships are disposed of by offices of the DoD. In the 1960s and 1970s the U.S. government sold hundreds of ships from the Navy and MARAD inactive fleets for scrap both domestically and internationally, relying on the private sector to perform

 $^{^5\}mathrm{A}$ discount rate of 4.1 percent was used, per Office of Management and Budget Circular A-94, available at http://www.whitehouse.gov/OMB/ circulars/a094/a094.html.

Disposal Options for Ships

the work. In the 1980s the number of ships stricken declined because of the Reagan-era naval buildup. In 1991 the Navy, through such government agencies as the Defense Logistics Agency, resumed ship recycling to deal with the influx of ships to the inactive fleet that resulted from the post–Cold War military downsizing.

However, between 1970 and 1990 a fundamental change in the world's ship recycling industry took place: the industry, which now recycles about 700 ships per year, migrated from the United States, Spain, Portugal, and Italy to India, Pakistan, China, the Philippines, and Bangladesh, where labor is cheap and environmental restrictions are minimal. The U.S. recycling industry generally contends that it is now more difficult to recycle ships and to make a profit because U.S. environmental laws and worker health and safety laws have become more protective. Additionally, U.S. scrap metal prices are currently significantly lower than those on the Indian subcontinent, and the supply of ships to be recycled in the United States is small and unstable. As a result, between 1991 and 1997, only 34 Navy and MARAD ships were recycled domestically, down from a total of approximately 980 ships between 1970 and 1982. Twenty ships sold for U.S. recycling had to be recovered by the Navy because of contractor default.

Concerns About Navy Recycling

In 1997 members of Congress and some environmental groups raised concerns about Navy ship recycling that focused on U.S. environmental, health, and safety violations and poor overseas environmental, health, and safety conditions at recycling sites.⁶ On December 9, 1997, the Secretary of the Navy suspended any efforts to sell U.S. Navy ships overseas for recycling. Concerns about safety and health at overseas recycling yards are not limited to U.S. interests, however. International civilian shipping and environmental communities have shown growing concern about the conditions in overseas yards, and international environmental regimes such as the Basel Convention on Hazardous Wastes have made efforts to regulate overseas recycling.⁷

Overseas recycling has now effectively become unavailable to the Navy and MARAD. As a result, some 252 ships of Navy origin, about 99 ships of MARAD origin, and seven ships originating from other agencies await recycling in Navy and MARAD facilities. Detailed information on this inventory of 358 ships is

⁶Report of the Interagency Panel on Ship Scrapping, USGPO, Washington, DC, April 1998.

⁷Basel Convention on the Control of Transboundary Movements of Hazardous Wastes and Their Disposal, UN Environment Programme (UNEP), 1989, at http://www.unep.ch/basel.

provided in Appendix A, Table A.2.⁸ These 358 ships cumulatively represent a backlog of approximately 2,772,000 light ship weight (LSW) tons.⁹

The backlog of ships poses several problems. There are increased environmental risks associated with an aging, inactive fleet; there is the ever-present potential for ships to sink at their anchorages. Some incidents of discharged hazardous materials have already occurred, and the potential for more may grow as the ships age. Maintenance costs also increase as ships age. And the inevitable need to shuffle ships among available facilities to meet emerging needs adds further to the expense.

The use of ships to build artificial reefs, a largely unexplored way to reduce the backlog, has been encumbered in part by the recent discovery of residues of polychlorinated biphenyls (PCBs) in many shipboard materials for which there are few clear management rules. Consequently, the Navy is concerned about the long-term liability attached to reefed ships.

The backlog may be helped by the Navy's having recently obtained EPA concurrence to expend a few ships each year for SINKEX. These exercises provide valuable training to fleet units as well as useful opportunities to test ship and weapons system designs. We assumed that SINKEX plus occasional donations and FMS would keep the inventory from growing above 358 ships beyond 2005.

Environmental and Worker Safety Considerations

Some of the environmental considerations about ship disposal are very obvious (spills and leaks) while others are less so. Ships often contain many fuels, oils, solvents, refrigerants, halons, and chlorofluorocarbons (CFCs) necessary for their operating systems. In older ships, electrical transformers and many non-metallic materials often contain PCBs, and most such ships are insulated with asbestos. Lead-based paint that may also contain PCBs covers many of the steel surfaces. These materials present both environmental and worker safety hazards. For example, lead-based paint chips are a toxic waste in the environment, but lead-based paint also poses a potential health risk to any worker who in attempting to burn the paint off steel being recycled accidentally inhales the resulting fumes. PCBs and asbestos pose safe-handling and health problems for

⁸Table A.2 is not intended as a specific list of ships but as a tool accounting for ship leases, donations, sales, and SINKEX that we can use to arrive at an approximate number and tonnage of ships for our analyses.

⁹In January 2001, just as this report was being finalized, we were advised that 17 of the 358 ships were disposed of by recycling, transfer to the General Services Administration for sale, or some other means. Nearly all were small ships and vessels amounting to no more than 1 percent of the total LSW in the working inventory. These recent changes thus have a negligible impact on our cost estimates.

Disposal Options for Ships

workers who must remove these substances from ships during the dismantling process—especially overseas, where safety equipment is often minimal. U.S. export of PCBs is presently strictly prohibited, which severely restricts the exporting of ships for recycling because most of them contain PCB residues. Finally, some officials have expressed concerns about the appropriateness of exporting ships that may contain hazardous materials to developing countries. Indeed, since 1992, 130 countries have embraced the Basel Convention, which (among other things) allows export of hazardous wastes only under carefully specified conditions with full disclosure between the parties to the transfer and only among countries that are party to the convention. Whether ships destined for recycling are hazardous wastes under the terms of the Basel Convention remains an unsettled issue, as does the ultimate impact of any such determination and the attendant regulations on the world's merchant marine industry.

Cost-Effectiveness

The volatility of prices for scrap metal¹⁰ and other by-products of ship recycling, variations in labor costs, and the differing environmental, safety, and health rules make cost-effectiveness a notable issue. Compared to their U.S. counterparts, overseas firms, especially those that dismantle ships on beaches, enjoy huge advantages in terms of low wage scales, low overhead costs, and high scrap prices. The calculus becomes more complicated, however, if cost-effectiveness must also take into account workers killed and maimed in the ship recycling business, or the environmental and public health consequences arising from improper disposal of large quantities of hazardous materials.

EVALUATING THE OPTIONS

The cost model built for this study is described in detail in Appendix E. We used it in estimating the net costs associated with each of the four options.

In the following chapters, the baseline estimates given for the four options each represent a point estimate produced by the cost model from inputs accurately representing the cost and revenue factors prevailing at the time. However, many of these factors (e.g., scrap resale prices) are subject to substantial and sometimes sudden variation that could invalidate a point estimate. We sometimes had very limited data sets to work with, and we did not want to generalize from them in mathematically unsound ways. The cost estimates for the options thus reflect these circumstances. We concluded that given the limitations, un-

¹⁰Appendix D provides information on the volatility and regional variation of the U.S. scrap metal market.

certainty, and volatility attending some of the cost and revenue factors, the best way to represent the costs of the individual options was as a range. Each cost estimate thus is represented graphically as a wide bar, with the best-case cost and revenue factors defining the lower boundary of the estimate and the worstcase cost and revenue factors defining the upper boundary. We concluded that such a presentation—a range of costs with the baseline cost highlighted within it—was the best way to establish a robust estimate for each option.

LONG-TERM STORAGE

Long-term storage has played a substantial role in the Navy-MARAD approach to managing their fleet of inactive ships and has by default become the primary management tool in recent years. This chapter examines the costs of maintaining the inactive fleet of 358 ships in storage for 100 years and the environmental concerns that might undermine long-term storage as an option. Of course, long-term storage is not actually a disposal option, since it only defers disposal. But it does represent the consequences of not taking some other action to dispose of the 358 ships.

We selected a duration of 100 years to highlight the fact that the Navy and MARAD must treat long-term storage as a deliberate decision that will bring with it costs beyond those that either is encountering with their current storage of ships awaiting disposal. To remain safely and securely afloat for 100 years, the ships will have to be protected within and without from corrosion attack with cathodic protection (CP) systems, dehumidifying (DH) systems, periodic dry dockings for inspections, hull preservation, and repairs. Most of the 358 ships are not presently maintained in this manner. All of this costs money.

THE COSTS OF PRESERVATION MAINTENANCE

Preservation costs for ships in long-term storage comprise the direct labor and material costs for maintaining these vessels' long-term integrity while water-borne and the indirect facility and support costs associated with this maintenance. These costs are higher than what either the Navy or MARAD presently expends in passive storage of ships awaiting disposal. In addition, ships are subject to regularly scheduled inspections and tests of their critical systems (e.g., CP and DH equipment and fire and flood alarms), and ships require physical security.

Periodically (we assumed once every 15 years, as recommended to us by MARAD) these ships undergo maintenance in dry dock. This involves costs as-

sociated with docking and undocking; hull cleaning; hull survey; replacement of hull zincs, shaft seals, and rudder seals; hull repairs; and similar items.

We also assumed that annual costs for preservation maintenance would increase by 0.5 percent to account for ship aging and the likelihood that as the ships age they will require slightly more such maintenance each year. Table 2.1 summarizes the cost factors for the long-term (100-year) storage option.

Note in the table the difference in costs for long-term storage versus short-term storage in anticipation of disposal. The Navy's long-term cost is about 15 percent higher than its short-term cost; MARAD's long- and short-term costs differ by a factor of 2.5. Selection of the long-term storage option thus will require each agency to increase its present storage budgets, although we cannot say by how much at this point because we have not analyzed the agencies' current budgets.

Based on the assumptions in Table 2.1, the baseline cost for long-term storage of the 358 ships in a 100-year program is \$4.9 billion in undiscounted constant dollars. The annual cost ranges from \$45 million to \$60 million and averages

Table 2.1

100-Year Storage Option Cost Factors

Factor	Value	Note
	Navy	
Annual preservation maintenance for "scrap" ship	\$57,000	Weighted average of all ship sizes (PMS 333)
Annual preservation maintenance for long-term storage	\$65,500	Annual preservation maintenance for scrap ship + 15% for CP and DH (PMS 333)
Dry dock cost	\$1,230,000	Norfolk Naval Shipyard estimate ^a
	MARAD	
Annual preservation maintenance for "scrap" ship	\$20,000	MARAD value for nonretention ship
Annual preservation maintenance for long-term storage	\$50,000	MARAD value for non-RRF retention ship
Dry dock cost	\$900,000 first dry dock, \$800,000 thereafter	MARAD value; first dry dock costs more due to fuel removal
	Both	
Cost growth	0.5% per year	RAND estimate

 $^{^{}a}$ Costs are associated with various ship types: FF = \$1,103,000 (one shaft), CG = \$1,230,000 (two shafts), CV = \$2,156,000 (four shafts).

 $^{^1}$ Note that total cost is in constant FY00 dollars with no consideration of inflation. In the out years, inflation will increase the actual budget required.

\$50 million during the 100-year interval. The breakdown between the total 100year Navy and MARAD annual preservation maintenance and dry dock maintenance for the existing distribution of ships between Navy and MARAD facilities is shown in Figure 2.1.

The annual Navy and MARAD costs for the long-term storage option are illustrated in Figure 2.2. The higher cost for both agencies in the first year results from the installation of CP and DH systems in ships not presently equipped with these features, which we believe are necessary for long-term storage. The slight dip in MARAD costs at year 16 represents the slightly lower cost of the second and subsequent MARAD dry dock maintenance periods.

Note that excepting the first year, the total cost for both agencies is fairly flat at about \$45 million per year. In the out years, the budget will gradually increase to about \$55 million per year total as the growth factor of 0.5 percent per year slowly builds.

We assumed for our analysis that of the 358 ships in the inventory, 225 are in MARAD storage and 133 are in Navy storage, because that distribution approximates the current situation. From the detailed calculations in the model, MARAD's storage costs for their ships will thus be about \$2.7 billion while the Navy's will be about \$2.2 billion. Dividing the total costs by the number of ships held by each agency shows that the cost of storing a ship for 100 years will be

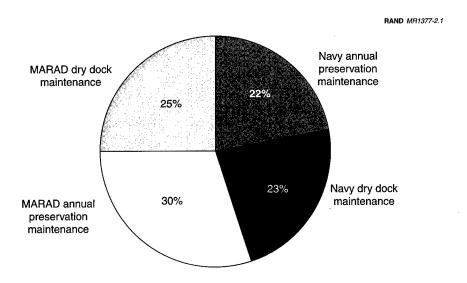


Figure 2.1—Navy and MARAD Annual Preservation and Dry Dock Maintenance for the Long-Term Storage Option

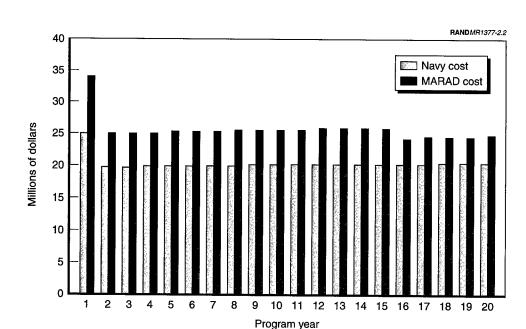


Figure 2.2—Navy and MARAD Annual Costs for Long-Term Storage, First 20 of 100 Years

about \$12 million in a MARAD facility and about \$17 million in a Navy facility.² Thus, for the storage option, MARAD facilities are preferred. In fact, if all 358 ships were stored in MARAD facilities and maintained in accordance with MARAD practices, the total estimated long-term storage program cost would drop from \$4.9 billion to about \$4.3 billion.

MAJOR CONCERNS

We have two major concerns related to our estimated costs for long-term storage (regardless of storage agency): (1) that leaks will discharge harmful materials into the waterways where the ships are stored, and (2) that corrosion will ultimately penetrate the ships' hulls or topsides, causing them to sink or become unsafe to work aboard. The Navy is addressing the first issue by removing fuels and lubricants from the ships in its custody. However, we understand that MARAD has no current program of this nature and have noted from a brief review of liquid loading logs for some MARAD ships that many still contain po-

²We have not determined the basis for the difference between the Navy and MARAD storage costs. The difference could reflect genuine differences in work, different accounting practices, and/or other factors. The cost figures were provided by each of the agencies and are used at face value in our evaluation.

tential pollutants. As the current inactive ships age and corrosion takes its inevitable toll, accidental spills and discharges become more likely. Corrosion alone is a severe problem in these ships, regardless of concerns for potential pollutants. Corrosion of hulls and topsides has already damaged some ships to the point that repairs have been needed simply to keep the ships afloat and adequately safe to work aboard. The ultimate toll of corrosion is unknowable.

With careful and continuous preservation and periodic dry dockings, ships could be kept afloat indefinitely. But the cost and extent of the needed preservation cannot be accurately predicted. We included in our estimates an escalation of 0.5 percent per year for added general maintenance over the duration of the storage period. The actual escalation in maintenance cost for long-term storage, if any, is unknown. Maintenance costs for operating warships escalate at 1 or 2 percent per year of ship age,3 but maintenance of an inactive ship is very much different from maintenance of an operating ship. We judge that 0.5 percent is a fair estimate. The cost model also has a dry dock maintenance interval of once every 15 years for each of the 358 ships, based on MARAD's recommendation. The required dry dock interval may be different.

The variable that will have the most pronounced effect on total program cost is the aging factor. If it is 2 percent rather than 0.5 percent, the total cost of the long-term storage option nearly doubles, going to \$8.6 billion. The dry dock cost and interval factors have a lesser, but still notable impact—each could increase total program cost by another \$1 billion.

The ultimate cost of this option is of course difficult to predict: a long-term program of 20 years, to say nothing of 100 years, involves so many unknowable events. However, we estimate that the best case for this option is represented by zero aging growth (essentially assuming that all aging effects will be taken care of during periodic dry dock maintenance), no sudden natural events (such as hurricanes), and no transforming legal changes (such as prohibitions on storage afloat of the materials and substances incorporated in the ships). This best-case estimate also assumes that all 358 ships are stored in MARAD facilities, whose storage costs appear to be lower than those of Navy facilities. With these assumptions, the best-case estimate of total cost for the long-term storage option falls to \$3.8 billion. We also estimate that the worst-case cost, which is for a 1 percent aging factor, dry docking repair costs 25 percent higher than those for the baseline estimate, and dry docking intervals every 10 rather than 15 years, would be \$7.7 billion.

³John Birkler et al., The U.S. Aircraft Carrier Industrial Base: Force Structure, Cost, Schedule and Technology Issues for CVN 77, MR-948-NAVY/OSD, RAND, Santa Monica, CA, 1998.

CONCLUSIONS

According to our assessment, then, the long-term storage option not only is very expensive but also has a large amount of cost uncertainty. Furthermore, this option does nothing more than defer the problem of how to dispose of these ships, leaving some other generation to deal with it. No matter how long the ships are stored—20, 50, or 100 years—there will still be 358 ships for disposal.

For these reasons, we concluded that long-term storage was not a viable course of action and thus not a sound policy option. However, it should be noted that if circumstances were to compel the Navy and MARAD to store the 358 ships for the indefinite future, the MARAD facilities, which appear to offer a lower cost than the Navy facilities do, are the preferred storage location.

DOMESTIC RECYCLING

Ship recycling has always operated on the basic principle that the value of the scrap and reusable materials extracted from an unneeded ship will exceed the cost of purchasing the ship and dismantling it. For decades, the Navy surrendered its unneeded ships to the Defense Reutilization and Marketing Office, which sold them to recyclers, foreign or domestic, and passed the proceeds to the U.S. government. MARAD had its own process, enforced by the National Maritime Heritage Act of 1994 and its predecessors, which required it to sell unneeded ships in a manner that maximized return to the government. This historic pattern recently broke down, and the government now must pay for recycling services. This chapter explains the basis for the breakdown and develops an estimate for the cost of a program to recycle all 358 inactive Navy and MARAD ships given today's circumstances.

THE DOMESTIC SHIP RECYCLING INDUSTRY

The conventional U.S. ship recycling industry is nearly extinct. Its demise, attributable to many causes, is clearly evident in Table 3.1, which shows how Navy ships were disposed of between 1970 and 1999.

In the 1970s, recycling was the primary means of disposing of Navy ships. In the peak year of 1974, 75 firms were involved in this work, and only eight of them were foreign. While some of the U.S. firms were export brokers, at least 30 were domestic recyclers. MARAD records also confirm a healthy domestic recycling industry during the 1970s, one that was adequate to handle the disposal of most unneeded U.S. government ships. According to a U.S. government report, the U.S. government domestically disposed of 1,449 ships from 1970 to 1989, only 351 of which were recycled overseas. Ship disposals fell off in the

¹Maritime Administration, *Report on the Program for Scrapping Obsolete Vessels*, Report MA-2000-067, March 10, 2000.

²Report of the Interagency Panel on Ship Scrapping, USGPO, Washington, DC, April 1998, p. 10.

Table 3.1 Disposal of Navy Ships, 1970-1999

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1999 1 6 2 4 0 3 0 16		-	6	3	14	15	4	0	45
			_	_	0	17	5	0	40
Total 148 420 70 1,289 234 178 5 2,344	1999	1	6	2	4	0	3	0	16
	Total	148	420	70	1,289	234	178	5	2,344

NOTE: Information is from a 30-year disposal history derived from the ship disposition history provided by NAVSEA PMS 333.

1980s as the Navy built toward a fleet of 600 active ships and MARAD kept its Reserve Fleet (RF) at high levels to support national contingencies.

Recycling has thus been the dominant form of Navy ship disposal, with all other means except reef building being important contributors. MARAD reports a similar pattern. During the four years from 1991 through 1994, about 20 MARAD ships were recycled each year, all but one overseas.³ During the following six years, only a total of four were recycled. MARAD also has a small reef-building program that has accounted for disposal of at least 41 ships since 1972. While 41 is more than the Navy can claim for reef building, it is but a small fraction of the hundreds of MARAD ships disposed of by domestic and overseas recycling during this 28-year period.

In the 1990s, the Navy reduced the size of its fleet in response to the end of the Cold War. Beginning in the early 1990s, recycling of Navy ships thus should have increased to somewhere between 25 and 50 ships per year. But as seen in Table 3.1, it actually fell from 147 total ships in the 1980s to 76 total ships in the 1990s. Even this total of 76 turns out to be too high. The Interagency Panel reports that from 1991 through 1997, 20 ships sold for domestic recycling had to be recovered from defaulting yards, 4 which puts the true total closer to 50 ships. The recycling rate was then nil—until the Navy initiated paid disposal of ships via the Ship Disposal Program (SDP). MARAD has suffered a similar paralysis of its once robust domestic recycling program.

The result: a steady accumulation of unwanted ships during the 1990s. If we count ships on hand and ships that will enter the inactive fleet from continued retirements of Navy ships through the year 2005, and allow for anticipated FMS, donations, and other nonrecycling means of reducing the inactive ship inventory, approximately 358 ships totaling about 2.8 million LSW tons will be in need of disposal. Of these, 206 were originally Navy ships, although many have had their titles transferred to MARAD for final disposal. Of the remaining ships, 145 were originally MARAD ships and seven were from other U.S. government agencies, primarily the U.S. Coast Guard.

The reasons for the decline of the U.S. ship recycling industry are varied. The dearth of available ships in the 1980s certainly strained the industry's capacity to stay alive, at least to the extent government ships sustained it. The discovery of PCBs in nonmetallic materials in Navy ships in the early 1990s and in MARAD ships in 1997 further affected the industry.⁵ PCBs are subject to stringent EPA regulations found at 40CFR761, and having to control PCBs during ship recycling has certainly strained the recyclers' profit opportunities. Also, the EPA rules forbid the export of PCBs, so their presence prohibits the export of ships for recycling. (Appendix C discusses this problem in detail.) A further contributor is the impact of safety and health regulations. Because of reports of envi-

³Ibid.

⁴Ibid.

 $^{^{5}}$ Maritime Administration, *Environmental Assessment of the Sale of National Defense Reserve Fleet* Vessels for Scrapping, Report MA-ENV-820-96003, July 1997.

ronmental and safety concerns, the industry has received increased attention from federal and state regulators, further increasing costs. Finally, the value of the industry's primary product, scrap metal, is erratic and has been very low in recent years. (See Appendix D.) All together, costs are up, profits are down, and the industry, under the old paradigm, appears unable to make money in the United States.

International ship demolition data show that the overseas ship recycling industry is healthy and confirm the weakness of the U.S. ship recycling industry. The Lloyd's Maritime Information Services demolition database records the fate of ships on the Lloyd's register of shipping, which means it includes nearly all recycled merchant ships in the world but excludes recycled U.S. and foreign naval ships and any recycled U.S. government merchant ships that were not on the register.⁶ Lloyd's reports that 7,235 merchant ships totaling about 83 million gross registered tons (GRT) were recycled throughout the world during the 1990s and, of these, 141 were U.S. ships totaling 2 million GRT, including 45 ships owned by MARAD.7 Only eight of the 141 ships (along with seven non-U.S. ships) were recycled in the United States, and all were recycled before 1997. All of the ships recycled in the United States averaged only 1,600 GRT, which means towing them overseas probably was deemed uneconomic, and all were privately owned.⁸ According to Lloyd's, then, the U.S. recycling industry is virtually nonexistent, and even the owners of U.S. ships (including MARAD) have taken their business elsewhere. This is not to say that the United States does not have a vibrant scrap industry. U.S. firms generate over 65 million tons of ferrous scrap alone, most of which is consumed in the United States.9 However, ships make up a minute fraction of the total.

The Navy's answer to the dilemma of a growing Navy ship inventory has been varied:

 The Navy is transferring as many unneeded ships as possible to MARAD ownership and custody. In fact, the majority of the ships in the MARAD inventory originally came from the Navy. This transference reduces the

 $^{^6}$ Lloyd's Maritime Information Services, "Demolition Database," October 2000. Also not included are recycled small local craft, barges, and tugs, nor U.S. warships scrapped domestically.

 $^{^7}$ Gross registered tonnage is a measure of the cargo-carrying volume of a merchant ship. One GRT equals 100 ft 3 of cargo-carrying space. There is no set relationship between GRT and LSW. The larger the ship, the more the gross tonnage per ton of ship weight. Indian scrap authorities report that the conversion factor for the average scrap ship in recent years has been LSW = GRT \times 0.39.

⁸The 81 ships that MARAD reports as having been recycled in the United States early in the decade do not appear on the Lloyd's demolition database. This may be because many were of U.S. Navy origin and thus were not listed on the Lloyd's register.

⁹The Commodity Research Bureau Commodity Yearbook, 1994, Knight-Ridder Financial/Commodity Research Bureau, John Wiley and Sons, Inc., New York, 1994.

Navy's inactive fleet maintenance costs but increases MARAD's costs. Overall, the government appears to benefit because the reported cost of maintaining a Navy ship to Navy standards in a Navy facility is higher than the reported cost of maintaining a ship in a MARAD facility. (See Chapter Two, Table 2.1, for information on comparative storage costs.)

- Military training exercises termed "sinking exercises," or SINKEX, were once a consumer of unneeded ships, averaging about 8 percent of all disposals over the past three decades (see Table 3.1). These exercises were brought to a halt in the early 1990s when PCBs were discovered on ships and legal theory held that the exercises constituted the unlawful disposal of PCBs at sea. The Navy recently concluded negotiations with the EPA that permit the exercises to continue, but they will consume no more than a few ships per year, not enough to solve the growing-inventory problem.
- Many retired Navy vessels have been sampled for the presence of PCBs in hopes of finding some that do not have the problem and thus might be disposed of more easily. This effort has met with limited success. (See Appendix C for more information on PCBs in ships and the constraints their presence places on disposal options.)
- The Navy has attempted to bundle ships for recycling as a way to offer potential recyclers economies of scale from larger amounts of tonnage. This effort has not met with success. The environmental and safety challenges have proven to be insurmountable under the old ship recycling paradigm, regardless of the size of the deal.

While these actions by the Navy have met with some success in controlling the inventory of unneeded ships at Navy facilities, MARAD has had little or no success in disposing of ships and is faced with added legal impediments and with managing a growing inventory of Navy transfers. The National Maritime Heritage Act of 1994 requires MARAD to sell unneeded ships in a manner that maximizes return to the U.S. government and to dispose of all obsolete vessels in its inventory no later than September 30, 2001. The Department of Transportation's inspector general recently concluded that because of the domestic and foreign difficulties with PCBs and the failed state of the U.S. ship recycling industry, MARAD cannot possibly comply with this requirement. 10 In the Floyd D. Spence National Defense Authorization Act for FY2001, MARAD was authorized to purchase scrapping services in a manner comparable to how the new Navy does in its SDP. Thus both agencies now find themselves having to pay for domestic ship recycling.

¹⁰Maritime Administration, Report on the Program for Scrapping Obsolete Vessels.

INDUSTRIAL CAPABILITIES

Puget Sound Naval Shipyard (PSNS) has been recycling Navy nuclear-powered warships for about 10 years. The Navy also has four contractors currently engaged in recycling conventional warships in its SDP. PSNS and two of these contractors—Baltimore Marine Industries of Baltimore, Maryland, and Metro Machine of Philadelphia, Pennsylvania—provided us with estimates of the industrial capabilities needed to conduct recycling at their facilities. Each estimated that they could recycle up to 40,000 LSW tons per year while employing no more than 800 workers using existing graving docks, floating dry docks, and owned or rented crane and scrap cutting machinery.

We constructed a notional recycling program that could recycle all 358 ships within 20 years. Based on the industrial capability estimates the three organizations supplied, four recycling facilities would be sufficient. While shorter or longer programs employing different numbers of facilities can be envisioned, a 20-year program spreads out the work in a way that assures the expenses involved will represent only a relatively small claim on the Navy and MARAD budgets in any one year. Therefore, a 20-year program is the basis of our estimates.

But given the weak state of the U.S. ship recycling industry, is it reasonable to expect four facilities to operate reliably and continuously over 20 years to finish the job? There would have to be adequate labor and adequate facilities. Regarding labor, the U.S. ship construction and repair industry has been declining at an annual rate of about 7 percent for many years and presently employs about 57,000 production workers. The annual loss in recent years averages about 4,000 workers. The number of workers required to staff four notional ship recycling facilities is thus within the recent fluctuation of employment in the ship construction and repair industry, and the workers are likely to be available on the local labor market. Further, the skill level for recycling is low and can be drawn from local unskilled labor, as demonstrated recently by SDP contractor Metro Machine. Regarding facilities, many and perhaps all recycling yards will require a graving dock or floating dry dock to fully contain the debris and liquids generated during ship recycling, at least in the latter stages of a ship recycling job. There are about 28 active graving docks in the United States and Puerto Rico, and there are many more inactive docks at former U.S. Navy and private shipyards. There are also floating dry docks that can be used.

The Navy's SDP has clearly demonstrated that labor and facilities are not an issue, so long as the yard is assured of profit. The four winning bidders for the first increment of the SDP include new and old companies using new and old facilities. Baltimore Marine Industries is using its existing ship repair facilities with a few minor additions. Metro Machine is using both existing ship repair

facilities and old ship construction facilities that have been restored. International Shipbreaking Limited is using existing ship recycling facilities; Ship Dismantling and Recycling Inc., a new company, is using old, restored ship repair facilities. Even the existing U.S. Navy shipyards each have the facilities to recycle all or nearly all of the 358 ships. 11

We conclude that available U.S. private and government industrial capabilities are adequate to staff and sustain a 20-year U.S. ship recycling program.

THE COST OF A DOMESTIC RECYCLING PROGRAM

In our cost analysis, a program for recycling a fleet of ships has four discrete elements:

- 1. The cost to dismantle ships, i.e., the cost of all the work done at the recycling shipyard or facility.
- 2. The revenue (or negative cost) from selling the scrap metal and reusable equipment from the ship.
- 3. The cost to prepare ships for towing and to tow them from their storage sites to the dismantling site.
- 4. The cost to store ships while they wait to be recycled.

Item 1 consists of all costs to cut a ship apart, sell what can be sold, dispose of wastes that cannot be sold, and comply with all federal, state, and local rules while performing this work. We use the term dismantling to represent this part of a recycling program. Other costs here include labor, the recycler's management and overhead expenses, the cost of subcontracts (such as for equipment rental and waste management), marketing costs for selling scrap and reusable equipment, and the recycler's profit. Items 2, 3, and 4 are self-explanatory. For this analysis we assumed that a domestic recycling program would take 20 years and calculated the total cost spread over that period. An actual program may take more or less time depending on the availability of funds and the competency of the recycling contractors.

By adding items 1, 3, and 4 together, subtracting item 2, and summing across the entire fleet of ships for disposal, we arrive at the total program cost. The following sections discuss how we arrived at values for these four recycling program cost elements.

 $^{^{11}}$ For example, the Portsmouth Naval Shipyard in Kittery, Maine, which is devoted to repair of Navy submarines, has the facilities to recycle all but the largest of the ships in the inventory.

Estimating the Cost of Dismantling

The baseline for estimating dismantling costs comes from two sources, the Navy's SDP and PSNS. Through the SDP, the Navy pays shipyards or ship recycling facilities to dispose of ships and in return expects to acquire enough cost information to develop a long-range budget for disposal of all unneeded Navy ships over the next several years. Thus far, contracts have been awarded and completed for four ships, one at each of four facilities, and cost returns are in for all four. Additional contracts will soon be awarded, and a similar project is under way in MARAD (no reported results so far). OPNAV N43B provided us with data from the four SDP contractors broken down into total yard dismantling cost; total subcontract cost; waste management cost; overhead, general, and administrative costs; and proceeds from the sale of scrap and reusable equipment. To protect the proprietary interest of the recycling yards, none of this information is reproduced in this report. However, we can say that the average total dismantling cost (not corrected for revenues) for a DE1052 Class ship having an LSW of approximately 3,011 tons is \$1,253 per LSW ton. 12

The Navy has also confronted the issue of ship recycling in a very different context: unneeded nuclear-powered submarines and surface ships. Because of the special nature of nuclear-powered ships, a U.S. government funded program executed almost entirely at the PSNS in Bremerton, Washington, has done the recycling work. In fact, it was during this program in 1989 that the problem of PCBs in nonmetallic industrial materials was first made known to the Navy. Because of PSNS's decade-long experience in dealing with the process of ship recycling in compliance with all environment and safety rules, we solicited from PSNS an estimate of the cost to recycle a non-nuclear-powered U.S. Navy warship in accordance with their practices in a civilian environment. PSNS provided us with an estimate of labor hours and direct costs, as shown in Table 3.2.

The labor rate of \$45 per hour used in the table is the average of West, East, and Gulf Coast private shipyard fully burdened rates (\$38 to \$53 per hour) and government maritime facility fully burdened rates (\$34 to \$56 per hour). Note that this estimate is expressed almost entirely as a labor cost; so a facility with a labor cost of, say, \$22.50 per hour could accomplish the job for about half of our estimate.

 $^{^{12}}$ This is the nominal new-construction LSW for DE1052 Class ships recorded in Paul H. Silverstone, U.S. Warships Since 1945, Naval Institute Press, 1986. Throughout this report, we use the approximate new-construction LSWs reported in the open literature. Warships usually grow in LSW during their service life as new systems are added. Therefore, any specific ship is likely to weigh more at the end of its life than is recorded in the literature. We elected not to determine the exact weight for each ship, because the effort involved was not commensurate with the gain. The overall effect is to underestimate the total tonnage of shipping awaiting disposal.

Table 3.2 **PSNS Recycling Cost Estimate**

Total man-days	26,426
\$/man-day @ \$45/hour	360
Labor cost	\$9,513,360
Consumables cost	110,385
Total labor and material	9,623,745
Waste disposal	500,000
Total	10,123,745
Notional LSW	5,500
\$/ton	1,841

The cost data from these sources are only for small warships. The SDP returns are all for DE1052 Class warships, which are at about 3,011 LSW tons. The PSNS estimate is for a notional nonnuclear surface combatant warship of about 5,500 LSW tons. Table 3.3 summarizes the recycling cost per ton for the PSNS estimate and the four SDP contractors and provides the average of the five data sources.

In terms of tonnage, Table 3.3 covers only a narrow range of ships. Appendix A, Table A.2, shows that the vessels in need of disposal now or over the next 20 years range from very small, 175-ton (LSW) barges to the 63,000-ton (LSW) Glomar Explorer presently on long-term lease for continued use. Table 3.3 also covers only a narrow degree of ship complexity. Compared to most merchant ships, warships have many decks and compartments and are more densely packed with equipment, which may make them more difficult to recycle (per ton of ship) than the larger, simpler auxiliaries or merchant ships. Also, most warships are small compared to merchant ships, so they could not take advantage of any economies of scale that might permit larger, heavier ships to be recycled for less per ton of weight. We needed to find a way to extrapolate the limited data to a wide range of vessels in terms of complexity and weight.

Table 3.3 Cost per Ton for Domestic Recycling

Activity	Net Cost (\$/ton)	Average LSW (tons)
PSNS	1,841	5,500
SDP contractor average	1,253	3,011
PSNS and SDP average	1,371	3,633

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Accounting for Ship Complexity and Weight

We realized that warships are usually more complicated than merchant ships and that ship complexity must be accounted for in any reliable estimates. We also realized that ship weight might be important in estimating reliability because recyclers might gain economies with heavier ships. To account for relative complexity and ship size in our cost estimates, we pursued three different approaches.

1. The Ship Complexity Factor. In this approach, we use an extrapolation factor that is based on the ratio of the construction labor required per ton of ship for different types of military ships and for an average merchant ship. This approach assumes that the amount of labor to recycle a ship will be proportional to the labor to build it.

The ship complexity factor is derived from average man-hours per ton of ship for Navy new construction. Table 3.4 shows the averaged data and the resultant complexity factors rounded to the nearest tenth.

The formula for estimating the recycling cost for any particular ship from the complexity factor and Table 3.3's average domestic recycling cost is $\$1,371 \times CF \times LSW$. For example, for a 10,000-ton surface combatant, the estimated domestic recycling cost in the first year of the program would be $1,371 \times 1 \times 10,000 = \13.7 million. If this notional ship were instead an amphibious warfare ship, the complexity factor would predict a first-year cost of \$9.6 million; if a merchant ship, the first-year cost would be \$2.7 million. Once again, this estimate is only for ship recycling. It does not include revenue offsets from the sale of scrap and reusable equipment; the costs of tow preparation, towing, and storage while awaiting recycling; or the benefits of experience a recycler would be expected to gain in a repetitive long-term project.

No data were available on new construction man-hours per ton for merchant ships. The amount of labor required to build merchant ships is closely guarded

Table 3.4
Ship Complexity Factor

Ship Type	New Construction (man-hours/ton)	Complexity Factor
Surface combatant	600	1
Aircraft carrier	460	0.8
Amphibious warfare	400	0.7
Auxiliary	150	0.3
Merchant		0.2

SOURCE: NAVSEA 017, Cost Engineering and Industrial Analysis Division.

by the yards. The merchant ships described in Appendix A, Table A.2, are approximately comparable in size and payload to corresponding Navy auxiliaries. However, unlike auxiliaries, merchant ships do not carry large crews, do not have capabilities for onboard maintenance, and often do not have systems for replenishment at sea. Because of these simplifications, we assumed that merchant ships in the MARAD inventory will require one-third less labor per ton to build than Navy auxiliaries and accordingly assigned a complexity factor of 0.2.

The complexity in building a warship is often in the labor needed to assemble and test very complex weapons and ship hull, mechanical, and electrical systems. Very little effort is required to remove these systems during recycling, however. We wanted to ensure that the ship complexity factor not overrate the actual recycling differences between complex and simple ships, so we sought other means to extrapolate the starting-point datum.

2. The Reef Preparation Factor. This approach is based on the cost to prepare a number of ships for reefing. Reef preparation requires some of the same work as recycling (such as cleaning the tanks, removing hardware, and cutting holes in decks and bulkheads) but less of it. The data for reef preparation show that the cost per LSW ton declines as the displacement of the ship increases and appears to be uncorrelated with ship complexity. We normalized the reef preparation data to the weighted average PSNS and SDP recycling cost datum based on the assumption that the same relationship would hold true for recycling cost.

The reef preparation factor is shown in Figure 3.1. The data plotted in the figure are from Chapter Five, Table 5.2, Costs to Prepare Ships for Reefing. A trend line has been fitted to the data and is shown as a solid line. The equation for this trend line is shown below the data and the solid line. We used this equation to calculate that the first-year program cost to prepare a ship for reefing that has an LSW of 3,011 tons will be \$247 per ton for a total cost of \$0.7 million. Similarly, the first-year cost to prepare a 5,500-ton LSW ship for reefing would be \$184 per ton for a total cost of \$1.0 million. The data points in Figure 3.2 are based on actual cost returns for preparing ships for reefing or on estimates of the costs from experienced organizations such as the U.S. Coast Guard, Navy, and privately operated shipyards. The data are tightly clustered about the line, suggesting a very good correlation between recycling cost and LSW.

If we assume that the complexity of recycling a ship will follow a cost-versus-LSW curve parallel to that for preparing a ship for reefing, we can normalize to the weighted average PSNS and SDP cost datum and apply the result to the inventory of inactive ships. The average first-year cost per ton for recycling ships is given in Table 3.3, and the normalized curve passing through this datum is shown as a dashed line in Figure 3.1. The average ship is 3,633 tons, and the

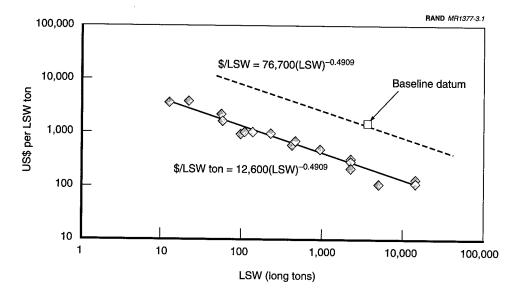


Figure 3.1—Reef Preparation Factor

average recycling cost (from Table 3.3) is \$1,371 per ton. The resulting equation is also shown in the figure above the dashed line and normalization datum.

For the notional 10,000-ton ship (regardless of type), the reef preparation factor predicts a first-year domestic recycling cost of about \$8.3 million. In terms of recycling cost per ton in the first year of a program, the predictions are \$1,838 for a 2,000-ton ship, \$1,172 for a 5,000-ton ship, and \$834 for a 10,000-ton ship. Using this relationship, the average first-year recycling cost for all 358 ships in the fleet works out to \$863 per ton exclusive of the learning curve, towing expenses, and revenue from the sale of recovered scrap and equipment.

3. Indian Labor Versus Tonnage Factor. We have data from recyclers in India showing that the use of skilled labor (riggers, torch cutters, and cutter helpers) declines as the tonnage of the ship increases. There is no reported correlation with complexity, only tonnage. Ship recycling is very different in India than in the United States. For example, U.S. recyclers must comply with more-demanding environmental and safety requirements and use a higher level of technology. Also, most if not all U.S. recyclers use oxy-acetylene torches, whereas the standard for Indian recyclers is the lower-temperature and slower-cutting liquefied natural gas (LNG) or liquefied petroleum gas-oxygen (LPG-oxygen) torches. Additionally, Indian recyclers cut ships into pieces weighing no more than about 400 pounds so that a gang of men can lift the pieces by hand and load them into trucks for transport to steel mills. In the United States, nearly all lifting is done by crane or fork lift. But assuming that the labor effi-

ciencies in both countries improve with ship size at the same rate, and assuming that other costs are in proportion to labor, the Indian labor data normalized to the weighted average PSNS and SDP recycling cost datum provide a third way to estimate domestic recycling costs.

In terms of labor versus tonnage, Indian ship recyclers report that the skilled labor for recycling ships varies with total ship size but not with ship type. ¹³ This conclusion includes the recycling of naval ships in India, but the Indian sources are silent on the specific types of naval ships that have been recycled. The Lloyd's ship demolition database (described earlier) does not include data on naval vessels because such ships are not registered with Lloyd's. However, trade literature indicates that the government of Russia has sold many surface combatants and other warships to Indian recyclers in recent years.

Figure 3.2 shows the available data on recycling labor-hours per ton for skilled labor in Indian recycling yards. As can be seen, a small ship of about 2,000 tons LSW will require about 7 man-hours of skilled labor per ton to recycle, whereas a large ship of 20,000 tons LSW will require about 3.2 man-hours per ton. For ships smaller than 2,000 tons, the labor requirement climbs rapidly; for ships larger than 20,000 tons the labor requirement is nearly flat. If we assume this relationship holds for the cost of recycling ships in U.S. facilities and normalize

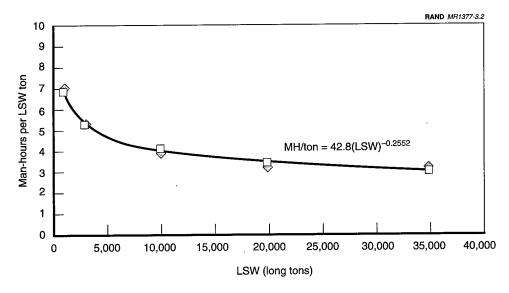


Figure 3.2—Labor vs. LSW for Indian Ship Recycling

¹³Ferrous Scrap Committee, Ministry of Steel, Government of India, *Shipbreaking in India, A Roadmap for Future Development*, undated, p. 70.

it to the weighted average PSNS and SDP recycling cost datum, we obtain $$/LSW-ton = 11,107 \times LSW^{-0.2552}$. Applying this approach to three ship sizes, we predict that a 2,000-ton ship will cost \$1,597 per ton to recycle in the first year of a program, a 5,000-ton ship will cost \$1,264, and a 10,000-ton ship will cost \$1,058.

Table 3.5 compares the predictions arrived at through our three cost-estimating approaches for three types of ships at three different sizes.

As is evident, the three approaches predict significantly different first-year costs for all ships. However, our primary interest in this analysis is to estimate the cost of a domestic recycling program for all 358 ships in the combined Navy and MARAD inventories (see Table A.2). Applying the three approaches to the inventory yields the following results for the cost to recycle all 358 ships. (Recall that these costs are solely for dismantling and thus do not include towing and other program costs or cost reductions such as revenues from selling scrap or the learning curve.)

- \$1.3 billion for the ship complexity factor
- \$2.4 billion for the reef preparation factor
- \$2.9 billion for the Indian labor vs. tonnage factor

The complexity factor approach predicts the lowest overall cost for recycling the fleet. The reason for this can be seen in Table 3.5, where, compared to the other approaches, the complexity factor approach produces very much lower costs to recycle merchant ships (complexity factor of 0.2) and, by extension, auxiliary ships (complexity factor of 0.3). Because these ships make up about 53 percent of the total ship inventory by LSW, their lower estimated recycling costs significantly affect the total program recycling cost.

Table 3.5
Comparison of Cost-Estimating Approaches for First-Year Cost per Ton

Ship Type	Surfa	ce Com	batant	Ampl	nibious	Warfare		Mercha	nt
Ship LSW	2,000	5,000	10,000	2,000	5,000	10,000	2,000	5,000	10,000
US\$/ton using complexity factor	1,371	1,371	1,371	960	960	960	274	274	274
US\$/ton using reef preparation factor	1,838	1,172	834	1,838	1,172	834	1,838	1,172	834
US\$/ton using Indian labor vs. tonnage factor	1,596	1,263	1,058	1,596	1,263	1,058	1,596	1,263	1,058

Estimating the Error in the Recycling Cost

Although our cost estimate for the domestic recycling option uses all available data, there were not enough data to permit a rigorous statistical analysis. The factor used to renormalize the reef preparation cost curve was derived from five data points from PSNS and the SDP. The standard deviation for this average curve is ±30 percent. The complexity curve was renormalized based on a much better data set (25 points) that has very good correlation and a standard error of ±16 percent.

Conclusions on Estimating the Recycling Cost

Our preliminary report of findings to the Navy was based on the ship complexity factor approach described above. At the time of that report, we had not gathered and analyzed information on reef preparation costs or evaluated ship recycling experience in India. Now having done so, and having considered anecdotal information from U.S. parties engaged in ship recycling and reef preparation, we conclude that the complexity factor approach should be discarded. Neither of the two current Navy ship recycler contractors we have corresponded with agreed that there should be a factor-of-5 recycling cost difference between warships and merchant ships, nor is such a spread borne out in the information from Indian recyclers. The difficulty with the complexity factor approach is seen in the case of small ships. For the U.S. Coast Guard's buoy tenders, at 935 tons, the complexity factor approach says that recycling should cost \$325,000. But the Coast Guard is budgeting \$500,000 for reef preparation costs and advises that reef preparation is much less expensive than recycling. The reef preparation factor approach is based on good cost data or near-term estimates for very similar work and shows a clear dependency of cost on ship size. Also, the reef preparation factor approach is supported, in the aggregate, by comparison with the information on labor versus tonnage from Indian recyclers.

The conclusion that the reef preparation factor approach is preferred is not offered without concern, however. The three approaches produce widely varying estimated costs for recycling any particular ship. Within the Navy's SDP, recycling costs among the four contractors varied widely, as did the value of recovered materials. A recent MARAD contract for recycling the merchant ship SS Builder was let with a Texas firm for about \$1.6 million. After including the value of the recovered material for comparison with our cost-estimating approach, this converts to about \$2.1 million. 14 Our estimating method based on

¹⁴The contract was for \$1,557,370, but the recycler was to keep the proceeds from the sale of recovered materials. Based on scrap prices in Houston, Texas—which are higher than elsewhere in

the complexity factor predicts a recycling cost for this ship of about \$1.9 million, close to the actual contract price, whereas our reef preparation factor approach predicts a recycling price of about \$6.4 million. Many factors could account for this large difference, including the environmental conditions of *Builder*; the environmental, safety, and health conditions imposed on the recycler by local regulators; and the recycler's cost basis, labor rates, and productivity concerns. Also, *Builder* recycling is not yet complete, and the actual costs may end up being higher. Nonetheless, the apparent terms of the *Builder* contract argue that the complexity factor approach may be more accurate for merchant ships. Finally, because the analysis of the reefing data yields a good estimate of the errors involved, we conclude that the reef preparation factor is the most robust approach and have used it in our final cost estimates. ¹⁵

Estimating Revenues from the Sale of Scrap and Reusable Equipment

Our approach to estimating the value of scrap and reusable equipment is described in detail in Appendix B. Table 3.6, reproduced from Appendix B, Table B.12, shows information derived from a historical analysis of the scrap metal market and anecdotal evidence from former ship recyclers on the value of recyclable equipment.

The Navy SDP contractors reported average proceeds of \$142 per ton from the sale of scrap and equipment from the four DE1052 Class ships that have been recycled to date and for which we have summary data. The total value in Table

Table 3.6

Average Recoverable Value of Ships in Domestic Recycling

	Weighted Avg. \$/Ton				
Material	Navy Ships	Merchant and Other Ships			
Steel	44	48			
Aluminum	11	0			
Copper and copper alloys	16	10			
Lead	8	0			
Total scrap metal	79	58			
Equipment	9	6			
Total	88	64			

the country—the scrap from Builder may bring \$550,000. Thus, the recycling cost for Builder will be the sum of the two, or about \$2.1 million.

¹⁵Chapter Five discusses the cost of the reefing option. Using the estimating methods of that chapter, *Builder* would cost about \$1.1 million to be prepared for a reef—much less than the \$1.6 million bid to recycle it.

3.6 is the weighted average for all classes of Navy ships. For surface combatants alone, the total is \$130 per ton, which compares well with the SDP results. As discussed in Appendix B, recycle proceeds depend on the very volatile scrap metal market and on the recycling contractor's resourcefulness in finding the best price for scrap and reusable equipment. The issue of revenue differences is discussed at the end of this chapter.

Estimating Tow Preparation and Towing

Towing is a notable cost for any domestic ship recycling program. Inactive Navy and MARAD ships are kept in different locations in the United States, including Hawaii, California, Texas, Philadelphia, and the Norfolk, Virginia, area. In addition, a few ships are at scattered locations. For some recycling yards, towing costs will be minimal for large numbers of ships. For example, a recycling yard at the old Philadelphia Naval Shipyard would have ready access to a large number of inactive ships held at the Naval Inactive Ship Maintenance Facility (NISMF) a few hundred yards away. Similarly, a recycling facility in the San Francisco Bay area would have ready access to ships held at MARAD's Suisun Bay Reserve Fleet, which is also within the bay. Large numbers of ships are also propitiously located in the Norfolk, Virginia, area. Other ship concentrations are in Beaumont, Texas, and Pearl Harbor, Hawaii, some distance from likely recycling yards.

We cannot anticipate the specific recycling sites likely to be involved in a fullscale domestic recycling program or the specific ships that each such contractor might be awarded. Therefore, to arrive at an average towing cost per ship for all 358 ships in the inactive inventory, we first determined an average towing cost per mile and an average towing distance. The resulting per-ship cost of towing was then included in the overall cost of a domestic recycling program.

To complete a domestic recycling program within 20 years, four recycling facilities will have to be fully loaded. We thus assumed that there is one ship recycler in the vicinity of each of the existing Navy SDP contractors—i.e., in the San Francisco Bay area, the Delaware River area, the northern Chesapeake Bay, and the vicinity of Brownsville, Texas—and we assumed that each would be equally loaded.

To determine the towing cost per ship mile, we used information from Crowley Marine Services, Inc., of Seattle, Washington. Crowley provided us with towing cost estimates and towing insurance cost estimates for towing ships between five major storage locations and the assumed recycling sites. Crowley also provided tow rigging estimates. All of our towing cost estimates are affected by the following caveats:

- Our estimates include the approximate cost to purchase private insurance
 for towing of government vessels, as is required to meet port requirements.
 Crowley advises that towing insurance can range from 1 to 10 percent of the
 towing charges depending on route, anticipated weather, trip length, ship
 value, and ports entered. The highest charges are for the largest ships undergoing the most difficult tows. We estimated that a charge equal to 3 percent of the towing cost would be representative of insurance cost and have
 included this in our estimates.
- Towing costs are based on towboats running light (i.e., with no ships) to the tow and on the return trip. Towing companies will try to minimize runlight miles. For towing that is not time critical—the case we anticipate for recycling tows—return tows can be arranged roughly half the time. If such tows are arranged, the added revenue to the towing company will be reflected in lower costs to the Navy.
- Towing costs are based on single-ship tows. Two ships can sometimes be towed at one time if they are of similar size and suitably powerful towboats are available. This so-called tandem tow will be slower and thus more expensive per mile, but the overall cost, compared to that for transporting two ships separately, will be lower by 30 to 40 percent.
- All west-to-east tows are assumed to be via the Panama Canal. There are no east-to-west tows in our estimate, because none were needed to achieve equal distribution of ships among the four notional recyclers. No consideration is given to the higher cost of towing aircraft carriers around South America (they cannot transit the Canal). However, because aircraft carriers are presently distributed between East and West Coast ports, no tows around South America should be needed if recyclers on the two coasts are chosen. Regardless, because only eight of the 358 ships are carriers (see Appendix A, Table A.2), the added cost of a tow around South America does not notably affect average cost or total program cost.
- All towing is assumed to be conducted by Crowley using tugboats home-ported in Seattle, Washington, Jacksonville, Florida, and Lake Charles, Louisiana. The lengthy distances between some of these locations and those of the ships to be towed would have caused our estimates to include high running-light costs. To partly correct for this, we eliminated from our calculation any Crowley tow whose ratio of run-light miles to tow miles exceeded 2.4, our assumption being that a less-expensive tow could be found from a company more suitably located. The Navy probably would be able to further lower costs by selecting towing companies headquartered closer to the ship(s) being towed.

Tables 3.7 and 3.8 show the cost estimates and tow distances, respectively. As can be seen in Table 3.7, the average cost per tow mile is \$224. To estimate the number and location of ships to be towed and the tow lengths, we used the data from Appendix A, Table A.2, ignoring any presently active ships. Leaving out the active ships has the same effect as assuming that they will eventually be

Table 3.7 **Crowley Marine Towing Cost Estimates**

From	То	Tug Home- port	Tow Miles	Total Tug Miles	Crowley Estimate	\$ per Tow Mile	Ratio of Total Tug Miles to Tow Miles	\$ per Total Mile
Suisun Bay	Bremerton, WA	Seattle	871	1,702	204,000	234	1.95	120
Suisun Bay	Brownsville, TX	Seattle	4,759	11,084	1,096,000	230	2.33	99
Suisun Bay	Baltimore, MD	Seattle	5,255	12,080	1,178,000	224	2.30	98
Suisun Bay	Philadelphia, PA	Seattle	5,331	12,207	1,189,000	223	2.29	97
James River	Brownsville, TX	Jackson- ville	1,752	3,660	378,000	216	2.09	103
James River	Bremerton, WA	Jackson- ville	5,890	12,091	1,370,000	233	2.05	113
James River	Hunters Pt, CA	Jackson- ville	5,103	10,758	1,229,000	241	2.11	114
Pearl Harbor	Hunters Pt, CA	Seattle	2,161	5,395	475,000	220	2.50	88
Pearl Harbor	Bremerton, WA	Seattle	2,443	4,846	461,000	189	1.98	95
Pearl Harbor	Brownsville, TX	Seattle	6,693	14,591	1,392,000	208	2.18	95
Philadelphia	Brownsville, TX	Jackson- ville	1,761	3,831	410,000	233	2.18	107
Philadelphia	Bremerton, WA	Jackson- ville	6,048	12,429	1,395,000	231	2.06	112
Beaumont	Baltimore, MD	Lake Charles	1,785	3,651	400,000	224	2.05	110
Beaumont	Philadelphia, PA	Lake Charles	1,833	3,747	410,000	224	2.04	109
Beaumont	Bremerton, WA	Lake Charles	5,634	11,353	1,305,000	232	2.02	115
		Average cost per tow mile: 224						

NOTES:

- 1. All estimates are based on single tows at 6.0 knots, 12 knots when running light, and 2 days of free
- 2. Fuel cost is calculated at \$0.80 per gallon.
- 3. Tugs start and end the trip at their homeport.
- 4. All ships are able to transit the Panama Canal.
- 5. Pilot fees of \$5,000, assist tug charges of \$20,000, and Panama Canal fees of \$95,000, where applicable, are included in each estimate when applicable.
- 6. No allowance is included for rigging ships for tow or for any special towing gear. Outfitting costs range from about \$100,000 for a destroyer to \$275,000 for a battleship or jeep carrier. Carriers unable to transit the Panama Canal are estimated at \$1,100,000.

Table 3.8
Average Tow Distances

From	То	No. of Ships	Tow Miles	Total Tow Miles		
NISMF, Pearl Harbor, HI	Hunters Pt., CA	21	2,161	45,458		
RF, Suisun Bay, CA	Hunters Pt., CA	44	10	444		
NISMF, PSNS, WA	Hunters Pt., CA	12	1,000	12,000		
Alameda, CA	Hunters Pt., CA	2	0	0		
Port Hueneme, CA	Hunters Pt., CA	1	380	380		
NISMF, Philadelphia, PA	Philadelphia, PA	40	0	0		
NISMF, Newport, RI	Philadelphia, PA	1	300	300		
Subbase New London, CT	Philadelphia, PA	1	300	300		
NISMF, Portsmouth, VA	Philadelphia, PA	16	253	4.048		
JRRF, VA	Philadelphia, PA	22	253	5,566		
JRRF, VA	Baltimore, MD	66	172	11,352		
MARAD, NC	Baltimore, MD	2	300	600		
Cheatham Annex, VA	Baltimore, MD	1	600	600		
Panama City, FL	Baltimore, MD	5	1,400	7,000		
Mobile, AL	Baltimore, MD	2	1,573	3,146		
Key West, FL	Baltimore, MD	1	1,175	1,175		
RF, Suisun Bay, CA	Brownsville, TX	41	4,759	195,119		
RF, Beaumont, TX	Brownsville, TX	41	450	18,450		
Houston, TX	Brownsville, TX	2	375	750		
	Total	321		306,688		
	Average trip distance = 955 tow miles					

distributed among the existing storage facilities in the same ratio that applies to ships presently in those facilities. We also ignored ships currently overseas or for which we had no certain location. We distributed the ships among the four notional recycling sites in roughly equal numbers and so as to minimize towing. For distance between ports, we used estimates from Crowley and from the Defense Mapping Agency. ¹⁶

The average towing cost is \$224 per mile and the average trip distance is 955 miles, leading to an average towing cost of \$212,800 per ship. An additional \$100,000 (the Crowley estimate for rigging a destroyer for tow) is added to account for tow preparation costs, giving a total cost of \$312,800 per ship for tow preparation and towing. This per-ship cost was added to the other costs in the cost model.

¹⁶Defense Mapping Agency, *Distances Between Ports*, Publication 151, 6th ed., 1991.

Estimating Ship Storage Costs

While waiting for recycling, each ship must continue to be maintained in storage by either the Navy or MARAD. Both agencies provided average annual storage costs for a ship awaiting disposal in their facilities: \$57,000 for the Navy and \$20,000 for MARAD. Note that we are not using long-term storage costs. We assumed that a domestic recycling program would begin with the worst ships first, so there is no need to upgrade the current storage conditions of the 358 ships awaiting disposal. We added a weighted average storage cost for each ship (until each is removed from storage for recycling) based on its current custodian (see Appendix A, Table A.2). We ignored ships not in the custody of either the Navy or MARAD. Presently, 225 ships are in MARAD's custody and 128 are in the Navy's custody, putting the average annual storage cost per ship at \$33,400.

We anticipate that storage cost will slowly escalate during the course of a recycling program as ships age and require more maintenance to keep them in adequate condition. We therefore escalate the current weighted average storage cost by 0.5 percent per year. (Chapter Two discusses the influence of the storage cost escalation factor on long-term storage.)

Estimating the Error in the Tow, Storage, and Revenue Estimates

We did not attempt to estimate the errors in the tow preparation and towing costs, storage costs, and revenues from selling scrap metals and reusable equipment. Our estimates are based on point costs that were provided by different parties and that we have not attempted to rationalize. These costs represent about 6 percent of the total domestic recycling program costs, so whatever errors exist will have a proportionately diminished effect on the total program estimate. Also, only the revenue estimate is subject to wide and seemingly unpredictable price swings, in this case in the metals market (as discussed in Appendix D; and see Chapter Six for a discussion of the influence of changes in this market).

DOMESTIC RECYCLING COST MODEL

We assembled the calculations of dismantling cost, revenues from the sale of scrap and reusable materials, towing cost, and storage cost into a full model that calculates the total cost of a domestic recycling program. (See Appendix E for a summary of input factors.) We anticipate that if such a program were initiated, the experience gained through the repetitive work could lead to cost reductions. The PSNS advised us that it was able to achieve a 20 percent overall cost reduction during the first 10 years of its nuclear-powered vessel-recycling program. This experience corresponds to a 95 percent learning curve and is typical of heavy-industry low-rate production processes. If such savings were realized, the last ship at the end of the 20-year program would cost about 72 percent as much to dismantle as the first ship, in constant dollars. However, the PSNS savings were nearly overcome by the costs associated with growing environmental requirements, with the result that the total PSNS dismantling cost per ton of ship has changed little over the years. If other ship recyclers learn from the PSNS experience, they may be able to avoid the cost growth and, through innovation in the recycling process, experience the 95 percent learning curve.

Table 3.9 gives the baseline inputs to the model. Note that these include a 0.5 percent aging factor, as was used in the long-term storage option (see Chapter Two). Because the recycling program is to extend over 20 years and involves a continually decreasing number of ships during that period, the aging factor's effect on total cost is very small and within the rounding error.

Based on these inputs, we estimate that the baseline cost for domestic recycling of the 358 inactive Navy and MARAD ships will be about \$1.9 billion in undiscounted FY00 dollars, or \$1.4 billion in discounted dollars. The best case uses a 90 percent learning curve, the lower end of the error envelopes for both labor costs (-30 percent) and ship complexity (-16 percent), and a scrap price 50 percent above the October 2000 market value. The result is a best-case cost estimate of \$680 million in undiscounted FY00 dollars, or \$510 million discounted. The worst case assumes a flat learning curve, the upper end of the error envelopes for both labor costs and ship complexity, and a 50 percent decline in

Table 3.9

Baseline Inputs for Domestic Recycling Cost Model

Towing cost (\$/mile of tow distance)	224
Outfitting cost (\$/ship per tow)	100,000
Average recycle tow distance (miles/ship)	955
Average dismantling cost (\$/ton)	863
Navy ship scrap metal and salable parts (\$/ton)	88
MARAD ship scrap metal and salable parts (\$/ton)	64
Navy annual O&M per ship designated for scrap	57,000
MARAD annual O&M per ship designated for scrap	20,000
Weighted average annual storage O&M per ship designated for scrap	33,431
Annual storage O&M aging factor (%/year)	0.5
Discount factor (decimal) for discounted cost calculation	0.041
Recycle improvement curve slope (decimal) (log-linear unit)	0.95
Number of recycling sites	4

scrap price. The result in this case is \$3.6 billion in undiscounted FY00 dollars, or \$2.6 billion discounted.

NAVY AND MARAD BUDGET REQUIREMENTS

Based on the average program cost, the 20-year program will require about \$125 million in the first year and will follow the trend shown in Figure 3.3.

Estimates of the total cost of a domestic recycling program depend in part on which agency originated the ship and which agency is the ship's current custodian. These considerations are necessary for two reasons: Navy-origin ships contain more scrap value than MARAD-origin ships do, and it costs more to store a ship at a Navy facility than at a MARAD facility. However, to determine how much of the cost of the domestic recycling program each agency will have to bear, we must consider who holds title to these ships.

Of the 358 ships in the inventory, the Navy now holds title to 147 ships adding to 1.2 million LSW tons. MARAD holds title to 211 ships adding to 1.6 million LSW tons (or about 56 percent of the total). Of the 147 Navy-title ships, 47 are amphibious warfare or auxiliary ships totaling 395,000 LSW tons. Title to these ships could be transferred to MARAD in the future, which would give MARAD title to 258 of the 358 ships and make it responsible for 1.9 million (about 70 percent) of the 2.8 million LSW tons to be disposed of.

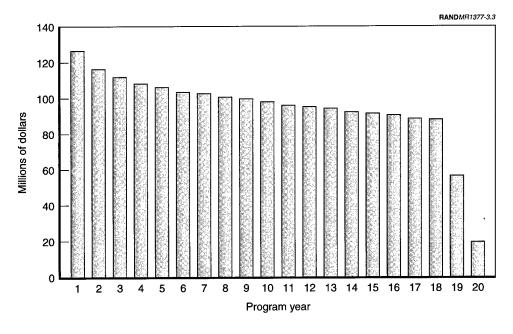


Figure 3.3—Annual Budget for Domestic Recycling

Such a title transfer would have a large impact on the two agencies' respective budgets for domestic recycling. Figure 3.4 shows, for the baseline cost estimate, the two agencies' annual domestic recycling budgets (in constant FY00 dollars). Figure 3.5 does the same but with the 47 transfers.

The ultimate cost of the domestic recycling option cannot be predicted any better than to within the range noted above. Dismantling costs and the learning curve are clearly important. In the Navy's second round of its SDP awards in late 2000, the bids of the three successful contractors ranged from much lower to slightly higher than the first-round bids. All of the first-round contracts experienced notable cost growth above their bid prices—as high as 72 percent. The ultimate cost per ton for the second round is not yet known. Additionally, the SS *Builder* experience suggests a lower cost, at least for merchant ships. The \$0.7 to \$3.6 billion range we provide is very wide, emphasizing the need to place long-term contracts with experienced ship recycling firms in order to maximize the learning curve and carefully monitor progress for cost containment.

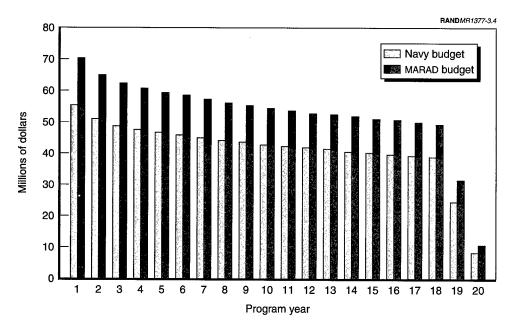


Figure 3.4—Annual Navy and MARAD Budgets for Domestic Recycling, Without Additional Title Transfers

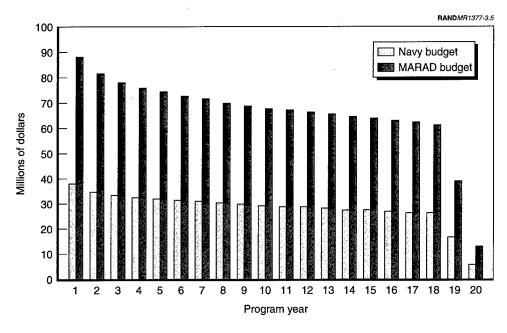


Figure 3.5—Annual Navy and MARAD Budgets for Domestic Recycling, With Additional Title Transfers

CONCLUSIONS

Domestic recycling of all 358 ships in the Navy and MARAD inactive fleet is practical but expensive. A 20-year program using four recycling contractors, each recycling between 30,000 and 40,000 LSW tons per year, will do the job and is well within the industrial capability of the U.S. maritime industry. The total cost of such a program will be about \$1.9 billion in constant FY00 undiscounted dollars, although this cost could range from as little as \$0.7 billion to as much as \$3.6 billion. The annual cost to the Navy and MARAD combined will be about \$125 million in the first year of the program according to our baseline cost estimate. How much of that cost must come from each agency's budget depends on whether titles to additional Navy ships are transferred to MARAD. With titles to the 358 ships as they presently stand, MARAD's budget for the domestic recycling option will begin at about \$70 million per year in the early years, the Navy's at about \$55 million. If the Navy transfers title to all 47 of its amphibious warfare and auxiliary ships to MARAD, MARAD's budget for this option will rise to about \$88 million per year in the first year, and the Navy's will fall to about \$38 million. Transfer or no transfer, however, careful monitoring of the recycling contractors will be needed to ensure that costs do not balloon above these levels.

OVERSEAS RECYCLING

Overseas recycling was once a major form of disposal for U.S. government vessels and could become so again. The cost to the Navy to recycle all 358 vessels in the inactive fleet overseas would range from a small net gain to a cost of \$170 million in constant FY00 undiscounted dollars. However, overseas recycling activities are in a state of strong flux because of short-term economic pressures and long-term environmental and safety pressures. Established industries in India and Turkey appear to be in decline because of these pressures, and their primary competition, China, has not yet shown an increase in recycling activities in the reported literature and data. U.S. regulations on the export of polychlorinated biphenyls (PCBs) must be amended before export of ships containing residues of this pollutant can resume. And foreign representatives to the Basel Convention on the Transboundary Movement of Hazardous Wastes want Convention restrictions to be applied to the trade in ships for recycling. If they are successful, the cost of a foreign recycling program will increase.

THE INTERNATIONAL SHIP RECYCLING INDUSTRY

Ship recycling is an international business. Conducted largely in less-developed countries, it is an integral and inseparable part of the shipping business. For as long as ships have existed, "shipbreaking," also known as "ship scrapping" (two ancient terms recently replaced by the more accurate "ship recycling"), has been the way ships end their lives if they are not lost at sea. ¹

The formula for deciding whether a ship lives or dies has historically been strictly economic. If after accounting for expected profits, the cost to keep a ship in service exceeds the ship's value to a recycler, the owner sells the ship to the recycler, who then reduces the ship to parts and scrap and sells them. This

¹The number of ships lost at sea varies from about 150 to 300 per year. Most are small fishing boats averaging about 2,500 GRT each, or about 1,000 LSW tons each. From 600 to 1,100 ships of all sizes are recycled each year. These average about 13,000 GRT each, or about 5,100 LSW tons each.

formula held until very recently. In the 18th century, for example, ships were sold to a breaker for recovery of spars, firewood, and iron and brass parts for continued use in new ships or for remelting. Old lines were shredded by the many hands in poor houses to make oakum for caulking the seams of new ships. Everything was reused in some way. The economics of the system were very straightforward: The owner received money for his ship; the breaker received enough money for his scrap to pay his expenses and make a profit. The formula still holds in Bangladesh, China, India, and Pakistan because of very low labor rates and relatively few environmental, health, and safety regulations. In some developed countries, such as Turkey and Spain, the formula is being stressed by rising labor costs but still functions. In the United States, however, a once functioning ship recycling industry is virtually dead, a victim of the rising cost of doing business and falling and erratic scrap prices.

The usual pattern in the international ship recycling trade is for the owner to sell his ship to the recycling yard or, even more common, to sell his recycling rights to a so-called cash buyer, who then resells them to a recycling yard and arranges for the ship's delivery. Some ships are delivered to the recycler under tow, but most arrive under their own power.

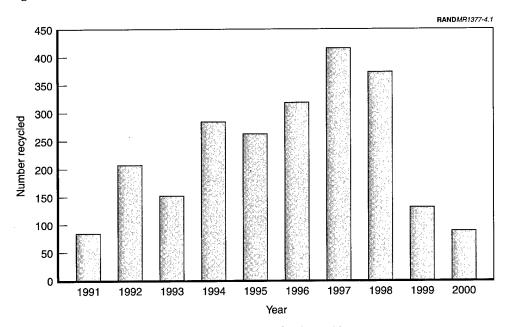
The supply of ships for recycling is subject to both long-term and short-term pressures. Long term, merchant ships last approximately 25 years. While there are many exceptions, notably ships serving in the fresh water of the Great Lakes, most merchant ships cannot be maintained economically in service beyond 25 years. Other long-term pressures include requirements of the Oil Pollution Act of 1990 mandating replacement of single-bottom oil cargo ships within the next decade and the obsolescence of general cargo ships brought about by container ships. These long-term pressures suggest an adequate supply of ships, but short-term pressures are currently dominating the market. At this writing, there is a dearth of ships available for recycling because high freight rates are encouraging ship owners to keep their vessels in service despite their age. This situation could quickly change in a few weeks or months, however. The outcome at present is that the recycling rate does not exactly match the construction rate but comes very close.

Because of these variations, the ship recycling business must be structured to accommodate wide variations in the supply. In practice, this aspect of the business makes recycling more suited for less-developed countries, where labor is cheap and little if any expensive long-lived infrastructure is needed. Some developed countries are more suited for different reasons, such as their closeness to ship sources and ship product markets. Ship recycling has been performed in 79 nations over the past 10 years. India and Pakistan currently dominate the business, along with such lesser actors as China, Turkey, and Bangladesh.

Three Potential Recyclers for U.S. Ships

India. India has the world's largest ship recycling industry. In 1998, Indian yards accounted for 370 of the 888 vessels recycled that year, or 41 percent.² Figures 4.1 and 4.2 show the scale of Indian ship recycling in annual number of ships and annual GRT of shipping, respectively.

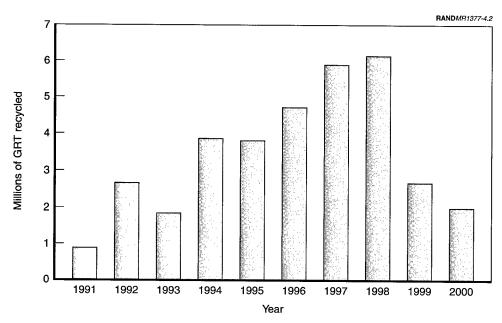
Ship recycling is performed in four areas of India: Alang, on the west coast in the state of Gujarat; Sachana, also in Gujarat; Bombay, to the south of Alang; and Calcutta, on the northeast coast. Indian ship recycling practices vary depending on the yard and include recycling from dry docks, alongside slips, and from tidal flats. By far, the largest yards are at Alang, on broad hard-clay tidal flats where the tides vary up to 30 feet. Each ship recycler at Alang is assigned a length of shoreline where ships are beached and recycled. These approximately 180 "plots" recycle about 350 ships per year, totaling as much as 3,000,000 metric tons LSW in recent years. Most ships arriving at Alang are driven onto the beach at high tide under their own power. As the ships are broken, the everlighter remainder is drawn closer to shore by winches (often recovered from



SOURCE: Lloyd's Demolition Database dated October 2000.

Figure 4.1—Indian Recycling, by Number of Ships

²India, Pakistan, Bangladesh and China together accounted for over 80 percent of all ship recycling from 1989 to 1998.



SOURCE: Lloyd's Demolition Database dated October 2000.

Figure 4.2-Indian Recycling, by GRT

earlier recycling jobs) fixed on-shore. Winches also serve to bring ashore large chunks of the ship cut free by the shipside work party. Once ashore, the chunks are reduced to plates and sections weighing no more than about 400 pounds, the limit that can be lifted onto a truck by manpower. Some recovered metals are sent to rerolling mills where metal plates are rerolled into reinforcing bar for concrete construction, metal roofing, or other plate or sheet products. Others are sent to remelting furnaces, where new products are fashioned. Many reusable parts are recovered and sold through local dealers adjacent to the Alang yard. Table 4.1 shows the types and amounts of materials, in percentage of total LSW, recovered from various ships recycled at Alang in recent years.³

During the last few years of a merchant ship's life, little attention is paid to maintaining its hull. Therefore, most ships are very rusty when presented to recyclers. In fact, most of the lost weight shown in the last column in Table 4.1 is due to rust, except in the case of naval ships. Naval ships have more nonrust waste than other ships because of their military electronic and electrical systems, which have no reuse potential in India. At an Indian recycling yard,

³Ferrous Scrap Committee, Government of India, Comprehensive Environmental Impact Assessment and Environmental Management Plan, August 1997.

Table 4.1 Types and Amounts of Materials Recovered by Alang Ship Recycling (in percentage of LSW)

Type of Vessel	Reroll Plate	Melting Scrap	Cast Iron	Nonferrous Metals	Machinery	Wood and Misc.	Weight Lost
General cargo	56–70	10	2–5	1	4–8	5	9–15
Bulk carrier	61-71	8–10	2-3	1	2-5	1-5	10-16
Ore carrier	62-69	10	3	1	3–5	5	10-16
Passenger	44-58	10	5	1–2	10-15	5–7	11-17
Oil tanker	72-81	5–7	2-3	1–2	1-2	1-2	10-12
Ore bulk oil carrier	66-75	8–10	3	1	1–6	1–2	10-13
Naval ship	53-67	10	2-6	1–2	46	1-2	15-22
Container ship	63-67	10	3-4	1	5	5	10-13
Fishing/trawler or factory	47–67	10	3–8	1–2	2–10	5	12–18

only 2 to 3 percent of LSW is waste. It is dumped as landfill in adjacent areas and sometimes it is used to harden the soil of the recycling plots.

For the most part, ships arrive in India for recycling fully outfitted and operating under their own power, thereby providing many valuable materials that can be and are recovered for reuse. Overall, 70 different species of materials other than scrap steel, reroll plate, and fabricated steel products are recovered from ships. Even materials that in fully developed countries would be waste are recovered for reuse by Indian recyclers. In India, the sale of such materials—even at very low prices ranging from a penny to a nickel per pound—is profitable.

Although ship recycling in India is a successful business, it remains difficult and highly competitive, with a close balance between costs and revenues. Table 4.2 illustrates the cost and revenue stream for a typical recycling project in the Indian market.4

Table 4.3 illustrates the percentage of the total market value represented by the different species recovered in a recycling project.⁵ These are average figures. The larger the ship, the more reroll steel recovered. (See Table 4.1 for comparable information by ship type in terms of percentage of LSW.)

 $^{^4}$ Ferrous Scrap Committee, Ministry of Steel, Government of India, $Shipbreaking\ in\ India,\ A\ Roadmap\ for\ Future\ Development,\ undated\ (circa\ spring\ 1999).$

⁵Ibid.

Table 4.2

Costs and Revenues for Average Ship Recycling Project in India

	Amount per Metr		
	Rupees	US\$a	
Cost of vessel	4,916	109	
Customs duty	246	5.5	
Customs duty surcharge	25	0.6	
Additional custom duty (VAT)	829	18	
Port charges	600	13	
Total cost of vessel	6,616	147	
Interest on investment	300	7	
Misc. banking charges	300	7	
Dismantling labor	500	11	
Torch oxygen and fuel	400	9	
Crane for hire	50	1	
Security/supervisor	200	4	
Central excise duty	150	3	
Total	8,517	189	
Sale of recovered equipment and materials	9,400	209	
Operating profit	884	20	

^aA conversion rate of Rs45/US\$ was used.

Many variables can quickly alter the narrow balance between Indian ship recycling costs and revenues. Ship cost to the recycler is erratic, varying year to year from \$110 to \$185 per ton depending on ship type and the play of the market between buyers and sellers. Government taxes and fees add to about 20 percent of the recycler's costs, making government policy an important factor. The price a recycler receives for reroll or remelt steel depends on the market for competing sources. The Indian primary steel industry is burdened with many Soviet-design mills that are inefficient in terms of energy and labor burden; as this industry modernizes, the value of scrap steel in India will fall. And there is international pressure to improve environmental, safety, and health practices in the ship recycling industry at added cost to recyclers. Thus, many different forces can affect the current balance.

Note that there are no environmental, safety, and health costs shown in Table 4.2. This is not from ignorance. Indian recyclers are well aware of the safety and environmental issues common to ship recycling. In a study for the Indian

 $^{^6}$ In contrast to India, the United States has no market for reroll plate. All steel must be sold for remelting, and remelting scrap in the United States commands less than half the price of reroll plate in India.

Table 4.3 Percentage of Total Revenue from Species Recovered in Indian Ship Recycling

Species	Average Percentage of Total Revenue
Reroll steel	61
Machinery and equipment	8 ^a
Cast iron	7
Nonferrous metals	7
Remelt steel	6
Shafting	6
Pipes and castings	4
Wood, nonmetals, and misc.	$1^{\mathbf{b}}$

^aMachinery and equipment can be worth more if they are removed by the buyer to ensure they remain in good shape.

government, Metallurgical & Engineering Consultants (India) Limited found that there are between 250 and 800 kg of PCBs in paint on a typical merchant ship, as well as 20 to 30 kg of lead. On average, between 4,000 and 5,000 kg of asbestos insulation is also present, along with an additional 50 tons as joiner bulkheads.⁷ Paint is left on the steel plates when they are removed and sent for rerolling or remelting. Asbestos products are sold for reuse, as are PCB oils from the ship's electric and hydraulic machinery. The Alang yards annually generate about 2,400 metric tons of hazardous wastes such as oil sludge and paint chips.⁸ In the past, all wastes, hazardous or not, were dumped in the sea or in nearby low-lying areas. The Indian government is now placing storage facilities and incinerators at recycling yards to contain and burn some of these wastes. These practices are reported to be consistent with Indian law. These actions will undoubtedly alter the balance sheet but by how much is not yet reported.

Labor constitutes just less than 6 percent of the total cost of recycling a ship at an Indian yard. Laborers earn anywhere from Rs100 for helpers to about Rs150 for torch cutters for a 10-hour day, six days per week, which is equivalent to earning \$2 to \$3 per day in the United States. While this is certainly a dismal

^bThis 1 percent hosts a substantial cottage industry of small shops along the coast of Alang. These shops sell brass goods, windows, furniture, and all of the assorted other products that do not feed heavy industry.

⁷B. D. Ghosh, "Shipbreaking Industry in India: Present Status and Future Prospects," 1999, included as Appendix B in Ferrous Scrap Committee, Ministry of Steel, Government of India, Shipbreaking in India, A Roadmap for Future Development, undated (circa spring 1999).

⁸Keyur Shah, Shipbreaking Industry—Exigency for Environmentally Sound Management Practices, Central Pollution Control Board, Government of India, February 2000.

wage by U.S. standards, it is competitive in India for unskilled and semiskilled labor. Workers at the Alang yards generally are not locals from Gujarat State but come from distant impoverished States such as Uttar Pradesh in the north. Safety standards exist, but accidents are frequent. Alang has oscillated between 7 and 12 fatal accidents (where one or more people were killed) per 10,000 workers per year during the past three years. Fire and explosions are the most common types of accidents, followed by suffocation (in tanks that were not gasfreed as required by Indian law) and then falls or being struck by falling objects. Alang's accident rate compares to the rate of 5 to 7 fatal accidents per 10,000 workers per year in other heavy manufacturing industries in India. In early 2000, the Indian government began worker safety education and renewed safety enforcement to try to reduce the accident rate at ship recyclers.

At present, India remains a leader in ship recycling but is under heavy pressure. Environmental conditions at the Indian yards remain of concern. In an article in India's leading newspaper, Kingshuk Nag heavily criticized the shipbreaking industry, noting that it may be in a phase-out stage and is a "killer and environmentally degrading industry rolled into one." ¹⁰ The article went on to report that the Gujarat Maritime Board (GMB), the responsible government agency, had found widespread ignorance among workers about basic safety requirements and widespread environmental problems in the area. Along with environment and safety problems, the industry is also threatened by the current high price of ships for recycling (about US\$175 per ton), the relatively high price of Indian labor compared to labor elsewhere in Asia, and strong competition from ultra-large new mechanized breaking yards in China.

China. China is building modern graving dock facilities for recycling very large crude carriers and ultra-large crude carriers near Shanghai. These facilities are being built under arrangements with some major shipping companies (including The Peninsular & Orient Steam Navigation Company and British Petroleum) that will guarantee a steady supply of ships for recycling. Many ship owners are under public scrutiny in their homelands for being the source of alleged misery in India (a charge forcefully refuted by Indian businessmen and workers). In return for promising the Chinese firms ships, the ship owners have been promised good environmental controls and safe working conditions for the Chinese workers and a good price for their ships. Whether these plans will come to frui-

 $^{^9}$ The ship recycling industry in Pakistan is very similar. The price of reroll plate is higher than in India, worker wages are lower, and the work day is longer (12 hours instead of 10), but government taxes and fees are higher.

¹⁰Kingshuk Nag, "Alang: Shape Up or Ship Out," *Times of India*, November 3, 2000.

tion is unknown. According to Lloyd's, there is little current evidence that the Chinese industry is growing (see Figures 4.3 and 4.4).¹¹

Turkey. Ship recycling in Turkey was conducted during the past decade by up to 28 firms in the town of Aliaga, which is on the Aegean Sea on Turkey's west coast. During those 10 years, as many as 3,000 workers were employed at any one time. The yards claim to be able to recycle nearly every size of ship, including ultra-large crude carriers, but the largest ship to date, recycled in 1997, weighed 26,400 GRT (or less than 13,000 LSW tons). Figures 4.5 and 4.6 show the recycling history of the Turkish industry over the past 10 years by number of ships and ship GRT.¹² Most of the ships were from Russia, Ukraine, or Greece.

Note that the numbers and GRTs seem to indicate that the industry is in decline. We have been advised that the Turkish industry faces the same safety and environment pressures being faced by the industry throughout the world and has also been affected by the high price and dearth of ships presently available for recycling.

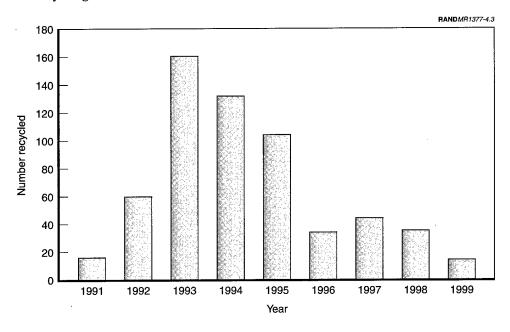


Figure 4.3—Chinese Ship Recycling, by Number of Ships

¹¹Lloyd's Maritime Information Services, "Demolition Database," October 2000. Note that the database does not include data on Chinese recycling for the year 2000.

¹²Lloyd's Maritime Information Services, "Demolition Database."

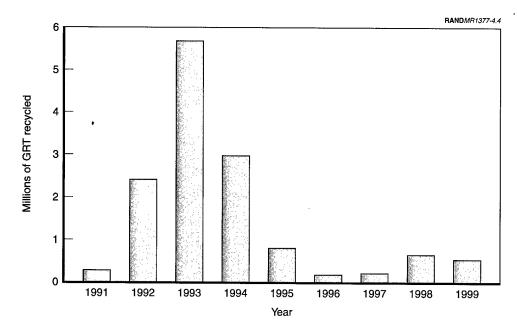


Figure 4.4—Chinese Ship Recycling, by GRT Recycled

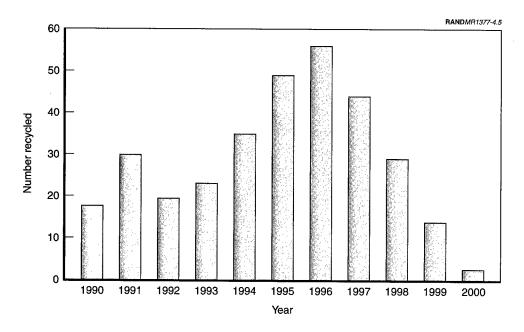


Figure 4.5—Turkish Recycling, by Number of Ships

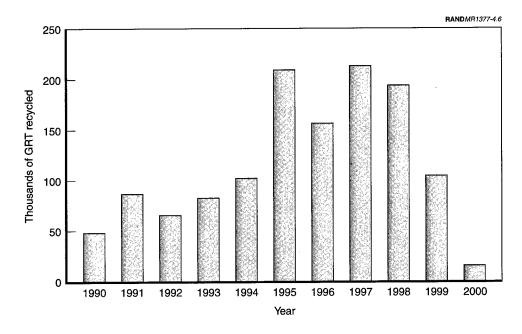


Figure 4.6—Turkish Recycling, by GRT Recycled

We attempted to engage the Turkish industry but found no yard or industry representative willing to provide information. Anecdotal information from Turkish contacts suggests that environmental problems are causing the decline. Nonetheless, we include the Turkish option in our analysis because its past capacity suggests that it would have the facilities needed to handle the work.

The European Naval Role in the Ship Recycling Industry

The European navies individually play only a marginal role in feeding the international ship recycling industry. The major reason for this small role is that these navies are much smaller than their U.S. counterpart. Together they deploy only six small aircraft carriers, including four VSTOL/helicopter carriers, compared to the U.S. active inventory of 12 very large aircraft carriers. European members of NATO operate a total of 225 principal surface combatants (frigates or larger warships); the U.S. inventory is 130. Thus, the individual European navies simply lack the raw numbers in terms of ships and tonnage to contribute much to the international supply of ships for recycling.

Current Ship Disposal Practices. The European navies currently dispose of their ships in three main ways, the first of which is by selling them to other navies in the developing world. They have been very successful at this. For example, when the Royal Netherlands Navy downsized from 24 to 14 frigates, it

sold all 10 for use by other navies. ¹³ Relatively few ships end up sold for scrap by their original owners, and those that are sold for scrap typically are smaller craft such as mine hunters. This reflects in part Europe's growing awareness of environmental considerations and many countries' efforts to implement the Basel Convention, in which the European participants pledged not to ship hazardous wastes from Organization for Economic Cooperation and Development (OECD) countries to non-OECD countries. Many Europeans are considering whether this obligation places restrictions on the long-standing practice of sending ships to Asia for recycling. ¹⁴

Second, several of the European navies maintain some ships in reserve/long-term storage status. This status typically involves preserving low density but infrequently needed capabilities by storing selected ships in a condition that allows them to be made fully operational within 6 months if required.

Third, the British and Germans have become very good at ship conversions that often include radical alterations in a ship's architecture, thereby giving the ship a second life as a virtually new type of ship. Britain currently holds 40 percent of the world market share in ship conversions, accounting for business worth 1.4 billion pounds sterling. ¹⁵ Many Royal Navy and Royal Fleet Auxiliary vessels undergo conversion. The overall result is that vessels that otherwise would be obsolescent in their original class undergo conversion to make them suitable for other duties.

Table 4.4 offers a snapshot of the ship disposals of the British Royal Navy, French Navy, and German *Kriegsmarine* between 1997 and 1999. The data were compiled from the U.S. Naval Institute's "Periscope" database and the UN arms transfer reports maintained pursuant to the Transparency in Armaments Agreement. We estimate that the transactions shown in the table account for approximately 534,906 tons, only a fraction of which will find its way directly to the recycling industry since most of it represents transfers of ships to other naval forces. Of course, secondary users eventually dispose of ships by means we have not researched. We judge it likely, however, that the ships eventually are recycled. If all are recycled, they represent less than 1 percent of the 68 million tons the U.S. Interagency Panel on Ship Recycling estimated would be recycled over a 10-year period. ¹⁶

 $^{^{13}}$ Information provided by the Navy Procurement Office, Royal Netherlands Embassy, Washington, DC.

¹⁴Telephone interview with Anna Tschursin, EPA, November 26, 2000.

¹⁵Lloyd's Register of Shipping and EU Commerce at http://www.ssa.org.uk/news.htm.

 $^{^{16} \}textit{Report of the Interagency Panel on Ship Scrapping}, April 1998, at http://www.denix.osd.mil/denix/Public/News/OSD/Ships/Final/final.html.$

Table 4.4 Disposal of Ships by British, French, and German Navies, 1997-1999

No. of Vessels	Type of Vessel	Form of Disposal
Britain		
6	Type 21 frigate	Sold to Pakistan
4	Type 22 frigate	Sold to Brazil
1	Leander class frigate	Sold to India
1	Leander class frigate	Sold to Chile
4	River class MCMV	Sold to Bangladesh ^a
3	River class MCMV	Sold to Brazil
1	Fleet tanker	Sold to Indonesia
1	Fleet tanker	Sold to Portugal
3	Peacock class PC	Sold to Philippines
France		
1	Agosta class sub	Withdrawn
2	Agosta class sub	Placed in reserve
1	CV Clemenceau	Retired
1	CV Foch	Placed in reserve
1	Type F65 destroyer	Decommissioned
1	Rance class tender	Decommissioned
Germany		•
4	Tiger class Type 148 frigate	Sold to Chile
5	Frauenlob class Type 394 inshore MCM	Withdrawn

^aSince Bangladesh is an important ship recycling country, we looked to see whether these ships entered the Bangladeshi navy or were scrapped. It appears they entered naval service.

Potential Future Disposal Practices. Two other disposal practices—recycling and reefing (i.e., sinking ships to create artificial reefs)—are not yet major disposal options for European naval ships, although there is some evidence that reefing may be becoming an attractive option. 17 The Netherlands will conduct a sinking experiment in the next few months. 18

The future of European reefing as a means for disposing of naval ships rests in part on whether European standards for preparing a ship for reefing prove to be cost-effective. The European Union continues to investigate environmentally sound ship recycling practices in hopes of recycling European ships at home, thereby providing more jobs for shipyards while also ending the export of hazardous materials to the developing world. 19 If it proves more economical to

 $¹⁷_{\mbox{Canada}}$ has already reefed several warships. See Chapter Five for a discussion.

 $^{^{18}}$ According to the Netherlands Ministry of Transportation, Europe is currently observing a policy of not sinking ships for artificial reefs until the consequences of doing so are fully understood.

¹⁹A second ship recycling summit is slated for June 2001. It is to be hosted by Mareforum, a Netherlands-based policy advocacy firm.

prepare a ship for reefing than to recycle it, reefing may become a more common practice. Given that few naval ships are too old to be sold to other navies, however, the number of European ships available for reefing would still be small: probably fewer than 10 per year.

TOWING SHIPS TO OVERSEAS RECYCLING SITES

A fundamental assumption in all overseas ship recycling operations that we reviewed is that the ship owner or broker will deliver the ship to the recycling site. This is most often done by driving the ship to the site, including onto the beach at sites such as Alang, India, at the conclusion of the ship's last merchant journey. Nearly all 358 ships in the inventory (see Appendix A, Table A.2) are in long-term storage and cannot easily be made operable. We did not examine the costs to restore such ships to operating condition and to steam them to a distant recycling site. However, based on our observation that both the Navy and MARAD routinely tow inactive ships rather than make them operable, we concluded that the cost of making them operable would be very high. We therefore assume that should overseas recycling be chosen as the disposal option for part or all of the inventory, towing will be the method used to move ships to the recycler.

To estimate the number and location of ships to be towed, we used the data in Appendix A, Table A.2 (see Appendix A for the derivation of this inventory). From this information, we assembled estimates of towing cost per LSW ton, as shown in Table 4.5. Included in the table are the distance between the selected ports (always Suisun Bay on the U.S. West Coast and Philadelphia on the U.S. East Coast) and the calculated towing cost per mile.

Revenues from the sale of an old ship vary significantly. The Lloyd's demolition database has price entries for over 1,900 of the 7,000 ships recycled from 1990 to 2000.²⁰ Prices range from \$27 to \$274 per LSW ton and average \$161 per LSW ton. The highest prices were seen in 1990 and were not seen again for the remainder of the decade. In late 2000, prices for the year had so far varied from \$126 to \$171 per ton in the Lloyd's database, but the trade literature reported prices as high as \$180 per ton.²¹ Ship price depends on ship type. For example, dry cargo vessels command a lower price than tankers do because more labor is needed to disassemble their more complex internal structures. Such ships were priced at \$165 per LSW ton in 1995 but fell to \$110 per LSW ton by 1998. Based on all of this pricing information, we selected a price range of \$100 to \$150 per LSW ton for recycling U.S. ships overseas. We assume for this option that

 $^{^{20}}$ Lloyd's Maritime Information Services, "Demolition Database."

²¹Lloyd's List, Friday, November 17, 2000.

Table 4.5 **Towing Cost Estimates**

	Number o	f	Nautical		\$ per	\$ per Ship
From	Ships	LSW Tons	Miles	\$ per Ship	LSW Ton	Mile
West Coast						
California	88	571,968				
Hawaii	21	113,422				
Washington	12	156,410				
Total west to Alang			10,461	2,057,000	296	197
Total west to Shanghai	121	841,800	5,513	1,181,500	170	214
Total west to Aliaga			13,853	2,654,400	382	192
East and Gulf Coast						
Pennsylvania	40	359,590				
Virginia	105	746,976				
Florida	6	2,685				
North Carolina	2	20,658				
Connecticut	1	2,485				
Rhode Island	1 2	54,600				
Alabama	2	13,950				
Texas	43	423,480				
Total East to Alang			8,310	1,722,250	212	207
Total East to Shanghai	200	1,624,424	11,726	2,355,700	290	201
Total East to Aliaga			5,140	1,181,500	145	230
Active or unspecified	37	305,946				
Total	358	2,772,170				

overseas recycling could be accomplished very quickly once a decision is made, surely in no more than 5 years. The interim storage costs for the dwindling fleet during this period will total about \$23 million, or about \$8 per ton on average.

Using these estimates, we arrived at the minimum and maximum net cost (towing plus storage minus sale price) to the U.S. government for an overseas recycling program. These costs are shown in Table 4.6.

The best-case net cost to the U.S. government thus is \$3 per ton for East Coast ships recycled in Aliaga, Turkey, and sale proceeds of \$150 per ton. The worst case is a net cost of \$290 per LSW ton for West Coast ships recycled in Aliaga and sale proceeds of \$100 per ton. The most advantageous situation is a combination: East Coast ships recycled in Aliaga (\$3 to \$53 per LSW ton) and West Coast ships recycled in Shanghai (\$28 to \$78 per LSW ton).

Of the 358 vessels requiring disposal, about 0.8 million tons lie in West Coast ship storage facilities, with the balance in East Coast facilities. Thus, for a fiveyear overseas recycling program that uses this assessment's optimum sites and includes the storage costs for the ships remaining during the period, the U.S.

Table 4.6

Minimum and Maximum Net Cost of Overseas Recycling Options
(\$ per LSW ton)

		Alang			Shangha	i		Aliaga	
	Tow and Storage Cost		Min. Net Cost (@ \$150)	Tow and Storage Cost		Min. Net Cost (@ \$150)	Tow and Storage Cost	Max. Net Cost (@ \$100)	Min. Net Cost (@ \$150)
From East Coast	220	120	70	298	198	148	153	53	3
From West Coast	304	208	158	178	78	28	390	290	240

government would pay from about \$28 million to \$170 million depending on the revenue from ship sales. As discussed in Chapter Three, the Navy and MARAD will each manage the program costs for the ships to which they hold title. If no additional titles are transferred (47 could possibly be transferred from the Navy to MARAD—see Chapter Three, Table 3.5), MARAD will be responsible for about 56 percent of the total cost (\$17 million to \$94 million) of the overseas recycling program, and the Navy will be responsible for the rest. If the additional titles are transferred to MARAD, its share of the responsibility will increase to about 70 percent of the total cost (\$20 million to \$120 million).

Our towing cost estimates are conservatively high for the reasons noted above. Tandem tows, use of towing companies more conveniently located to the inactive fleet sites, use of overseas towing companies, and other actions could significantly reduce towing costs. In fact, towing cost savings of up to 40 percent can be expected. With such savings and favorable ship sale prices, an overseas ship recycling program might operate at a profit. This is not surprising. Until the U.S. government stopped overseas transfer of ships a few years ago, many government ships were disposed of at a profit to all parties concerned: the government, the ship brokers, and the ship recyclers.

IMPEDIMENTS TO OVERSEAS RECYCLING

During the 106th Congress, legislation was considered, but not passed, to direct the establishment of an overseas recycling program for Navy and MARAD ships. Congress considered such action because of the presumed low cost of this approach to the recycling issue, a presumption confirmed by this study. However, there are many impediments to such a program.

We note the following four impediments to restarting the export of Navy and MARAD ships for recycling:

- The UN's International Maritime Organization (IMO) has been the traditional international regulator of ships and shipping. Within IMO and the UN's Basel Convention on Hazardous Wastes, there have been ongoing debates concerning the environmental aspects of ship recycling. In recent years, some have suggested that Basel should regulate trade in scrap ships under its rules—i.e., that ships destined for scrapping should be regulated under Basel as hazardous wastes. Many alternative requirements are also being aired, such as placing a tax on ship owners to fund environmental protection during recycling, requiring ships to be delivered for recycling free of hazards, and/or requiring ship owners to provide recyclers with a complete inventory of the hazardous materials aboard. Many private and international governmental parties are pushing for greater control of foreign ship recycling operations to reduce the safety hazards to workers and better protect the environment surrounding recycling locations. These parties are suggesting that ship owners should "clean" their ships before delivering them for recycling so that safety and environment hazards are reduced. Possible actions include cleaning of fuel and cargo tanks, removal of hazardous materials, and inspection and recording of remaining hazards so that the recycler can take appropriate actions. For many of the ships involved in this assessment—particularly those originating in the U.S. Navy such actions have already been taken. We thus do not anticipate that the current push for cleaning ships before delivery will notably impact the range of estimates we have provided. None of the alternatives has yet become law. IMO and Basel have agreed that for the present IMO will continue to regulate ships in all circumstances on the seas and in ports, and Basel will regulate international transportation of wastes that ships generate during the process of recycling. A working group within Basel has been tasked to develop draft regulations for further discussion. The ultimate outcome of the discussions is uncertain but could, if in favor of Basel regulation of trade in ships for recycling, definitely increase the costs of a Navy-MARAD overseas recycling program and severely disrupt not only the current international ship recycling regimen but the current international shipping business as well.
- U.S. regulations under the Toxic Substances Control Act, found at 40CFR760, place an absolute ban on the export of PCBs (see Appendix C). Since the discovery of PCBs in ships, the export of ships for recycling has been legally banned by this rule. Before an export program could begin, the export ban must be lifted.

- 3. An administrative ban on exporting U.S. Navy ships to overseas recyclers, issued by the Secretary of the Navy in 1997, is still in force. This ban applies only to ships to which the Navy still holds title, and therefore only to about one-third of the ships in the inactive fleet. There is no current administrative ban on the export of ships to which MARAD holds title; however, the existing Navy ban may pose problems for the agencies should an export program be established.
- 4. Impediments may arise from public perceptions of foreign labor conditions. Many parties, most notably Greenpeace, have severely criticized working conditions and environmental controls in Asian recycling yards as being severely wanting. Even though a U.S. Navy and MARAD ship recycling program would only represent a small fraction of the international recycling business, there is likely to be pressure from such sources to stop such a program.

CONCLUSIONS

The United States government once used overseas recycling to dispose of its ships and could do so again except for the many new and emerging impediments that stand in the way. The cost to the Navy to recycle all of the 358 ships in the inactive fleet overseas would range from a small net gain to a cost of \$170 million in FY00 undiscounted dollars under current conditions. However, overseas recycling activities are in a state of strong flux because of short-term economic pressures and long-term environmental and safety pressures. Established industries in India and Turkey appear to be in decline because of these pressures, and the possible primary competition, China's recycling industry, has not yet shown an increase in its activities in the reported literature and data. U.S. regulations on export of PCBs must be amended before the United States can resume sending ships containing residues of this pollutant to overseas recyclers. And any restrictions on the international trade in ships for recycling that emerge from discussions now under way among representatives of the Basel Convention will increase the cost of foreign recycling and in some circumstances may prohibit the sale of ships.

Of the three options for ship disposal, overseas recycling costs the least. However, in our judgment, the impediments are so substantial as to make an overseas recycling program very unlikely to succeed. Absent direction from higher authority, we recommend that the Navy and MARAD not initiate an overseas recycling program.

REEFING

Artificial reefs have been a part of man's history for all recorded time. About 2000 years ago, the ancient Greek geographer Strabo recorded that the ancient (to him) Persian kingdoms built reefs across the mouth of the Tigris River to obstruct the passage of marauding naval pirates from India, the Vikings of the time. Many ancient naval battles involved blockading harbors with artificial reefs. About 200 years before Strabo, the Roman historian Polybius recorded that the Romans built a reef across the mouth of the Carthaginian harbor of Lilybaeum in Sicily during the First Punic War to trap the powerful enemy ships within and assist in driving the Carthaginians from the island. In modern times, mines are usually used to blockade harbors, and artificial reefs are relegated to more-benign tasks.

The first documented artificial reef in the United States dates from 1830, when log huts were sunk off the coast of South Carolina to improve fishing. Since then, and until the latter part of the 20th century, most artificial reefs were built by ad hoc volunteer groups for the same reason—to improve fishing. Like the 1830 reef, 80 percent of the reefs constructed off U.S. coasts have used materials of opportunity: trees, rocks, shells, ships, barges, and in very recent years unwanted oil and gas recovery structures. All such reef materials have had one common feature: they were free to the volunteers, or nearly so.

Only since the mid-1970s have engineered structures been used for artificial reefs, and even today they remain in the minority. Recent years have seen increased interest in using artificial reefs to replenish or replace depleted fishing grounds and to serve the relatively new activity of recreational scuba diving.² In a survey recently completed for this study, Atlantic and Gulf Coast state reef

 $^{^1}$ Gulf States Marine Fisheries Commission, "Guidelines for Marine Artificial Reef Materials," No. 38, January 1997.

²Ibid., p. 55.

authorities reported that over 846 vessels have been used for reefs during the past 25 years—and that there is near-term demand for hundreds more.³

There are impediments to reef building with ships in U.S. territorial waters, however, all of which involve issues of cost and the environment. The Atlantic States Marine Fisheries Commission (ASMFC) reports that the reasons so few large U.S. government ships have been deployed as reefs are (1) lack of funds to prepare the ships, (2) uncertainties on how to handle pollutants such as PCBs and asbestos, (3) the question of state liability for the reef, and (4) unclear MARAD rules regarding ship availability.⁴ The report voices no concerns specifically about the use of Navy ships, because Navy ships have not heretofore been available for reefs (other than Navy nonwarships transferred to MARAD upon their retirement).

We begin the rest of this chapter by discussing the demand for artificial reefs. We then describe the impediments to reefing programs, estimate the costs such programs would entail, and discuss the economic benefits that derive from artificial reefs.

THE DEMAND FOR ARTIFICIAL REEFS

In 1994, the ASMFC reported that at least 666 steel-hulled vessels had been sunk for reefs since 1974. Forty-one of these ships were donated to the states by MARAD pursuant to Public Law 92-402 of 1974, "The Liberty Ship Act," which was amended in 1984 by PL 98-623 to include ships other than Liberty ships. Although MARAD's 41 ships only amounted to 6 percent of the total, they constituted almost all of the 44 large ships sunk—i.e., those over 300 feet long. Nearly half of the 666 ships were very small fishing boats or tugboats no more than 75 feet long. Average ship size, then, was small, but the vessels were of many different types, including Navy landing craft, barges, dry docks, and different kinds of merchant ships. ⁵

Reefs continue to be built with ships from a variety of sources. Florida and other states use ships from private or public sources, including on occasion a local Navy command. There is current demand among Atlantic and Gulf Coast states for over 540 ships just to meet needs for improved fish resources.⁶

³This survey was conducted by Mel Bell, Department of Natural Resources, State of South Carolina, and Tom Maher, Florida's Division of Marine Fisheries, Summer 2000.

⁴Atlantic States Marine Fisheries Commission, "The Role of Vessels as Artificial Reef Material on the Atlantic and Gulf of Mexico Coasts of the United States," Special Report 38, December 1994, pp. 4 and 6.

⁵Ibid.

 $^{^6}$ Survey conducted by Mel Bell and Tom Maher, Summer 2000.

We broke the current demand for artificial reefs into three parts: demand for reefs for the promotion of marine life and commercial fish-related activities, demand for reefs for sport diving, and demand for reefs for other uses.

Artificial Reefs for Promotion of Marine Life and Fishing Purposes

Artificial reefs, whether from ships or other forms of solid materials, are generally accepted as beneficial to the increase of sea life in sandy or mud-bottom coastal areas. Ocean bottom areas that have no solid surfaces but have other features needed for life (such as proper salinity, light, and nutrition) are generally poor in marine life except for transiting species at certain times of the year. With an anchor for fixed life and the creation of a food chain, however, the reef becomes a full "habitat for fish and other aquatic organisms" that allows the many species appropriate to the locale to thrive. The demand for reef materials depends on the state's specific coastal environment. All southern Atlantic states and Gulf Coast states have ocean bottoms off their coasts that are largely barren sand or mud and therefore have developed artificial reef programs in recent decades. To the contrary, northern Atlantic states—Massachusetts, for example—have ocean bottoms off their coasts that are already largely rock, so artificial reefs would add little to the habitat for sea life.

In addition to increasing and benefiting sea life, artificial reefs can be used for research on how habitat influences marine life and how to restore endangered or at-risk species. For example, we learned that the state of South Carolina would consider constructing a nursery and habitat for Atlantic grouper if sufficient ships were available at low cost. Atlantic grouper are apparently at risk because of over-fishing, and a large deepwater reef (at approximately 400 ft) is needed off the coast of South Carolina to rebuild their population. Such a reef could consume up to 100 large vessels.

Most artificial reefs are not deep water reefs, however. Most are placed in shallower water for convenient use by fishermen. The construction of artificial reefs for fishing purposes has long been managed by quasi-governmental marine fishery organizations. We interacted with two such groups: the Atlantic States Marine Fisheries Commission (ASMFC) and the Gulf States Marine Fisheries Commission (GSMFC). These two groups primarily represent the marine fishery interests for all states bordering the Atlantic and Gulf coasts. A representative from Florida serves on both commissions. While nominally focused on fisheries, these two organizations also consider the promotion of diving reefs to be within their responsibilities.

⁷Gulf States Marine Fisheries Commission, "Guidelines," p. 1.

Of all Atlantic and Gulf Coast states, Florida has been the most active in constructing fishing reefs. Florida is in many ways an ideal state for engaging in reef building. Its coastal waters are warm and shallow for many miles out toward sea. Large areas of its coastal ocean have barren sand and mud bottoms with a surface climate suitable for nearly year-round marine activities. Florida has over 300 existing reef sites employing over 400 metal vessels of all kinds and has permitted reefs to be built by state, county, and local governments as well as private organizations. Recently, private programs were suspended to secure better environmental control over reef building. Texas, South Carolina, and other coastal states also have active reef-building programs, but none is yet on the scale of Florida's.

At RAND's request, Mel Bell, of the state of South Carolina Department of Natural Resources and Tom Maher of the state of Florida's Division of Marine Fisheries conducted a brief survey of interest in artificial reefs along the Atlantic and Gulf coasts during the summer of 2000. Seven states responded; the results are presented in Table 5.1. As the table shows, there is a demand for more than 540 ships of all the sizes listed. These sizes correspond to the sizes of the 358 ships in the fleet awaiting disposal (see Appendix A). The existing reef system offers sites of adequate water depth for all ships. It even appears that ships as large as aircraft carriers would be welcome.

Because of the large demand for ship reefs off the Atlantic and Gulf coasts—a demand sufficient to consume the entire inactive ship inventory—we did not formally investigate the demand for ships off the West Coast or off the coasts of Hawaii or the Pacific Ocean territories.

Artificial Reefs for Sport Diving

The use of reefs for recreational diving is a modern development coinciding with the development of reliable scuba equipment shortly after World War II and the subsequent popularization of the sport of scuba diving. There are approximately 8.5 million certified scuba divers in the world, and the Professional Association of Diving Instructors (PADI) reports that their annual certifications, representing about 70 percent of all certifications, have been increasing by about 50,000 per year since the mid-1980s. The number of certifications translates into a continually increasing demand for interesting diving targets.⁸ For example, ex-U.S. Coast Guard vessels *Bibb* and *Duane*, sunk off the Florida Keys, are important scuba diving targets. In July 2000, the San Diego Oceans Foundation (SDOF) sunk a Canadian destroyer escort, the ex-HMCS *Yukon*, off the coast near San Diego, California, as a recreational diving and fishing attrac-

⁸Gulf States Marine Fisheries Commission, "Guidelines," p. 55.

Table 5.1
Survey Results of Reefing Practices Among Atlantic and Gulf Coast States

				State				
	FL	MA	NY	NJ	SC	GA	TX	Total
Existing state program?	Y	Y	Y	Y	Y	Y	Y	
Existing county, municipal, or	Y	N	N	N	N	N	N	
private reef program?								
State oversight agency	F&W	Div.	Dep.	Div. of	Dep.	Dep.	Parks	
,	Con.	Mar.	Env.	F&W	Nat.	Nat.	& Wild-	
	Com.	Fish.	Con.		Res.	Res.	life	
State management plan?	Y	Draft	Y	Y	Y	Draft	Y	
State construction guidelines?	Y	Draft	Y	Y	Y	Y	Y	
Total number of existing per-	>300	3	11	14	42	19	36	>422
mitted artificial reefs								
Number <30 ft of water	18	1	2	-	12	0	0	33
Number 31–60 ft of water	17	2	4	4	19	14	8	68
Number 61–75 ft of water	30	0	4	5	4	3	1	47
Number 76-100 ft of water	32	0	1	3	5	0	4	45
Number >100 ft of water	42	0	0	2	2	2	23	71
Reasons for reefs								
Recreational fishing	Y	Y	Y	Y	Y	Y	Y	
Recreational diving	Y	N	Y	Y	Y	N	Y	
Habitat enrichment	Y	Y	N	Y	Y	Y	Y	
Commercial fishing	N	Y	Y	N	N	N	Y	
Fisheries stock enhancement	Y	N	N	Y	Y	Y	Y	
Other		Mitiga-			Exp.			
		tion						
Use metal vessels including	Y	N	Y	Y	Y	Y	Y	
ships, barges, and boats in past?								
Total no. of metal vessels in	>400	0	65	100	230	33	18	>846
existing reefs								
Ships <200 ft	112	0	0	7	166	1	0	286
Ships >200 ft	58	0	0	10	7	2	13	90
Ships of unknown length	15	0	0	0	0	0	0	15
Are metal vessels presently used?		N	Y	Y	Y	Y	Y	
Would state use surplus ships in	Y	Y	Y	Y	Y	Y	Y	
the future?								
55–100 ft	Y	Y	Y	Y	Y	Y	Y	
101–200 ft	Y	Y	\mathbf{Y}	Y	Y	Y	Y	
201–300 ft	Y	N	Y	Y	Y	Y	Y	
301–400 ft	Y	N	Y	Y	Y	Y	_ Y	
>400 ft	Y	N	Y	Y	Y	Y	Perhaps	
How many total? ^a	113	<12	15	>100	>100	>100	>100	>540
Limit on per-ship cost to state								
<\$50K	Y	Y	Y	Y	Y	Y	Y	
\$50-\$100K	Y	N	N	Y	N	N	Y .	
\$100–\$150K	N	N	N	N	N	N	Perhaps	3
\$150-\$200K	N	N	N	N	N	N	N	
\$200–\$250K	N	N	N	N	N	N	N	
>\$250K	N	N	N	N	N	N	N	
Minimum vertical profile of candidate ships	None	20 ft	None	5	None	None	20	
Maximum vertical profile of candidate ships	None	60 ft	35b	80	50 ^b	70 ^b	60	

^aThese states reported that they could use an unlimited number of ships. We entered >100.

bThese states would create deeper sites if larger ships were available.

tion. By all reports, it was an instant success, swamping the diving and fishing businesses in the city during subsequent months. The Artificial Reef Society of British Columbia (ARSBC) has sunk five ships, including three sister ships of the *Yukon*, for the same purposes in different areas off the coast of British Columbia, Canada. The Lake Ontario Scuba Association is negotiating with the Canadian government to acquire the HMCS *Nipigon*, a frigate about the same size as the *Yukon*, which it wants to sink in Lake Ontario as a diving attraction. The government of Australia donated the ex-HMAS *Swan*, a destroyer escort, to the government of Western Australia for construction of a diving reef in 1997. A similar project involving the ex-HMAS *Hobart*, an ex-USS *Charles F. Adams* Class destroyer, is in progress off southern Australia. Diving vacation sites involving ships—whether they are wrecks or intentional for man-made reefs—are promoted in most if not all coastal nations.

There are no projections available on the demand for additional diving resources. However, literally hundreds of "dive center" businesses are situated along the U.S. coasts (and inland as well, for diving in lakes, rivers, and ponds) and diving proponents are actively seeking more ships. The sponsor of the *Yukon* project off California (discussed above) wants five additional ships at the site. A project involving the ex-USS *Speigel Grove* for reefing off Key Largo, Florida, has been in progress for many years. A new dive project managed by Artificial Reefs for the Keys (ARK) is working toward reefing the ex-USS *Gen Hoyte S. Vandenberg* off Key West. This project plans to include features and hardware for distance learning so that marine science can be taught throughout the United States.

During public hearings held in preparation for the Navy's ongoing Ship Disposal Project (SDP), the comments were overwhelmingly in favor of using inactive ships to build reefs. Of the 118 public respondents, 91 urged that the ships be used for reefs instead of being recycled. (Only two of the remaining 27 respondents expressed opposition to reefs, and the balance expressed no opinion on reefs.) Most of the diving individuals and groups that we contacted emphasized that divers are especially interested in warships with guns or gunlike structures as dive targets.⁹

Other Uses

There are many other potential uses for artificial reefs. We have already mentioned the Atlantic grouper nursery suggested by South Carolina. Also as already mentioned, ARK is proposing to use the *Vandenberg* reef for educational

 $^{^9}$ The Yukon was fitted with gun-barrel-like metal pipes to replace the original gun barrels before being sunk.

purposes. There are more. Some people have suggested using artificial reefs to grow specific forms of marine life for cancer research. Others suggest that ships be used as artificial reefs to prevent the loss of beaches, to relieve diving and fishing pressures on natural reefs, and to serve as underwater memorials to those who served aboard them.

Adequacy of Demand for Artificial Reefs

The demand for reefs off U.S. coasts was emphasized in a 1996 GSMFC resolution in which it was found that "the demand for ships and ship hulls for artificial reef applications far exceeds the supply." Noting the potential availability of unneeded Navy and MARAD ships, the GSMFC resolved that the "Commission strongly encourages the Department of the Navy to develop a mechanism to identify appropriate decommissioned Navy vessels and ships and to make those vessels and ships available . . . to State artificial reef programs for application as artificial reefs." ¹⁰

The demand for fishery reefs alone is more than 540 vessels, and the demand for diving reefs and for other purposes will increase this number. We thus conclude that the demand for ships for use as artificial reefs—whether it be to provide habitat for marine life, to promote sport or commercial fishing, to provide sites for sport diving, or to do all these activities and more—is more than adequate to consume all 358 ships in the Navy and MARAD inactive fleets.

IMPEDIMENTS TO REEFING PROGRAMS

The impediments to building reefs with ships stem from environmental standards and the costs associated with preparing ships to those standards. Two of the reasons the ASMFC reported for why few MARAD ships have been deployed as reefs in accordance with the Liberty ship program were (1) lack of funds to prepare the ships and (2) uncertainties on how to handle pollutants such as PCBs and asbestos.¹¹ These issues remain to this day.

Additional impediments may ultimately arise from factions within the environmental community should a Navy-MARAD reefing program be initiated. We are aware of some concerns that artificial reefs are "killing zones" for fish and that they just attract fish from elsewhere rather than creating more fish. Arguments of this nature do not have credence within the coastal marine fishery or-

 $^{^{10}}$ Quotation from Chris Nelson, Chairman, in Gulf States Marine Fisheries Commission, "Resolution on the Use of Retired Navy Ships and Artificial Reef Materials," October 17, 1996.

¹¹Atlantic States Marine Fisheries Commission, "The Role of Vessels," pp. 4 and 6.

ganizations we consulted, but they could certainly come up during a more visible Navy-MARAD reefing program.

State and Federal Standards

Given the continuing reefing activity along many state shores, we assume that each state has adequate rules for matters under its cognizance. There are, however, no uniform federal standards for areas under federal cognizance. The standards employed for any specific reefing project are usually generated by the organization responsible for the project in consultation with local and regional state and federal environmental and/or coastal zone regulators. For example, the *Yukon* project used Canadian standards amended by requirements from California state authorities. The standards invoked by South Carolina are expressed in two sentences requiring artificial reef materials to be "free of all oils, hydraulic fluids, fuels refrigerants and [anything else] that might be harmful to the marine environment and free of floating debris." Implementation details of the "free of all" requirement are left to the specific project.

Significantly lacking are standards specific to the remediation of the solid non-metallic materials containing PCBs that were first found in 1989 in Navy ships and subsequently found in all manner of ships. This area of environmental law is primarily a Federal responsibility. The GSMFC has issued advisory guidelines in their 1997 report and called on the EPA to expressly address the PCB question so that the unfettered use of ships might continue. The Navy, in concert with the EPA, is sampling for the presence of environmental pollutants in the vicinity of sunken ships in both deep and shallow waters and is conducting laboratory studies of PCB behavior in seawater. The Navy is also conducting an environmental risk assessment regarding PCBs in the marine environment. This work may lead to uniform rules. Until it does, each reef-building project must confront the issue independently and employ standards acceptable to the local authorities at the current time.

U.S. Coast Guard Standards

The U.S. Coast Guard (USCG) has overcome these difficulties by developing, in concert with New Jersey and Maryland authorities, its own standards for the

¹²South Carolina Department of Natural Resources, "South Carolina Marine Artificial Reef Management Plan," Section 9.2.3, 1991.

¹³Gulf States Marine Fisheries Commission, "Guidelines." The GSFMC also advised its member states to continue using ships as reefs in accord with state standards pending EPA action. Note that the GSFMC apparently has no authority to issue binding environmental standards for use of ships as reefs.

conduct of its ships-to-reefs program. The ships in the program are small, the largest to date being a buoy tender with a displacement of less than 1,000 tons. Vessels are prepared at the USCG Baltimore, Maryland, shipyard and subsequently donated to New Jersey and Maryland for construction of reefs. The yard developed a cleaning protocol it believes conforms to reasonable requirements, but the USCG advised us that no other national agency has passed judgment on its actions. The USCG plans to clean and provide up to 70 vessels for reefs over the next few years, which is essentially all of its unneeded ships that cannot be sold or donated for continued use elsewhere. ¹⁴ The standards being employed by the USCG are summarized in the following sections.

PCB Removal. The USCG yard removes all material contaminated with PCBs above 50 ppm. This includes felt gasket and faying material, electric power cables, paints, rubber gaskets, and other materials. The yard has developed several eyeball tests for materials based on the results of about 2,000 analyses of samples performed over the past 2 years. The eyeball tests include

- 1. Remove and dispose of (as PCB waste) electric power and signal cables dating from 1980 and earlier; retain all cables dating from 1984; and test all cable dating from 1980 to 1984 if the amount warrants, otherwise remove.
- 2. Remove and dispose of all potential PCB-felt products, including joinerwork bulkheads assembled with felt, faying materials between engine mounts and the ship's hull, faying material between deckhouse and hull, and others.
- 3. Remove and dispose of plastic foam hull insulation and fiberglass insulation located close to felt joinerwork materials. (Fiberglass insulation is thought to be contaminated by migration of PCBs in the PCB-felt in contact with joinerwork panels.)
- 4. Leave plastic gaskets in place if there is reason to believe they were new in 1985 or later. Thus, for example, door gaskets, which are replaced annually on vessels in service, are left in place—provided the ship was operational after 1984 (and all have been so far).

Water blasting is the primary tool for removal of PCB surface contamination, which occurs largely in PCB-laden felt. The acceptance criterion is the same as in federal regulations regarding spills of liquid PCBs (49 CFR 761): less than 10 micrograms per 100 cm². The yard finds that water blasting is effective for removal of felt-contaminated paints and surface residues and permits the solid residues to be easily filtered out. The water used in blasting is disposed of as ordinary industrial effluent.

¹⁴Personal interview with Cohen and Petagno, USCG Shipyard, Baltimore, MD, by Hess and Rushworth, RAND and MSCL, Inc., January 13, 2000.

The yard has not found PCBs in paints, oils, hydraulic fluids, and greases used in USCG vessels, although with the exception of paints, most of these materials are removed as oils.

All electronic systems—whether or not they contain PCBs—are removed, primarily for continued use. The USCG uses the same radars and communications and navigation equipment in many classes of vessels, so equipment removed from one can be used in others.

Asbestos Removal. The yard removes all asbestos-containing products. The usual approach is to remove the entire part or component that has asbestos on or in it and dispose of that part or component in a landfill as asbestos waste. The yard has found this approach to be less expensive than attempting to remove asbestos and leave the part/component behind. All vessels prepared for reefing to date have been diesel powered, which means they will have little propulsion system thermal insulation compared to steam-powered vessels.

Many USCG vessels use "Marinite" joinerwork bulkheads throughout. Older Marinite that contained asbestos is removed; newer, asbestos-free Marinite is left in place. Note that Marinite is common in MARAD ships but that the Navy has seldom used it (because it is brittle and will not withstand shock).

Removal of Oil, Weapons, and Debris. Fuels and lubricants are removed and the tanks flushed. Engines are removed either for reuse or to assure that all oil is removed before reefing. The yard has found that it is less expensive to remove and dispose of the engines than to try to clean the oil from them. The USCG is very sensitive to the possibility of an oil slick following a reefing and thus is very careful to ensure that all oil is removed from every tank, component, part, and all nooks and crannies.

The yard removes all weapons from ships. It also removes all loose debris and broom-sweeps all decks and bilges clean.

The resulting hulks are virtually stripped of everything. Two photographs of the buoy tender, USCG *Red Beach*, which was being converted for reefing early in 2000, are shown in Figures 5.1 and 5.2. The engine room shown had not yet had all of its debris removed.

Note that the USCG standards do not explicitly include actions to make ships safe for divers. However, ships are essentially made safe for divers by having their machinery, cables, and nearly everything else except bulkheads and overheads removed before they are sunk.



Figure 5.1—Red Beach Engine Room Stripped of Machinery and Ready for Final Cleaning



Figure 5.2—Red Beach Bulkhead Stripped of Joinerwork and Water Blasted

Canadian Standards

Canadian organizations have prepared and sunk several ships for reefs during the past decade. To support Canadian programs, Environment Canada, the equivalent of the U.S. EPA, has developed rules for preparation of ships. ¹⁵ The rules and their draft predecessors were used to prepare the Canadian ships HMCS *Columbia, Saskatchewan,* and *Mackenzie,* naval frigates all roughly 2,300 tons in displacement. The Environment Canada rules were also used for the *Yukon* project, although we were informed that the Southern California Water Resources Board required additional cleaning of oil residues from the ship's machinery. The Canadian rules are comparable to the USCG practice with the following exceptions:

- 1. PCB-containing components must be removed, but PCB-bearing paint, plastics, and rubber may remain in place. (California authorities allowed such materials to remain in place in the *Yukon*.)
- 2. Intact, undisturbed asbestos insulation need not be removed, but any loose or unsealed asbestos must be sealed or removed to protect workers.
- 3. Machinery need not be removed if it is cleaned so as to be visually free of oil.

Navy SINKEX Standards

The Navy occasionally uses unneeded ships as targets for military exercises termed *sinking exercises*, or *SINKEX*. The Navy holds general permit for this activity from the EPA. Among the requirements is that ships be sunk in 6,000 feet or more of water and that they be cleaned to Navy SINKEX standards, which require removal of oils and greases, PCB-containing electrical and electronic equipment, and other "readily removable" PCB-containing equipment. As is appropriate for deep-sea sinking, the standards are less restrictive than the Environment Canada standards for shallow-water reef building.

THE COST OF A DOMESTIC REEFING PROGRAM

Funding for reef building has always been tight. Among the six states discussed in the 1994 ASMFC report, the average annual expenditure for preparing ships was only \$25,000, of which 8 percent was state funding, 13 percent federal funding (from the Federal Aid in Sportfish Restoration Program), and the bal-

 $^{^{15}}$ Environment Canada, "Cleanup Guideline for Ocean Disposal of Vessels" and "Cleanup Standard for Ocean Disposal of Vessels," Pacific and Yukon Region, February 1998.

ance came from private or unknown sources.¹⁶ Six states reported building reefs with ships without spending any state money. The information presented earlier in Table 5.2 suggests that at least some states would be willing to spend as much as \$100,000 to prepare a ship for reefing. This amount is significantly more than the \$25,000, but it is also significantly less than the full cost of such a program for anything other than the smallest vessels, as is discussed below. Clearly, cost is the weak point in many reefing programs.

Notionally at least, a reefing program should have cost elements comparable to those of the domestic recycling program discussed in Chapter Three—i.e., the cost to prepare the ship for use as a reef, the cost for tow preparation and towing, the cost of storage of ships awaiting reefing, and revenue from the sale of materials removed from the ship for reefing. During our search for information on reefing matters, we could find no consistent information on revenues from the sale of materials removed from ships to be reefed. Information from commercial and nonprofit organizations shows such revenues as an important source of funds for supplementing these organizations' usually meager budgets, but the USCG reported no revenues for their program. As a consequence, we have omitted such revenues from our overall program cost estimate.

Estimating the Cost of Preparing Ships for Reefing

The USCG provided us with return and budgeted costs for preparing 16 types of vessels in accordance with its standards. These costs are for all work at the shipyard, including local towing and docking, preparation work, and all incidental overhead items. They do not include the cost to tow the vessel to the sinking site. The vessels have all been small, ranging from 44-foot motor lifeboats displacing 13 tons to 180-foot buoy tenders displacing 935 tons. The incentive for this program is strictly cost: the USCG says it is much less expensive to clean a ship for reefing than to recycle it.

Both the SDOF, which sponsored the *Yukon* project, and the ARSBC, which sponsored the sinking of the *Yukon*'s three sister ships, also provided us with cost information for preparation of their ships. ¹⁷ The costs reported by these organizations are for storage at the preparation site, towing, preparation work, insurance, and other elements of doing business. In addition to being environmentally cleaned, these ships were prepared to be "safe for divers" according to standards set by the local diving groups involved in the project. Making

¹⁶ Atlantic States Marine Fisheries Commission, "The Role of Vessels."

¹⁷San Diego Oceans Foundation letter dated October 11, 2000, to Denis Rushworth, MSCL, Inc.; and Artificial Reef Society of British Columbia letter of September 27, 2000, to Denis Rushworth, MSCL, Inc.

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these ships "safe for divers" meant such things as opening large holes in the hull's side and top to provide divers free access to the ship's interior, sealing off via welding or filling with concrete all areas that could not be made safe, and removing cables from the deck overheads to prevent them from falling on divers when the cable trays ultimately fail. To achieve a uniform cost comparison across all options, we made some adjustments to the cost data provided. The ARSBC costs included 75 man-months of donated labor per ship. We converted these donations to costs at the rate of \$45 per hour. The SDOF costs included promotional costs, which while essential for the program (because it was not government supported), were not truly costs for ship preparation. We struck these. We also struck towing costs because they are accounted for separately in our final cost estimate figures, and we struck all revenues from sales.

The National Steel and Shipbuilding Company (NASSCO) provided us with return costs from prior ship preparation programs and an estimate for the environmental preparation of CG16, CG26, and DDG 2 Class ships, not including diver-safe preparations. These ships are all roughly 5,000 tons light ship weight. The NASSCO estimate focuses on removing oils and lubricants from the ships, cleaning bilges, and removing oil-containing piping. It does not include costs for removing electric and electronic PCB-bearing equipment, electric cables, and asbestos or for the other items subject to the Canadian standards, nor does it include costs for towing the ships to the yard for preparation work or to the sinking site. Finally, the SDOF provided us with a rough order-of-magnitude cost estimate (with a high- and a low-cost boundary) for non-diver-safe preparation of ships according to the Canadian standards that the Foundation had received from a consortium of San Diego shipyard representatives. ¹⁸

Table 5.2 presents the cost information from the different organizations, and Figure 5.3 presents the same information as a graph. The figure reflects all of the data and estimates but does not discriminate between diver-safe projects, such as *Yukon*, and non-diver-safe projects because there was not enough fine structure in the data to permit this. As can be seen, the data fall on a tightly clustered line. Note that the low data point, at about 5,000 tons, is the NASSCO estimate, which includes the cost for environmental preparation and focused on oil removal. The other data represent more-comprehensive environmental preparations and in many cases include diver-safe preparation. Using the equation in Figure 5.3, one sees that preparation of a 5,000-ton ship would cost about \$1.0 million (substantially higher than NASSCO's estimate of \$0.6 million) whereas preparation of a 15,000-ton ship would cost about \$1.7 million.

 $^{^{18}\}mbox{Estimate}$ provided by Dick Long of SDOF in interview by Hynes (RAND) and Rushworth (MSCL, Inc.), Summer 2000.

Table 5.2
Costs to Prepare Ships for Reefing

			CAT-			
			Preparation			•
			Cost Minus Sh	ip		
	Cleanup		Purchase	US\$/ LSW	Reefing	
Vessel	Standards	LSW Tons	(US\$)	Ton	Date	Source
USCG 55' ANB	USCG	22	82,500	3,750	NR	USCG
USCG 44' MLB	USCG	13	46,000	3,538	NR	USCG
USCG 82' WPB	USCG	55	120,000	2,182	NR	USCG
USCG 65' WLI	USCG	54	97,500	1,806	NR	USCG
USCG 65' WYTL	USCG	57	97,500	1,711	NR	USCG
USCG 100' WLI	USCG	141	150,000	1,064	NR	USCG
USCG 100' WLIC	USCG	141	150,000	1,064	NR	USCG
USCG 75' WLR	USCG	111	112,500	1,014	NR	USCG
USCG 115' WLR	USCG	230	230,000	10,000	NR	USCG
USCG 75' ANVIL	USCG	114	112,500	987	NR	USCG
USCG 75' WLIC	USCG	114	112,500	987	NR	USCG
USCG 65' WLR	USCG	103	97,500	947	NR	USCG
USCG 157' WLM	USCG	471	340,000	722	NR	USCG
USCG 133' WLM	USCG	435	266,000	611	NR	USCG
USCG 180' WLB	USCG	935	500,000	535	NR	USCG
USCG 180' WIX	USCG	935	500,000	535	NR	USCG
HMCS Columbia	Canadian	2,390	241,662	338	1996	ARSBC
HMCS Saskatchewan	Canadian	2,380	223,496	331	1997	ARSBC
HMCS Mackenzie	Canadian	2,380	148,665	299	1995	ARSBC
HMCS Yukon environment	Canadian	2,380	799,136	336	2000	SDOF
and diver safe 2300-ton frigate, U.S. yard estimate, environment and diver safe, low	Canadian	2,300	500,000	217	N/A	San Diego Consortium
2300-ton frigate, U.S. yard estimate, environment and diver safe, high boundary	Canadian	2,300	700,000	304	N/A	San Diego Consortium
CG16, CG26, DDG2 average ship, environment but not diver safe	NASSCO	5,050	579,051	. 115	N/A	NASSCO ROM
Project <i>Vandenberg</i> low, environment safe, diver safe	Local	14,300	1,700,000	119	NR	Jeff Dey, ARK
Project <i>Vandenberg</i> high, environment and diver safe	Local	14,300	2,000,000	140	NR	Jeff Dey, ARK

NOTES:

⁽¹⁾ In the case of the HMCS Columbia, Saskatchewan, and Mackenzie, the costs were provided in Canadian dollars. We used a 0.70 conversion factor to convert to the U.S. dollar amount shown.

⁽²⁾ NR, in Reefing Date column, indicates no record.

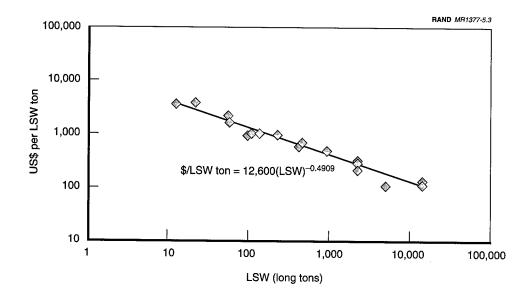


Figure 5.3—Cost per LSW Ton of Preparing Ships for Reefing

Estimating the Error in the Reef Preparation Cost

Our statistical regression analysis of the data shown in Figure 5.3 indicated excellent correlation between cost per ton and ship tonnage. The standard error from the analysis is ± 16 percent. We also allowed for an escalation in labor costs similar to that for domestic recycling. This amounts to a ± 30 percent error band. We applied these errors to the costs in calculating the best-case and worst-case estimates.

Estimating the Cost of a Reefing Program

Using the equation in Figure 5.3 to calculate the cost to prepare all 358 ships in the inactive fleet (see Appendix A, Table A.2) for reefing, we arrive at a total cost of \$393 million in FY00 undiscounted constant dollars. This is, however, just the cost to prepare the ships. We must also consider tow preparation and towing, storage, the learning curve, and the various other factors we used to estimate the cost of a domestic recycling program in Chapter Three. To compute the total program cost, we used a cost model similar to the one we used for domestic recycling. Table 5.3 shows the baseline inputs to this model.

Table 5.3

Baseline Inputs to Reef Program Cost Model

Towing cost (\$/mile of tow distance)	224
Outfitting cost (\$/ship/tow)	100,000
Average recycle tow distance (miles/ship)	525
Average dismantling cost (\$/ton)	142
Navy annual O&M per ship designated for scrap	57,000
MARAD annual O&M per ship designated for scrap	20,000
Weighted average annual storage O&M per ship designated for scrap	33,431
Annual storage O&M aging factor (%/year)	0.5
Discount factor (decimal) for discounted cost calculation	0.041
Preparation improvement curve slope (decimal) (log-linear unit)	0.95
Number of preparation sites	4

These inputs yield a baseline cost estimate of \$500 million in undiscounted FY00 dollars, or \$370 million discounted. For the best-case cost estimate, we used a 90 percent learning curve, and the lower end of the error envelope for ship complexity (-16 percent) and labor costs (-30 percent). The result is \$320 million in undiscounted FY00 dollars, or \$240 million discounted. For the worst-case cost estimate, we used a flat learning curve and the upper end of the error envelope for both ship complexity and labor costs. The result for this cost is \$760 million in undiscounted FY00 dollars, or \$560 million discounted.

In terms of annual average cost spread over a 20-year program, the budget would start at about \$35 million per year and then fall to about \$20 million per year in the last years as the learning curve reached maximum effect and the storage cost for the remaining ships declined. Figure 5.4 shows the annual budget for a 20-year reefing program.

As discussed in Chapter Three, the separate Navy and MARAD annual budgets are affected by how many ships each agency holds title to. Figure 5.5 shows the separate Navy and MARAD annual budgets for the reefing program, based on the baseline cost estimate, if title to the 358-ship inventory remains as it is now. Figure 5.6 shows the separate annual budgets (baseline cost estimates again) that would result if the Navy were to transfer 47 ship titles to MARAD. Note that these estimates include ship storage costs, which amount to about one-third of the total cost of the reefing program. We did not examine the current Navy and MARAD budgets, but we presume they include ship storage. Budget additions beyond the current levels thus would have to be only about two-thirds of the estimated total costs given above.

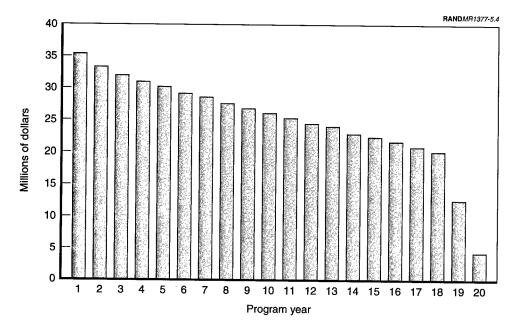


Figure 5.4—Annual Budget for Reefing

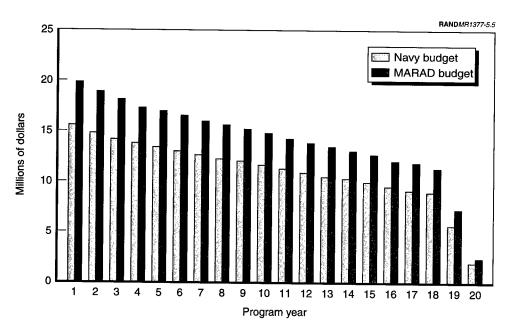


Figure 5.5—Annual Navy and MARAD Budgets for Reefing, Without Additional **Title Transfers**

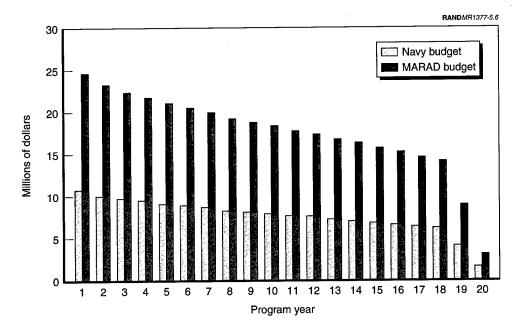


Figure 5.6—Annual Navy and MARAD Budgets for Reefing, With Additional Title Transfers

One issue we did not analyze is whether each agency should run its own reefing program with its own ships or whether one of the agencies should manage all the ships. It seems logical that the latter arrangement would be chosen for the sake of efficiency, in which case total program cost will remain the same but the entire budget will fall to the one agency. The government thus could achieve a small savings over our estimates by storing reef-program ships at MARAD rather than Navy facilities.

THE ECONOMIC BENEFITS OF ARTIFICIAL REEFS

Artificial reefs already provide returns to the government, and new reefs created with unneeded Navy and MARAD ships will provide more. Artificial reefs promote recreational and commercial fishing and recreational diving, activities that are of economic benefit to local and more-distant economies. Studies of how beneficial these activities are have been done, but they have not been well controlled and therefore provide only incomplete estimates. The state of Florida is now performing what is intended to be a definitive study, but its results are not yet available.

Table 5.4 summarizes the available data on the benefits of artificial reefs. As can be seen, some data reflect estimates of revenue from sport diving only, some from recreational fishing from private boats only, and some from all fish-

Economic Benefits of Artificial Reefs Table 5.4

		Months/	Local Annual Gross Receipts (US\$M)		No.0	No. of Ships	Millions of US\$/	Millions of US\$/		
Geographical Area	Site	Year in Use	Rec. Rec. Diving Fishing	No. of Sites		Planned Actual	site/ yr	ship/ yr	Sources	Comments
San Diego, CA	Wreck Alley	2	11.4	1	9	П	1.4	6.0	SDOF, 3/97	Diving estimate projected for a 6-
Scapa Flow, UK	Scapa Flow	2	2.5	1	10	0	0	9.0	SDOF, 3/97	ship site Est. SDOF of Scapa Flow diving revenue
Dunsborough, WAU, AU	HMAS Swan	0	1.48	-	1	1	0.8	0.8	Geoff Paynter, Geography Bay,	ın US equiv.
Sidney BC, Canada	Sidney BC, Canada G.B. Church & HMCS Markenzie	6	2	1	2	2	0.7	0.3	ARSBC financial re-	
Sechelt BC, Canada Campbell River, BC, Canada		66					0.3	0.3	port, 1996 ARSBC ARSBC, 1996	
Nanaimo BC, Canada	HMCS Saskatche- wan	6	1	П	П	Н	0.3	0.3	ARSBC, 1998	
Various SC, USA	South Carolina	6	18	2	173	73	0.58	0.1	R. J. Rhodes et al.,	
Florida	Dade County, FL ^a	2	0.16	1			0.16		3/34 J.W. Milon, 12/87	Private recreational
Florida	Dade County, FL	2	0.94	Н			0.94		J.W. Milon, 12/87	fish, low, per site Private recreational
Various SC, USA	South Carolina	6	18	8			0.87		R. J. Rhodes et al.,	nsh, high, per site Recreational fish, all
Port San Luis, CA	San Luis Obispo	2	1.2	-			0.2		D.B. Rockland, 1990	Party boat fishing
Florida	5 Counties, NW Florida ^a	2	414	8		6	9	0	F. W. Bell et al., 1998	only Recreational fish NW Florida
					Avg.	2.7	1.9			

^aNumber of sites and ships for this location provided by Tom Maher, Florida Fish and Wildlife Commission, in personal interview.

ing but no diving. We chose to list and average all data so that we could develop a rough estimate of how much local business revenue could be realized per ship and per site. We also chose to express the results as if the sites/ships were located in coastal areas where fishing or diving activities would be year round—i.e., off the coasts of the southeastern and Gulf Coast states, California, and Hawaii. As shown in the table, we estimate the average annual gross revenue to be \$2.7 million per reef site and \$1.9 million per ship. There are over 400 existing artificial reef sites (see Table 5.2), some of which are ready to accept additional ships. If 100 such sites were to consume all 358 available Navy and MARAD ships (just under 4 ships per site), these sites would, we estimate, yield \$270 million per year in gross business revenue. If the estimate were based on the number of ships, then the gross business revenue would exceed \$680 million per year.

Federal receipts have for many decades averaged about 19 percent of gross national product (GNP) almost regardless of tax rates or tax policy. ¹⁹ Allowing an additional 6 percent for state and local income, sales, and other taxes, a total of about 25 percent of gross business revenue ends up in local, state, or federal coffers. Thus, from a fully developed reef program with all ships in place, federal, state, and local governments together can expect from \$68 million to \$170 million per year in receipts. Total government receipts will be sufficient to compensate for the entire program cost by midway through the twelfth year using the per-ship revenue estimates. ²⁰

CONCLUSIONS

The use of inactive Navy and MARAD ships for artificial reefs is a viable option. The overall program is estimated to cost \$495 million, with a range of \$320 million to \$760 million. These costs represent a program to prepare ships for reefing in accordance with modern environmental requirements—criteria that seem high compared with the standards of state and local reef-building interests. Therefore, the demand for large U.S. government ships has been low. But if a ship preparation program funded by the Navy and MARAD could resolve the cost issue, there is sufficient reef-building demand to consume all 358 ships in the inventory. The average annual budget for a reef-building program will run from \$10 million to \$15 million in the Navy and from \$20 million to \$25 million in MARAD, depending on the number of Navy-to-MARAD ship title transfers that take place and how the program is administered. Additionally,

¹⁹Joint Committee on Taxation, U.S. Congress, 1986.

 $^{20\\} The$ government will also derive tax revenues from the sale of scrap metals and equipment for a domestic recycling program, as discussed in Chapter Three.

80 Disposal Options for Ships

federal, state, and local government receipts from the fishing and diving businesses that will use the reefs will be sufficient to compensate for the entire average cost of the program after about 12 years and, thereafter, will yield a net "profit" to the government.

To begin a Navy and MARAD reef-building program, the U.S. government will need to develop a uniform set of rules for ship preparation that covers all federal environmental responsibilities and meshes properly with state environmental responsibilities. In addition the Navy and MARAD will need to work out the details of how to administer such a program so that ships are fairly distributed among the many parties likely to request them.

ANALYZING THE SHIP DISPOSAL OPTIONS

Chapters Two through Five examined the option of long-term storage and the three ship-disposal options: domestic recycling, overseas recycling, and reefing. This chapter reports on our comparative analysis of these four options and points the way toward the most cost-effective and environmentally sound course of action.

REMOVAL OF THE OVERSEAS RECYCLING OPTION

Congress recently considered legislation that would have directed the Navy and MARAD to renew foreign recycling. The initiative failed but may come up again in the future. We concluded that despite the favorable cost of the overseas recycling option for ship disposal, the number and breadth of the impediments it involves make its reliable implementation unlikely without congressional action. And even then, overseas recycling might face insurmountable problems under international law should the Basel Convention decide to regulate the ship recycling practice. It is our conclusion that neither the Navy nor MARAD should attempt to restart the overseas recycling of U.S. government ships until and unless Congress resolves the impediments and directs such a program.

COMPARATIVE ANALYSIS OF REMAINING THREE OPTIONS

Table 6.1 summarizes the cost estimates for the remaining three options: long-term storage, domestic recycling, and reefing. The long-term storage option assumes that the fleet will be maintained for 100 years. The recycling and reefing options anticipate 20-year programs to dispose of the entire inventory of 358 inactive ships.

Long-Term Storage

Long-term—i.e., 100 years—of storage will cost about \$4.9 billion in undiscounted FY00 dollars, or about \$1.2 billion discounted. The undiscounted cost

Table 6.1
Summary of Cost Estimates for Domestic Disposal Options

	Undis- counted	Undis- counted	Discounted		Average An	nual Budget	- P. (
Option	Baseline	Range	Baseline	N:	avy	MA	RAD
Long-term storage	\$4.9B	\$3.8–\$7.7B	\$1.2B	\$20M	-\$25M	\$25M	-\$34M
				Without Title Transfers	With Title Transfers	Without Title Transfers	With Title Transfers
Domestic recycling	\$1.9B	\$0.7-\$3.6B	\$1.4B	\$42M	\$28M	\$52M	\$66M
Reefing	\$0.5B	\$0.3-\$0.8B	\$0.4B	\$11M	\$8M	\$14M	\$17M

could be reduced to about \$4.3 billion if all ships were stored at MARAD facilities. The average annual budget impact should be \$50 million. As Chapter Two indicates, the accuracy of the cost estimates depends on the performance of three variables: the aging factor, costs associated with dry docking, and the interval between dry dock inspections. Figure 6.1 displays the sensitivities associated with these variables. It shows that each variable is somewhat sensitive, with the aging factor being the most sensitive. Should the aging factor increase

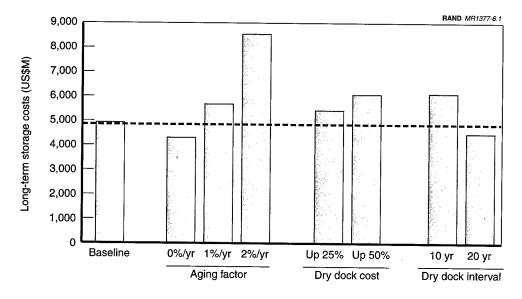


Figure 6.1—Sensitivities Within Long-Term Storage Costs

from the 0.5 percent per year used in the baseline case to 2 percent per year, the total costs could double. Dry dock costs and intervals may be somewhat less sensitive. Nevertheless, as Chapter Two notes, if a series of spills or increased corrosion problems were to cause fleetwide dry-dock intervals to decrease from 15 years to some shorter period of time, costs could rise.

Domestic Recycling

We estimate the total cost of the domestic recycling option to be about \$1.9 billion in constant FY00 undiscounted dollars, or \$1.4 billion in discounted dollars. While the number of ship titles each agency holds does not affect this total, it does affect the separate agency budgets. As title now stands, the Navy annual budget for this option would average \$42 million, and MARAD's would average \$52 million. If the Navy transfers to MARAD title to the 47 amphibious warfare and auxiliary ships in the 358 ship inventory, the average Navy inactive fleet budget will fall to about \$28 million while MARAD's rises to about \$66 million (see Chapter Three, Figures 3.4 and 3.5). The accuracy of these cost estimates depends on three variables: cost factors associated with dismantling the ships, cost savings from learning to be more efficient in the actual recycling process, and the potential to produce cost-offsetting revenues.

In addition, the accuracy of these estimates is sensitive to the value of four variables in the cost model. To account for complexity differences between the different ship classes, we adopted the ship complexity trend we used for the reefing option. This trend has a ± 16 percent error band. The labor costs we used are from PSNS and the SDP contractors; the average value of these data has a ±30 percent error band. The learning curve for the heavy industry market is generally 95 percent; however, the range could be anywhere from 90 to 100 percent. Finally, scrap prices for ship recyclables vary greatly. To assess this sensitivity, we allowed for a ±50 percent variation.

Dismantling costs include a great deal of manual labor, and the manual labor cost factor is among the most sensitive elements in the domestic recycling cost estimate. The Navy SDP contractors report that about half the cost of recycling a ship is in the dismantling phase, which is highly labor intensive. We believe better estimates will be possible as data on different classes of ships become available from the SDP.

Climbing the learning curve and discovering efficiencies could produce cost savings. A domestic recycling program should focus on providing a reliable, steady supply of ships to each contractor, perhaps sorted by ship type, to maximize efficiency gains. Each contractor may have different efficiency drivers, so the U.S. government will need to pay close attention if learning beyond the 95 percent learning curve used in our analysis is to be achieved. Should PSNS's experience of having learning efficiencies overcome by a growth in environmental costs be seen by other recyclers, then there may be no cost savings from learning. We coupled the ± 46 percent starting point error with both 95 percent and 0 learning to produce, respectively, a minimum and a maximum cost estimate for the domestic recycling option.

Scrap prices, as noted above (and as detailed in Appendix D and discussed in Chapter Three), can be quite volatile. However, fluctuations in scrap steel prices have relatively little impact on the cost estimate for this option.

Figure 6.2 illustrates all of the sensitivities for the domestic recycling costs. The range of the total program cost for this option is very large. As a result, we believe that should this option be selected, the U.S. government will need to place long-term contracts with experienced ship recycling firms that are carefully monitored for progress and cost containment.

Reefing

Reefing is the least expensive domestic disposal option. Our baseline estimate for a 20-year reefing program is based on a 95 percent learning curve and a best fit to the available data for ship complexity and labor costs. For these conditions, our cost estimate is \$500 million in constant FY00 undiscounted dollars, or \$370 million discounted. Our best-case estimate is based on a 90 percent learning curve and the lower end of both the complexity error band (-16 per-

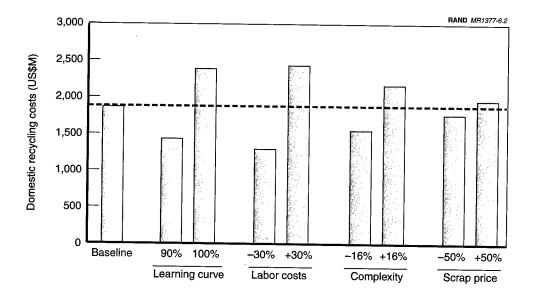


Figure 6.2—Sensitivities Within Domestic Recycling Costs

cent) and the labor cost error band (-30 percent). For these conditions, we arrive at \$320 million in constant FY00 undiscounted dollars, or \$240 million discounted. Our worst-case estimate is based on a flat learning curve and the upper end of both the complexity and the labor cost error envelopes. It is \$760 million in constant FY00 undiscounted dollars, or \$560 million discounted.

As with the domestic recycling option, each agency's annual inactive fleet budget will depend on the number of ship titles the agency holds. As the titles now stand, the Navy's annual budget for this option would average \$11 million, and MARAD's would average \$14 million. With title transfer to MARAD of the Navy's 47 auxiliary and amphibious warfare ships, the Navy's annual budget would average \$8 million, MARAD's about \$17 million. Our cost estimates include ship storage equaling about one-third of the total cost. If the ship storage expense is already in the existing agency budgets (we have not seen them), the actual budget increase required to implement the reefing option could be onethird less than the figures given.

As was also the case for domestic recycling, the learning curve has an important effect on reefing program cost. Figure 6.3 illustrates the range of costs based on our baseline, best-case, and worst-case costs and the sensitivity of the baseline to learning curves of 90 and 100 percent. For comparison, the figure also includes the cost to prepare all 358 ships for sinking exercises (SINKEX) at the average cost (reported to us by the Navy) of \$75 per ton.

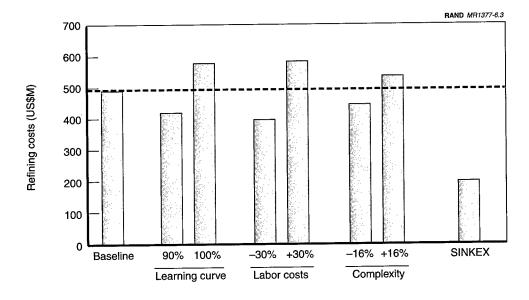


Figure 6.3—Sensitivities Within Reefing Costs

Reefing shares some learning experience sensitivities with domestic recycling, in this case with regard to the expectation that contractors will grow more efficient in preparing ships for reefing. However, because the reefing option is limited to 20 years and is based on a fairly extensive database of historic reefing preparation costs, it lacks the extreme sensitivity to variations in cost factors seen for the other options, variations that might explode and inflate the overall cost of those options much beyond our predictions. What could add to the predicted program cost for reefing is more-demanding new standards for reef preparation.

Reefing brings with it the potential for additional economic offsets in the form of benefits to communities: increased revenues from recreational diving, sport fishing, improved commercial fishing, and similar endeavors that prosper when reefing takes place in adjacent waters. As Chapter Five makes clear, there are two estimates for gross revenues from reefing: revenue per ship site and revenue per ship. Which estimate to use depends on whether ships are reefed singly or in groups. Nevertheless, the two estimates bound the possible outcomes. The average gross revenue per reef site is estimated at \$2.7 million per year or \$1.9 million per ship per year. Revenues accruing from taxes to state, federal, and local governments would build each year as the program proceeds, ultimately reaching between \$68 and \$170 million per year and continuing at that rate to the end of the reef system's lifetime. The growing tax revenue from the program would offset the program's total undiscounted average cost by as early as the twelfth year.

For the reefing option to succeed, a coordinated Navy-MARAD program will be needed. Given the demand for ships to use in reefing that is evident from the our surveys, there is likely to be strong competition for ships if a reefing program is announced. A way to ensure that the ships are equitably distributed will be needed. Also, one or both agencies will need a management program to handle expenditures and other details.

CONCLUSIONS

We did not attempt to identify the best solution for every individual ship in the 358-ship inventory. Our cost estimating techniques are accurate only for the aggregate of all 358 ships. Some ships, notably several in the MARAD inventory, are in very poor condition and may not be suitable for anything other than cautious and prompt recycling. Others may be unsuitable for one of the options because of size, military considerations, or some other specific issue. We therefore anticipate that a comprehensive program of disposal for all 358 ships will be some combination of domestic recycling, reefing, and intermediate storage.

The cost estimates for the reefing option are grounded in a sound set of cost data from other entities that have used reefing to dispose of unwanted vessels. Moreover, reefing is the only one of the options that has the potential to create revenue to the government (in the form of taxes from businesses associated with reef usage) beyond the ship-disposal costs the government will incur.

RECOMMENDATIONS

The Navy and MARAD should exploit the experience with the Navy's ongoing Ship Disposal Program to dispose of those inactive ships in the inventory that are in poor condition. This will reduce the current risk of sinking or some other environmentally notable incident. At the same time, both agencies should begin discussions between themselves and with the Environmental Protection Agency and coastal authorities aimed at developing standards and a program that will establish reefing as a viable course of action for disposal of as many of the 358 ships as possible. The goal should be to dispose of the current fleet by 2020 or earlier, as that conforms to a reasonable pace easily within the capacity of the available industrial base. Finally, no matter which option or combination of options is chosen, the Navy and MARAD should consider storing all of their inactive ships in MARAD facilities pending their disposal. That way they can take advantage of MARAD's lower annual storage costs.

THE FLEET FOR DISPOSAL

Table A.1 is the complete inventory of retired Navy and MARAD vessels—i.e., those vessels that are currently no longer needed for active or reserve service or will no longer be needed for such by the end of 2005. This table includes ships on lease to foreign governments, on loan to museums, and being held for spare parts or other purposes; it does not include ships to be retired after the year 2005. We assumed for this study that the rate at which ships will be retired from U.S. Navy service beyond 2005 will equal the consumption of such ships in military training exercises (SINKEX) plus their sale or donation for continued use elsewhere. Therefore, only those ships presently in the inventory or planned to enter it through 2005 were considered.

Some of the inactive ships listed in Table A.1 will not be disposed of by the Navy or MARAD during the foreseeable future for various reasons. When these ships are removed from the inventory, the result is the list shown in Table A.2, which is what we used for our cost estimates. Table A.2 is a working inventory assembled in November 2000. The appearance of any particular ship on this list does not necessarily mean that the cognizant government agency has authorized disposal of the ship or intends to do so in the near future. Table A.2 serves only as an approximation of the number and tonnage of Navy and MARAD ships that will require disposal over the next 20 years as best as could be determined in November 2000. Removals were based on the following criteria:

- 1. All museum ships (category N10). The Navy has no plans to withdraw any of these ships from their continued service as museums.
- 2. All ships on lease to foreign governments (category N2). The Navy is taking action to convert these leases to FMS so that the ships do not return to the Navy for disposal.
- 3. All ships designated by the Navy for use as targets in military training exercises (category N6).

- 4. Ten percent of the mobilization assets (category N1). This is the historic fraction of mobilization assets that are eventually sold or leased to foreign governments.
- 5. Twenty percent of the ships being held for potential FMS (category N3). This is the historic fraction of ships being held for potential FMS that are actually sold.
- 6. Ten percent of the ships being held for potential donation (category N4). This is the historic fraction of ships being held for potential donation that are actually donated for continued service elsewhere.

To meet criteria 4, 5, and 6, we arbitrarily struck specific ships in categories N1, N3, and N4 that added to the approximate tonnage and numbers of ships. All MARAD ships that appear in Table A.1 also appear in Table A.2. Thus, Table A.2 should be used only for determining the approximate number of ships (358) and tonnage of ships (2.8 million) for our analysis of the ship disposal options.

The following paragraphs provide specific details on the entries in Table A.1 (and thus those in Table A.2 as well).

NAVY VESSELS

Most of the Navy ships listed in Table A.1 are from the Navy's Ship Disposition Review Database of August 2000. This database includes all vessels (other than nuclear-powered submarines and surface ships) under the cognizance of a Navy activity that are no longer in active service in the U.S. Navy or that are in active service but are planned for decommission through the year 2013. Of the latter vessels, Table A.1 lists only those planned for decommission through the year 2005, because decommission plans beyond that date are highly speculative. Table A.1 also includes existing Navy museum ships and the Iowa Class battleships, which while not necessarily museums as of this writing, will be in the near future. We included museum ships not because the Navy advises that they are to be disposed of, but to provide a complete inventory of all retired assets.

Nuclear-powered submarines and surface ships were excluded because they are disposed of through an ongoing Navy program. Vessels transferred to non-Navy agencies, such as NOAA or the U.S. Air Force, were excluded because their ultimate disposal is the responsibility of the recipient agency. Small Navy boats and craft disposed of through the General Services Administration were also excluded; their disposal faces none of the difficulties connected to disposal of large vessels.

MARAD VESSELS

The MARAD vessels listed in Table A.1 come from MARAD's Reserve Fleet inventory of November 7, 1999. This inventory consists of all vessels for which MARAD has title or custody. Table A.1 includes all ships from this inventory that are specifically listed as "ready for disposal" or are in retention categories that MARAD agrees designate ships that may require disposal within 20 years, when a disposal program is set up. Table A.1 does not include MARAD Ready Reserve force ships presently operating or being indefinitely retained by MARAD.

DATA

Table A.1 contains 22 data entries for each vessel, many of which do not appear in Table A.2.

- 1. Number. This is an arbitrary unique number assigned to each entry in the table so that specific entries can be found easily.
- 2. Category. This is an alphanumeric entry in which the letter shows whether the ship originated as a Navy (N) or a MARAD (M) vessel. The Navy and MARAD are each responsible for a few ships that originated elsewhere, such as in the U.S. Coast Guard or another federal agency. In such cases, an M or an N is assigned based on which of the two agencies is presently responsible for the vessel. There are 12 possible categories, 10 for Navy-origin vessels and two for MARAD-origin vessels.

Navy Origin Vessels

N1: Mobilization and other retention assets. These are ships being retained by the Navy for recommissioning in the event of a national emergency.

N2: Existing foreign military leases. These are former Navy ships presently being operated by a foreign government under a military lease program.

N3: Potential future FMS and grants. These are ships designated for possible continued use by a foreign government.

N4: Potential donations or commercial leases. These are ships eligible for continued use domestically.

N5: Former Navy ships, title-transferred to MARAD for disposition. These are former Navy ships that are now the property of MARAD.

N6: SINKEX candidates. These are ships being retained by the Navy for potential use in military exercises.

N7: Held for spare parts. These are ships held by the Navy as sources of spare parts for operating Navy ships.

N8: Navy-title vessels, ready for disposal, held at Navy Inactive Ship Maintenance Facilities (NISMFs) or MARAD facilities. These are ships the Navy is ready to dispose of at this time.

N9: Special vessels. These are ships that the Navy retains responsibility for that do not fit in any of the first eight categories.

N10: Museum ships. These are ships that are now or will in the near future become public museums.

MARAD Origin Vessels

M1: Ready for disposal.

M2: In MARAD Inventory but unlikely to be retained.

To determine vessel origin, we used Silverstone. Vessels listed in Silverstone as being constructed originally for service in the U.S. Navy are designated as Navy, or "N", vessels. Any vessel not listed in Silverstone but appearing on the cited Navy or MARAD inventories is designated as a MARAD, or "M", vessel.

- **3.** Class/Type. This is the Navy ship class designation (such as FFG7) or the MARAD type designation (such as Dry Cargo).
- **4.** Hull. This is the hull number (if any) that was assigned to the vessel when it was built. For example, USS *Wadsworth* has a hull number of FFG9 and a class description (previous column) of FFG7.
- 5. Name. This is the name by which the vessel is currently known. Note that several auxiliaries and MARAD vessels have had name changes during their lifetime.
- **6. Ship Type.** For Navy vessels, this is a type designation assigned by RAND or taken from the source inventory. Type designations are AUX for auxiliary ship, SC for surface combatant, CV for aircraft carrier, AMP for amphibious warfare ship, MINE for mine warfare ship, SUB for nonnuclear submarine, BB for battleship, and OTH for other—i.e., a ship that does not fit in any of the preceding

 $^{^{1}\}mathrm{Paul}$ H. Silverstone, U.S. Warships Since 1945, Naval Institute Press, 1986.

categories. For ships in the MARAD inventory, we retained the type designation assigned by MARAD.

- 7. Yr Built. This is the year the ship was delivered. These dates were obtained from the source databases or from Silverstone,² Couhat and Prexlin,³ The ABS Record,⁴ or Freidman.⁵
- 8. Yr Stricken or to Inact. This is the year the vessel was last removed from active service and placed in inactive status by the Navy or by MARAD. This date generally is not available for MARAD vessels, so Table A.1 is incomplete in this regard.
- 9 and 10. LT LSW and Estimated. Column 9 is the long tons (LT) of light ship weight (LSW). One long ton is 2,240 pounds; LSW is the total weight of a ship without cargo, fuel, crew or crew effects, and consumable stores and is very close to the total weight of a ship that would be offered to a ship recycler. Some military ships grow by 10 percent or more in LSW as they age because they have new war-fighting equipment added. The Navy keeps exact track of each vessel's LSW to ensure that ship righting moments and handling characteristics are kept within acceptable values. However, we judged it unnecessary to perform the difficult task of recovering exact LSWs from Navy or MARAD records for the purpose of this evaluation. Instead, we used initial design LSWs drawn from the sources cited in the footnotes. Thus the LSWs for Navy-origin vessels probably underestimate the actual weights of the ships listed. Commercial vessel records normally do not record LSW. After consulting with the American Bureau of Shipping, we derived LSWs by subtracting the recorded values for full load displacement (the long tons of water displaced by the ship when fully loaded) from the deadweight tonnage (the tons of cargo, fuel, people, personnel effects, and stores a ship can carry when fully loaded). Where no data were available to us, LSW was estimated from the LSW of similar ships. To indicate these cases, an "e" is entered in the Estimated column, column 10.
- 11. Prop System. This is the propulsion system employed in each ship. These data were taken from references cited above. Possible entries are DIESEL for propelled by a diesel engine(s) driving the propeller(s) through gears; DIESEL ELECT for propelled by diesel engines driving electric generators that provide

²Silverstone, 1986.

³Jean L. Couhat and Bernard Prexlin, Combat Fleets of the World, Naval Institute Press, 1986, 1989, or 1991.

⁴American Bureau of Ships Record, 1991.

⁵Norman Freidman, U.S. Destroyers, An Illustrated Design History (1982), U.S. Aircraft Carriers, An Illustrated Design History (1983), and U.S. Battleships, An Illustrated Design History (1984), Naval Institute Press.

power to an electric motor that drives the propeller(s); STM TUR for propelled by a steam turbine(s) driving the propeller(s) through gears; GAS TUR for propelled by a gas turbine(s) driving the propeller(s) through gears; CODAG for propelled by a combination of diesel and gas turbine engines driving the propeller(s) through gears; SAIL for propelled by sails; VTE for propelled by vertical triple expansion steam piston engines; NONE for no propulsion system; and no entry for no information found.

12 and 13. KSHP and #shafts. These are the total shaft horsepower (the power at the output shaft of the gear or motor providing the ship's motive power) of the vessel's propulsion system in 1000s of horsepower and the number of shafts in the propulsion system. (These are from the same sources cited above.) In some cases, the ship's power was available only as brake horsepower (power at the output of the main engines) or propeller horsepower (power delivered to the propeller). We took these all to be shaft horsepower since the differences among these parameters, while important to naval architecture, are small with regard to this evaluation.

14. T/KSHP. This is the LSW (in long tons) per shaft horsepower of ship in 1000s of horsepower. This parameter was used to guide the material estimates in Appendix B. Warships have very powerful engines and a low T/KSHP value, while merchant ships have small engines for their weight and a high T/KSHP.

15 and 16. MW Elect Pwr Gen and T/MW. These are the total megawatts of electric power generation for the ship's services and the long tons of LSW per megawatt of electrical power generated. These data were taken from the sources cited above. Not included in the MW figures is the MW of power from main propulsion engines in diesel-electric or steam turbine electric ships. T/KW is the tons of light ship weight per kilowatt of electric power generation. This parameter was developed to attempt to correlate T/KW with the amount of copper in the ship's electric system. The research team found no correlation, so the parameter was not used.

17 and 18. Storage Site and State. These are the city or locale where the ship is presently located (if not located overseas) and the state of that city/locale. These data were taken from the original source databases. They were used to estimate the cost of notional towing plans that would distribute all of the ships eligible for recycling almost equally to four notional U.S. recycling sites: two on the Atlantic Coast, one on the Gulf Coast, and one on the Pacific Coast. The data were also used to estimate towing costs for the overseas ship recycling option and the reefing option.

19, 20, and 21. Originator, Custodian, Title Holder. These are the vessel's original owner, its present custodian, and its present title holder. The three possible entries in each column are N for Navy, M for MARAD, and O for other

(such as the U.S. Coast Guard or a foreign government). We used these three criteria to sort the data. The originator data were used in our cost models to determine the value of recovered materials: Navy-origin ships have more scrap value than merchant ships because of their greater use of copper and other high-value alloys. The custodian data were used in the cost model to determine the cost of ship storage: Navy storage costs are significantly higher than MARAD storage costs. The title holder data told us which agency is responsible for ultimate disposal of the vessel. MARAD presently has title to many Navyorigin vessels whose titles were transferred to MARAD for disposal as required by law.⁶ Conversely, MARAD facilities store many vessels for which the Navy retains title. This designator was used to evaluate how changes in the number of titles each agency held would impact each agency's budget for the ship disposal options.

22. PCBs. These are PCB data derived from four PCB analysis databases provided by NAVSEA 00T and from a 1997 MARAD report.⁷ A yes (Y) indicates that samples of solid and liquid materials in the ship were taken and that materials containing 50 parts per million or more PCBs were found. A no (N) indicates that samples were taken and no materials containing 50 parts per million or more PCBs were found. A dash indicates that no samples were taken. Note that an entry of Y or N does not indicate that ship-to-ship sampling was uniform. Most N entries are for ships in which only liquids were sampled. Liquids (most often lubricants and hydraulic fluids) rarely contain PCBs above 50 parts per million. See Appendix C for a discussion of PCBs in ships.

⁶The National Maritime Heritage Act of 1994 requires MARAD to dispose of unwanted vessels in the MARAD fleet by September 30, 2001 in a manner that maximizes financial return to the United

 $^{^{7}}$ MARAD, Survey of Ships and Materials, Report MA-ENV-820-96003-F, January 1997.

Navy and MARAD Retired Ship Assets

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WM/T	6,089	4,389	4,369	10,117	3,018	4,836	4,889	4,090	7,172	4,911	4,101	4,785	4,897	4,897	4,897	4,971	4,897	4,932	4,897	4.897	3,761	3,890	4,095	6,454	6,813	4,786	4,059	3,123	3,123	3,123	4.869	4.869	4,869	4,869	4,868	2,827	4,888	4,027	5,990	4,871	4,871		8,619	1,14
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TL LSW	7,307	6,584	10,048	10,117	7,545	6,771	6,844	10,226	9,606	6,875	7,382	7,178	5,876	5,876	5,876	5,965	5,876	5,918	5,876	5,876	10,155	10,503	12,286	4,518	8,175	6,700	7,307	6,246	6,246	6,246	5.843	5.843	5.843	5,843	5.842	2,827	5,865	12,483	8,386	7,307	7,307	7,105	12,929	13,373
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34YT 4IHS	C4-S	C3-S	S-90	Stm/34K	C4-S	C3-S-46a	C3-S	PRVT	C5-S	C3-S	C4-S-58a	C4-S-66a	23.5	C3-S	C3-8	C3-S-33a	C3-S	C3-S-37c	C3-S	C3-S	Dsl/Canada	Dsl/Canada	C5-S-78a	VC2-	C3-ST-14	C3-S-46b	C4-S	ဒ္ဗဒ	S-eS	25.5	C3-S-37d	C3-S	C3-S	3.5	C3-S-37d	C1-M	C3-S-33a	PRVT	C4-S	C4-S	C4-S	PRVT	Stm/49K	Stm/50K
NAME	ALLISON LYKES	AMBASSADOR	AMERICAN BANKER	AMERICAN OSPREY	AMERICAN RELIANCE	BANNER	BAY	BAYAMON	BRINTON LYKES	BUYER	CAPE ALAVA	CAPE BON	CAPE CANAVERAL	CAPE CANSO	CAPE CARTHAGE	CAPE CATAWBA	CAPE CATOCHE	CAPE CHALMERS	CAPE CHARLES	CAPE CLEAR	CAPE LAMBERT	CAPE LOBOS	CAPE NOME	CATAWBA VICTORY	COMET	COURIER	DAWN	DEL MONTE	DEL VALLE	DEL VIENIO	GUIFBANKER	GULF FARMER	GULF MERCHANT	GULF SHIPPER	GULF TRADER	JAMES MCHENRY	LAKE	LEXINGTON	LINCOLN	MAGALLANES	MALLORY LYKES	MARYLAND	MOUNT VERNON	MOUNT WASHINGTON
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YAGOETAC	ΜŽ	M2	M2	M2	M2	M2	M2	ΜZ	M2	M2		ZΣ	ΖZ	ZΣ		M2	M2	M2	Σ	M2		M2	Μ2	MZ	M2	M2	M2	Σ	ξŽ	ZZ :		Š	N2	MZ	Ž	Ş	ž	Σ	MZ	M2	M2	M2	ZΝ	MZ
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этіе заяноте	Suisun Bay (RF)	Beaumont (RF)	Suisun Bay (RF)	James River (RF)	Beaumont (RF)	Beaumont (RF)	Beaumont (RF)	Beaumont (RF)	Suisan Bay (RF)	James River (RF)	Beaumont (RF)	Suisun Bay (RF)	James River (RF)	James River (RF)	James River (RF)	Suisun Bay (RF)	James River (RF)	Beaumont (RF)	NISMF	NISME			ACTIVE	ACTIVE	ACTIVE	NISME		ACTIVE	NISME	MISM	NISME	MSMF	NISME	NISME	NISMF	NISMF	NISME	NISMF	NISMF	Suisnn Bay (RF)	OVERSEAS	OVERSEAS	OVERSEAS	OVERSEAS
WM/T	4,971	11,184	44,810	4,593	7.273	3,007	3,007	3,005	5,990	4,969	5,921	2,344	3,012	4,971	7,172	7,171	200	450	1,133	1,133	1,864	1,258	972	972	972	3,370	3,370	3,412									1.917	1,917	3,717	3,717	1,310	1,310	1,310	1,310
MW ELECT PWR BEN	-	-	。	ત	-	m	6	6	-	1	2	-	ဗ	1	-	-			12	12	11	11	9	9	9	9	9	4	T	T		Γ	T	Ī	Ī		2	5	=	Ξ	2	2	2	2
Т/КЅНР	493	895	629	534	632	334	334	334	435	493	265	689	583	493	782	869	2		089	089	1,025	692	36	36	98	64	64	22 22	624	624	624	624	148	148	148	148	418	418	616	616	75	75	75	75
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КЗНЬ	12.1	10.0	9.9	19.8	13.8	22.5	22.5	22.5	19.3	12.1	15.0	7	15.5	12.1	11.0	6.6	-	-	20	50	20	20	80	8	8	280	280	280	3 8	3 8	1 8	2	19	9	9	92	52	22	32	32	32	35	35	35
SYS 90A9	STM TUR	STM TUR ELEC	STMTUR	STM TUR	STM TUR	STMTUR	STMTUR	STMTUR	STMTUR	STM TUR	STM TUR	DIESEL	STMTUR	STMTUR	STM TUR	STM TUR	STMTUR	DIESEL	STMTUR	STM TUR	STM TUR	STM TUR	GASTUR	GASTUR	GASTUR	STMTUR	STM TUR	STMTUR	SIMION	STATION	STM TUR	STMTUR	DIESEL	DIESEL	DIESEL	DIESEL	STM TUR	STM TUR	DIESEL ELEC	DIESEL	STMTUR	STMTUR	STMTUR	STM TUR
GSTIMATED						Ī					1						П	_							7	7	1	Ť	†	+	t	t	t	t	T	r	T				Н		Н	٦
MS7 LT	5,965	8,947	4,481	10,565	8,728	7,518	7,518	7,513	8,386	5,963	8,881	1,172	9,037	5,965	9,606	8,605	7,900	3,200	13,600	13,600	20,500	13,840	5,830	5,830	5,830	54,600	24,600	56,300	13,727	13,727	13,727	13,727	4,750	4.750	4,750	4,750	9,200	9,200	39,400	39,400	2,620	2,620	2,620	2,620
YR STRICKEN OR TO INACT																	1990	1970	1996	1994	1999	1999	2004	2001	2001	1993	1998	2003	200	1004	1992	1994	1993	1994	1994	1993	1993	1993	1996	1996	1988	1988	1988	1989
	1961	1944	1945	1964	1962	1963	1963	1963	1961	1960	1959	1959	1966	1961	1962	1961	1952	1944	1966		_	-	\dashv	-	_	-	-	+	+	900		-	+	-	-	1	1962	-	1987 1	-	ш	_	_	1964
34YT 4IHS	C3-S-33a	T2-S	VC2-	S5-S	PRVT	C4-S-57a	C4-S-57a	C4-S	C4-S	C3-S	PRVT	PRVT	C4-S	C3-S-33a	C5-S	C5-S	P2-S1-DN3	P1-S1-DR	AUX	AUX	AUX	AUX	SCA	SCA	SCA	2	2 5	3 5	LIMIT	AMP	AMP	AMP	AMP	AMP	AMP	AMP	AUX	AUX	AUX	AUX	SCA	SCA	SCA	SCA
NAME	NORTHERN LIGHT	OHIO	PAN AMERICAN VICTORY	PATRIOT STATE	PENNSYLVANIA TRADER	PIONEER COMMANDER	PIONEER CONTRACTOR	PIONEER CRUSADER	PRESIDENT	PRIDE	PRIDE II	SAGAMORE	SANTA LUCIA	SCAN	SHIRLEY LYKES	SOLON TURMAN	STATE OF MAINE	TEXAS CLIPPER II	PUGET SOUND	ACADIA	SIMON LAKE	MCKEE	HEWITT	MOOSBRUGER	JOHN HANCOCK	RANGER	INDEPENDENCE	CUNSTELLATION	CHERAM	MOBII F	ST LOUIS	EL PASO	FRESNO	TUSCALOOSA	BOULDER	RACINE	MARS	SAN DIEGO	JOSHUA HUMPHREYS	ANDREW HIGGINS	BRADLEY	DAVIDSON	SAMPLE	ALBERT DAVID
HULL		AKV	ΑK	ΑÞ	AOT			¥	ΑK	¥	AOT	AOC	¥		¥	ΑK	AGS	AGS	AD38	AD42	AS33	AS41	99600	00000	DD981	CV61	CV62	12445	2 2 2	KA115	LKA116	LKA117	LST1182	LST1187	LST1190	LST1191	AFS1	AFS6	AO188	AO190	DE1041	DE1045	DE1048	DE1050
			Dry Cargo	Transport & Pass-Cargo	Tanker	M2 Dry Cargo		M2 Dry Cargo	M2 Dry Cargo	M2 Dry Cargo	Tanker	Tanker	Dry Cargo		Dry Cargo	Dry Cargo	M2 Passenger Ship	Passenger Ship	AD37	AD37	AS33	N1 AS36	DD963			CV59	CVSB	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	100113	_		LKA113	LST1179	LST1179		LST1179	N1 AFS1	N1 AFS1		AO187	N2 DE1040	N2 DE1040	N2 DE1040	N2 DE1040
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WM/T	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004				L			917	917	1,004			972	2,305			500,	200	1 2 2	1 5	5	914	1	917	917	1,004					
MW ELECT PWR	3	3	က	3	ы	က	က	၈	က	3	3	9	3	က	ေ							3	ဇ	3			9	4		•	9 4	ď	٥	,	, •	2 6	2	က	က	က	Ш				
т/кѕнр	98	98	98	98	98	88	88	88	98	98	86	86	98	98	98	148	148	148	148	148	148	69	69	98	142	142	36	394	319	319	3	3 8	8	3 8	3 8	8 8	8	8	8	98	179	148	48	148	2
ST3AH2#	-	1	-	1	-	-	-	-	-	-	1	-	-	-	F	2	α	2	03	2	2	1	-	1	5	7	2	N	7	2	N 0	1 0	10	1 -	ŀ	1	1	-	=	-	2	~	7	~	2
кень	35	35	35	35	8	35	38	æ	32	35	35	35	35	88	35	19	19	16	16	16	16	40	40	35	24	54	8	12	7	2	8	3 8	8	8	1	} {	3 3	9	9	32	24	16	9	9	٤
SYS 90A9	STMTUR	BUTMTS	STMTUR	STM TUR	STM TUR	STMTUR	STMTUR	STMTUR	STMTUR	STMTUR	STM TUR	STM TUR	STM TUR	STMTUR	STMTUR	DIESEL	DIESEL	DIESEL	DIESEL	DIESEL	DIESEL	GASTUR	GASTUR	STM TUR	STM TUR	STM TUR	GASTUR	STMTUR	DIESEL ELEC	DIESEL ELEC	GASTUR	GIT SAS	GASTIB	GI I SVS	GIT GVO	GASTID	חטו פאט	GASTUR	GASTUR	STM TUR	STMTUR	DIESEL	DIESEL	DIESEL	DIESEL
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LT LSW	3,011	3,011	3,011	3,011	3,011	3,011	3,011	3,011	3,011	3,011	_		3,011	3,011	3,011	4,750	4,750	4,750	▙	-	ш	Ь.	2,750	3,011	_	6,800	Н	-	\rightarrow	+	-	2 0	+	+	+	+	+	-	\dashv	_	-	\rightarrow	_	-	4,750
YR STRICKEN OR TO INACT	1992	1993	1992	1992	1992	1993	1992	1992	1993	1992	1993	1993	1994	1994	1994	1993	1993	1994	1995	1995	1994	2000	1996	1994	1990	1989	2004	1994	1994	1994	1998	000	1000	200	200	300	202	2003	2002	1992	2005	1992	1994	1993	1992
THE BUILT	1968	1970	1969	1971	1969	1970	1971	1971	1971	1971	1972	1972	1970	1971	1971	1969	1969	1969	1970	1971	1971	1979	1980	1970	1956	1956	1976	1943	1945	1945	1979	200	1080	1070	970	1070	6/61	1979	1979	1968	1968	1968	1968	1969	1971
SHIP TYPE	SCA	SCA	SCA	SCA	SCA	SCA	SCA	SCA	SCA	SCA	SCA	SCA	SCA	SCA	SCA	AMP	AMP	AMP	AMP	AMP	AMP	SCA	SCA	SCA	AMP	AMP	SCA	AUX	AUX	AUX	A SCA	500	400	400	500	4 S	A)	SCA	SCA	SCA	AMP	AMP	AMP	AMP	AMP
NAME	CONNOLE	REASONER	VREELAND	ROBERT E PEARY	TRIPPE	FANNING	COOK	BREWTON	KIRK	BARBEY	THOMAS C HART	CAPODANNO	JOSEPH HEWES	MCCANDLESS	DONALD B BEARY	MANITOWOC	SUMTER	CAYUGA	-		BARNSTABLE COUNTY	JOHN A MOORE	FLATELY	BOWEN	ALAMO	HERMITAGE	JOHN YOUNG	YOSEMITE	CONSERVER		KIDD	Т	т	Ŧ	di lina acacac	PANNIEL E MODISON	SAMUEL E. MOHISON	JOHN H SIDES	ESTOCIN	WHIPPLE	\vdash	\neg	\neg		BARBOUR COUNTY
HOLE	DE1056	DE1063	DE1068	DE1073	DE1075	DE1076	DE1083	DE1086	DE1087	DE1088	DE1092	DE1093	DE1078	DE1084	DE1085	LST1180	LST1181	LST1186	LST1189	LST1196	LST1197	FFG19	FFG21	DE1079	LSD33	LSD34	DD973	AD19	ARS39	ARS40	DDG993	100000	2000000	Seepan	65	PFG12	25	FFG14	FFG15	DE1062	LSD36	LST1179	LST1183	LST1185	LST1195
CATEGORY CLASS/TYPE	N2 DE1052	N2 DE1052	N2 DE1052	N2 DE1052	N2 DE1052	N2 DE1052	N2 DE1052	N2 DE1052	N2 DE1052				N2 DE1052	N2 DE1052	N2 DE1052	N2 LST1179	N2 LST1179	N2 LST1179	N2 LST1179		N2 LST1179	N2 FFG7	N2 FFG7	N2 DE1052	N2 LSD28	N2 LSD28	N3 DD963	N3 AD14			N3 DDG993	DECESSOR ON	Na DDGgga	No Programme		N3 FFG/	N3 FFG7	N3 FFG7	N3 FFG7	N3 DE1052		N3 LST1179	N3 LST1179	N3 LST1179	N3 LST1179
ИОМВЕВ	Ι.	37	38	33	8	41	42		4	45	46	47	84	6		25		52		1	25	75	92	82	82	98	10				3	_	à ä				_		- 1		-			35	
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Table A.1 (continued)

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MAIGOTEUC	Z	Σ	z	z	z	Σ	⊢	z	z	z	z	z	z	Σ	Σ	Σ	╀	+	╀	┿	1-	Σ	Σ	Σ	-	z	Σ	z	-	z	z	z	z	Σ	Σ	Σ	Σ	z	Σ	z	z	z	\perp	Z
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atie adarote	ACTIVE	James River (RF)	ACTIVE	NISME	MSIN	Suisan Bay (RF)	NEWPORT	NISMF	NISMF	NISMF	NISMF	NISMF	ACTIVE	Suisun Bay (RF)	Suisun Bay (RF)	James River (RF)	Suisun Bay (RF)	James River (RE)	James River (RF)	James River (RF)	Beaumont (RF)	James River (RF)	Suisun Bay (RF)	Suisun Bay (RF)	NISMF	NISME	ACTIVE	NISMF		James River (RF)		NISMF	NISME	Suisun Bay (RF)	James River (RF)	Suisun Bay (RF)	James River (RF)	NISME	James River (RF)	James River (RF)	NISMF	NISMF	NISMF	Striotte Bay (BE)
WM/1	1,935	989	972	3,370		785	3,370	4 184	972	1,655	1,506	917	2,694	1,650			1,143								593		1,358	1,133	1,133	1,133	1,133	1,917	1,917	686	989	686	686	1,563	1,563	1,563		2,031	3,060	975
GEN MW ELECT PWR	-	60	9	19		7	92	2	ဖ	~	03	3	4	7			~								13		9	2	2	2	2	6	S	00	8	8	8	8	8	80		2	- 5	ç
т/кень	238	345	36	49	32	31	49	28	36	56	98	69	202	487	325	289	357	972	262	292				179	467	467	467	989	890	089	980	418	418	345	342	345	345	195	195	195	808	831	319	-
\$TTAH2#	-	-	2	4	4	2	4	4	2	2	1	1	2	-	-		7							2	-	1	-	-	-	-	-	-	-	-	Ξ	1	-	7	7	2	-	Ξ	_	*
кань	4	54	8	280	22	88	88	212	80	20	32	40	54	55	-	14	က	^	8	8				24	16	16	16	ន	ន	R	8	22	22	24	24	24	24	32	32	32	6	Ξ	~ ;	'n
SYS 90A9	DIESEL ELEC	STMTUR	GASTUR	STMTUR	STMTUR	STMTUR	STMTUR	STM TUR	GASTUR	STM TUR	STMTUR	GASTUR	STMTUR	STM TUR	DIESEL	DIESEL	DIESEL	DIESEL	DIESEL	DIESEL	NONE	NONE		STMTUR	STMTUR	STM TUR	STM TUR	STM TUR	STMTUR	STMTUR	STMTUR	STM TUR	STM TUR	STMTUR	STM TUR	STMTUR	STM TUR	STM TUR	STM TUR	STMTUR	STMTUR	STMTUR	DIESEL ELEC	DEST I
ESTIMATED																			Γ	T		Г	9			П		1	1	1	7	7	7	7	7			Н		t	H	П	Ť	-
WSJ TJ	1,935	8,210	5,830	54,600	17,000	5,340	54,600	48,950	5,830	3,640	3,011	2,750	9,700	10,722	260	4,164	2,285	1.653	9,500	9,500	6,400	5,200	5,200	8,600	7,470	7,470	7,470	13,600	13,600	13,600	13,600	9,200	9,200	8,210	8,210	8,210	8,210	12,500	12,500	12,500	6,873	9,140	1,530	- 200
YR STRICKEN OR TO INACT	2001	1998	2004	1993	1961	1994	1994	1992	1998	1990	1992	1997	2004	1997		1994	1995	1977	1997	1997				1998	1994	1994	1999	1995	1996	1995	1886	1994	1995	1998	1999	1999	1999	1994	1995	1996	1958	1995	1994	300
YR BUILT	1965	1980	1977	1954	1946	1964	1955	1945	1977		ш	1976	1964	_	1941	_	1984	1944	1988	┡	1942	1944	1944	-	\vdash	_	-	_	-	-	-	+	4	-		_	Н		1970	1972		1943		_
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NAME	KANE	MERRIMACK	PETERSON	FORRESTAL,	DES MOINES	STERETT	SARATOGA	MIDWAY	CONOLLY	CHARLES F ADAMS	KNOX	OLIVER HAZARD PERRY	AUSTIN	NEW ORLEANS	HOGA	LORAIN COUNTY	TRIUMPH	SPHINX	BENJAMIN ISHERWOOD	HENRY ECKFORD	AFDM 2	ALAMOGORDO	SAN ONOFRE	FORT FISHER	SURIBACHI	PYRO	MOUNT HOOD	SAMUEL GOMPERS	YELLOWSTONE	CAPE COD	SHENANDOAH	STEVAINE	WHILE PLAINS	CIMARRON	MONONGAHELA	WILLAMETTE	PLATTE	KANSAS CITY	SAVANNAH	KALAMAZOO	GAGE	JASON	RECLAIMER	TIMENT
HULL	TAGS27	AO179	69600	CV59	CA134	CG31	CV60	CV41	DD979	DDG02	DE1052	FFG7	LPD4	LPH11	YTM146	ST1171	AGOS4	ARL24	TA0191	TAO192	AFDM2	ARDM2		LSD40	AE21	AE24	AE29	AD37	AD41	AU43	404	AF SZ	ALO	A0177	AO178	AO180	AO186	AOR3	AOR4	AOR6	APA168	AR8	ARS42	× ×
CLASS/TYPE	TAGS26	AO177	N3 DD963	N4 CV59	N4 CA134	CG26	CV59	CV41			52	FFG7			T	7		963					Navy Drydock	N5 LSD36	4E21	4E21	4E21	4037	403/	1007	403/	Arot									28			100
	£	£	2	ž	ž	¥	₹	N4 CV41	Ž.	Σ	Ž	NA FFG7	N4 LPD4	N4 LPH2	¥	¥	칠	4	4	44	4	N A	¥	힑	NS AE21	N5 AE21	N5 AE21	NS AD37	2 4	NE ADS	SOL SIN	2 4	9 5	ξ.	١٩	ارّ	5	N5 AOR1	N5 AOR1	N5 AOR1	ξ Α	N5 AR5	N5 ARS5	2
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WM/T	1,258	3,560	3,560	2,233	2,694	2,694	1,809	1,935	3,060		7,465															1,258					101	8				1									
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MS7 IT	13,840	1,780	1,780	8,040	9,700	9,700	6,873	1,935	1,530	7,470	11,944	11,600	11,600	11,600	11,600	5,370	12,500	12,500	9,140	1,530	1,530	10,100	10,100	10,100	10,100	13,840	10,100	_		1,780	1,780	-	4,790	000	0,880	6,880	6,880	2,590	4,164	2,590	1,530	1,530	2,000	9,917	9,917
YR STRICKEN OR TO INACT	1995	1991	1994	1992	2003	2005	1999	1999	1995	1995	1994	1994	198	1994		1995	1997	1993	1992	1963	1993	1982	1993	1993		1995	1980	1995	1995	1991	8	1994	9/6	700	88	1	138	1973	138	1992	1994	1994			
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SHIPTYPE	AUX	AUX	AUX	AMP	AMP	AMP	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	AUX	SCA	AMP	JIAIN C	AMP	AMP	AMP	AMP	AMP	AMP	AUX	AUX	Barracks	T3-S2-A1J	T3-S2-A7
NAME	NOXIO	FLORIKAN	KITTIWAKE	VANCOUVER	OGDEN	ригитн	RANGE SENTINEL	WYMAN	ESCAPE	NITRO	HASSAYAMPA	KAWISHIWI	MISSISSENEWA	NEOSHO	PONCHATOULA	ROANOKE	WABASH (EX AOR 5)	WICHITA	VULCAN	CLAMP	OPPORTUNE	SPERRY	NEREUS	ORION	PROTEUS	CANOPUS	HOWARD W. GILMORE	HUNLEY	ORTOLON	PETREL	SUNBIRD	HOHNE	MONTICELLO	MONITORIES	SPIEGEL GROVE	POINT DEFIANCE	THOMASTON	\neg	\neg	TIOGA COUNTY	BOLSTER	PRESERVER	APL 57	CALOOSAHATCHEE	CANISTEO
HULL	AS37	ASR9	ASR13	LPD2	LPD5	LPD6	AGM23	AGS34	ARS6	AE23	A0145	A0146	A0144	A0143	A0148	AO155	AOR5	AOR1	ARS	ARS33	ARS41	AS12	AS17	AS18	AS19	AS34	AS16	AS31	ASR22	ASR14	ASR15	0890	LSDZO	2000	LSUSZ	SD31	LSD28	LST1162	LST1178	LST1158	ARS38	ARS8	APL57	A098	4099
CASSITYPE		N5 ASR7	ASR7	NS ILPD1	LPD4	LPD4	N5 APA128	AGS26	ARS5	AE21	N5 AO143	AO143		AO143	A0143	N5 AO49	AORS	N5 AOR1	ARS	ARS5	ARS5	AS11	N5 AS11	N5 AS11	AS11	AS33	AS11	AS31	ASR21	N5 ASR7	N5 ASR7	CG26	N5 LSD1	No Louzo	N5 LSD28	LSD28	LSD28	LST1156	N5 LST1171	N5 LST1156	N5 ARS5	N5 ARS5	Barracks CRF	N5 Navy Oiler	347 N5 Navy Oiler
YAOĐETAO	Ī	SS	NS	SS	35	SS	2	£	25	SS	SS	SS	2	2	ŝ	2	NS		25	ž	8	ŝ	£		8	SS	NS	NS	NS		£	2	2 2	2			SS	85	Š	SN S	2		SS.	SS	S
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∃TIS ∃ÐAHOTZ	James River (RF)	James River (RF)	Beaumont (RF)	Beaumont (RF)	James River (RF)	Suisun Bay (RF)	James River (RF)	Suisun Bay (RF)	James River (RF)	James River (RF)	Suisun Bay (RF)	Suisun Bay (RF)	James River (RF)	James River (RF)	Suisun Bay (RF)	James River (RF)	James River (RF)	James River (RF)	Suisun Bay (RF)	James River (RF)	Suisun Bay (RF)	James River (RF)	Tsuneishi, JAPAN	Beaumont (RF)	James River (RF)	Tsuneishi, JAPAN	Suisun Bay (RF)	James River (RF)	James River (RF)	Beaumont (HF)	James Biver (BE)	Beaumont (BE)	Beaumont (RF)	Tsuneishi, JAPAN	Suison Bay (RF)	James River (RF)	James River (RF)	ACTIVE	James River (RF)	ACTIVE	James River (RF)		James River (RF)	NISMF
WM/1			11,983	11,167	5,251	5,251	10,876	7.877	5,251	5,251	2,461	7,163					3,457	6,713						5,601	4,897		4,516	2,200	11,167	7,882	267,11	4 003	8.611	4.120	7.814	4.872		2,694	1,389	2,694	2,109	1,650	882	834
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SYS 90A9			STM TUR	STMTUR	STM TUR ELEC	STM TUR ELEC	STM TUR	STM TUR	STM TUR ELEC	STM TUR ELEC	STM TUR	STM TUR ELEC	STM TUR	STMTUR	STM TUR	VTE	STMTUR	STM TUR ELEC	STM TUR	STMTUR	STMTUR	STMTUR	DIESEL	STMTUR	STM TUR	DIESEL ELEC	STMTUR	DIESEL	STMTUR	SIMION	STMTUR	STMTUR	DIESEL	DIESEL	STM TUR	STMTUR	STMTUR	STMTUR	STMTUR	STMTUR	STMTUR	STMTUR	DIESEL ELEC	STMTUR
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רב רצא	1000	1000	7,190	6,700	12,603	12,603	13,051	12,603	12,603	12,603	14,763	5,730	1,850	11,000	5,562	3,600	7,950	5,370	7,256	11,600	9,050	5,730	3,459	8,402	5,876	3,459	9:636	2,640	6,700	7,887	1.850	8.005	8,611	2,060	7,814	5,846	9.050	9,700	12,500	9,700	14,763	10,722	1,235	5,670
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YR BUILT	1943	1943	1945	1945	1944	1945	1944	1943	1945	1945	1945	1944	1958	1946	1958	1945	1955	1942	1944	1955	1956	1943	1955	1959	1963	1957	1965	1971	1944	1936	1957	1968	1971	1945	1957	1962	1956	1965	1969	1966	1946	-	-	1962
34YT 9HP	GERMAN	GERMAN	VC2-S-AP3	VC2-	P2-S	P2-S	M C4-S	P2-S	P2-S	P2-SE2-R1	T3S2	T2-S	OR C1ME	T3S2	AKD-1	R Z-EC	R3S4	T2-S	T3-S	T2-SE-A2	C4-S	T2-SE-A2	T1-MET-24a	T5-S	C3-S-37c	T1-MET-24a	C4SA	FORN	VC2-	19-5 74 CT 67	CCI-M	Stm/38K	Dsl/37K	T1-M-BT2	T5-S	S-82		AMP	AUX	AMP	T3S3	AMP	AUX	SCA
NAME	CRANDALL	CRILLEY	DUTTON	FURMAN	GEN ALEXANDER M PATCH	GEN EDWIN D PATRICK	GEN HOYT S VANDENBERG	GEN JOHN POPE	GEN NELSON M WALKER	GEN WILLIAM O. DARBY	MISPILLION	MISSION SANTA YNEZ	MIZAR	PAWCATUCK	POINT LOMA	PROTECTOR	RIGEL	SAUGATUCK	TALUGA	TRUCKEE	TULARE	VANGUARD	ALATNA	AMERICAN EXPLORER	CAPE COD	CHATTAHOOCHEE	HHHESS	HARKNESS	MARSHFIELD	METEOD	MIRFAK	MISSION BUENAVENTURA	MISSION CAPISTRANO	NODAWAY	SHOSHONE	SOUTHERN CROSS	COMPASS ISLAND	DENVER	MILWAUKEE	SHREVEPORT	WACCAMAW	OKINAWA	SENECA	REEVES
HOLL	YHLC2	YHLC1	AGS22	AK281	AP122	AP124	AGM10	AP110	AP125	AP127	AO105	A0134	AK272	AO105	AGDS	AGR11	AF58	A075	A062	AO147	LKA	TAG194	AOG81	Q		AOG82	AGS38	AGS32	AK282	2	AK271			A0G78	AO151	AK285	EAG153	LPD9	AOR2	LPD12	AO109	LPH3	ATF91	CG24
CLASSITYPE			EX TUSKEGEE VICTORY	N5 EX FURMAN VICTORY	NS AP120	NS AP120	N5 EX AP145	AP110	N5 AP120	N5 AP120		Tanker		Tanker	N5 ex AKD1, POINT BARROW	AGR1	AF58	Tanker	Tanker	Tanker	N5 Military Auxiliary		Tanker	Tanker	N5 Dry Cargo	N5 AOG81	N5 AGS38	NS AGS29	Ballistic Missile Supply	NS EX AK278 SEA LIET	N5 AK270	N5 Tanker	Tanker	Tanker	N5 Tanker	N5 AK284	N5 Experimental Nav Ship	NS LPD5	AOR1	N5 LPD6	N5 Tanker	N6 LPH2	N6 ATF67	N6 CG16
YROĐETAO	NS	N2		- 1				NS	- 1				- 1			£		- 1	22			SN	<u>8</u>	SS		- 1	- 1	٤	2 2	2 2	3	2	SS	8	NS	SS		SS	Š		S	9	2	Ş
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Table A.1 (continued)

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atie abarote	NISMF	NISME	NISMF	Suisun Bay (RF)	Suisun Bay (RF)		James River (RF)		Suisun Bay (RF)	ACTIVE	ACTIVE	ACTIVE	ACTIVE	NISMF		NISMF	NISMF	NISMF	Suisun Bay (RF)	James River (RF)	James River (RF)	Suisun Bay (RF)	Suisun Bay (RF)	Suisun Bay (RF)	NISME	Suisun Bay (RF)	Suisun Bay (RF)	Suisun Bay (HF)	Suferin Bay (BE)	Suisun Bay (RF)	Suisun Bay (RF)	NISMF	NISMF	Beaumont (RF)	NISME	NISME		NISME	NISME		Ц	Suis	NISME
WM/T				1,655	1,655			208		972	3/2	972	972	1,650	1,650	972	972	917						834	834	8	834	200	78,5	785	785	785	3,753		972	972	972	972	1,655	1,655	1,655	1,655	1,655
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SHIP TYPE	SCA	SCA	SCA	SCA	SCA	SUB	AUX	ОТН	T3-S	SCA	SCA	A S	SCA	AMP	AMP	SCA	SCA	SCA	AUX	AUX	AUX	AUX	AUX	SCA	SCA	SCA	SCA	SCA	SCA SCA	500	SCA	SCA	3	5	SCA	SCA	SCA	SCA	SCA	SCA	SCA	SCA	SCA
NAME	FORREST SHERMAN	JOHN PAUL JONES	BIGELOW	HENRY B WILSON	LYNDE MCCORMICK	BARBEL	ATAKAPA	KEYWADIN	ASHTABULA	PAUL F FOSTER	ARTHUR W RADFORD	CAHON DAVID B BAX	CABRIEN	GIADALCANAL	GIAM	COMTE DE GRASSE	HARRY W HILL	AUBREY FITCH	MAUNA KEA	LYNCH	ROBERT D. CONRAD	NEMASKET	WABASH (EX AOG 4)	LEAHY	HARRY E YARNELL	GRIDLEY	ENGLAND	HALSEY	WAINWRIGHT	JOUET I STANDLEY	FOX	BIDDLE	AMERICA	ORISKANY	MERRILL	JOHN RODGERS	LEFTWICH	INGERSOLL	LAWBENCE	CLAUDE V RICKETTS	BARNEY	TOWERS	SAMPSON
	DD931	DD932	DD942	DDG7	DDG8	SS580	ATF149	ATA143	AO51	DD964	89600	0000	7000	- PH7	oHd -	DD974	DOGRA	FFG34	AE22	AGOR7	AGOR3	AOG10	40G4	CG16	CG17	CG21	CG22	CG23	CG28	6253	25.55	26.0	SV6	253	92600	DD983	DD984	0000	DDG4	DDGS	9DGG	DDG9	DDG10
A SASTYPE	DD931		DD931	Ne DDG2	Ne DDG2	55580	ATF67	AIA121	Tanker	DD963	DD963	DD963	DDGG	No Louis	000	Na Onogea	00000	EEG7	NB AE21	NB AGOB3	NB AGOR3	N8 AOG10	AOG4	0616	CG16	N8 CG16	CG16	CG16	CG26	CG26	NB CG26	Na Coco	CV63	SAGO SAGO		NB DD663	NB DD963	N8 Does	DDG2	DDG2	N8 DDG2	215 N8 DDG2	IDDG2
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CALSSITYPE		_	1,655	1,655	1,038	1,038	1,038	1,038	1,038	1,038	1,038	1,310	1,004	1,004	1,004	1,00	1,004	1,004	90,	1,00	2										670	220	833				1,833		ľ					
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CALESSTYPE HULL NAME PPP	LT LSW	3,640	3,640	3,640	4,150	4,150	4,150	4,150	4,150	4,150	4,150	2,620	3,011	3,011	3,011	10,0	10,0	3,01	9,0	2.750	300	88	684	684	684	684	684	2,485	300	1/5	5.833	5.832	5,831	175	175	2,725	2,200	63,300	2,850	4,790	225	225	225	225
CALESSTYPE HULL NAME PPP	TO INACT	989	1990	166	686	991	892	686	993	365	991	888	5 2	200	5 6	6	200	225	1 6	666	220	166	893	993	992	991	385	978	Ţ	1	205	lg g	8			392	866		886	970	984	84	2	17
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Ī	00100	SS566	SS573	AGOS10	ATA203	LPH10	AGSS244	SS228	SS236	SS245	SS246	SS297	SS310	SS423	SS481	AGSS569	BB35	RRSS	8829	BB60	BB61	RR62	BB63	BB64	8	SSN571	CA139	CLG4	CV12	CV16	CV10	CV11	DD537	DDee1	DD724	DD793	00820	DD933	00946	DD951	DE238	250 X	1X21	MSBR
o Asserver	7000	55563	88879	AGOS1	N9 ATA121	LPH2	N10 SS212	N10 SS212	N10 SS212	89 N10 SS212	90 N10 SS212	91 N10 SS285	SS285	N10 SS417	SS417	95 N10 AGSS569	BB35	NAO BBEE	BB59	N10 BB60	BB61	Best	8861	N10 BB61	7	N10 SSN571	N10 CA134	N10 CLG3	6/20	600	CV9	CV9	N10 DD445	N10 DD445	314 N10 DD692	315 N10 DD445	316 N10 DD710	317 N10 DD931	DD931	N10 DD931	320 N10 DE129	321 N10 Sailing Vessel	322 N10 Sailing Vessel	SZS NIO SSZ85
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Table A.1 (continued)

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HULL NAME	PTF17 NASTY CLASS	Ť		- 1	SS581 BLUEBACK	SS287 ROWEIN	COEC DOWN III	SS343 CLAMAGORE	SS224 COD	SST2 MARLIN	OSOS ILBOAT		SSG577 GROWLER	YP671	YP673
иимеея САТЕВОЯУ ОВ В В В В В В В В В В В В В В В В В В	325 N10 PTF17	326 N10 SS285	207 N40 CC00E	1410 00500	328 N10 SS580	329 N10 SS285	220 0140 0000	30 NIO 33285	31 N10 SS212	332 N10 SST2	333 N10 U-BOAT	400 NHO 005277	//ccc 01N 00	489 N10 YP654	490 N10 YP654

CATEGORIES: 101 - NAVY MOBILIZATION AND OTHER RETENTION ASSETS 102 - NAVY EXISTING FOREIGN MILITARY LEASES 103 - NAVY POTENTIAL FUTURE FINS AND GRANTS 104 - NAVY POTENTIAL FUTURE FINS AND GRANTS 105 - NAVY POTENTIAL FUTURE FINS AND GRANTS 106 - NAVY SINKEX CANDIDIATES 107 - NAVY SINKEX CANDIDIATES 108 - NAVY SINKEX CANDIDIATES 109 - NAVY SINKEX CANDIDATES 109 - NAVY S	CATEGORIES: N1 - NAVY MOBILIZATION AND OTHER RETENTION ASSETS N2 - NAVY MOBILIZATION AND OTHER RETENTION ASSETS N3 - NAVY MOBILIZATION MILITARY LEASES N3 - NAVY SOTENTIAL FUTURE FMS AND GRANTS N4 - NAVY POTENTIAL FUTURE FMS AND GRANTS N5 - NAVY SOLIAL VESSELS, TITLE TRANSFERED TO MARAD FOR DISPOSITION N6 - NAVY SINKEX CANDIDATES N6 - NAVY SECIAL VESSELS N7 - NAVY SPECIAL VESSELS N8 - NAVY SPECIAL VESSELS N8 - NAVY SPECIAL VESSELS N9 - NAVY SPECIAL VESSELS N9 - NAVY SPECIAL VESSELS N1 - NAVY MUSEUM SHIPS N1 - NAVY MUSEUM SHIPS N1 - NAVY SPECIAL VESSELS N1 - NAVY SPECIAL VESSELS N1 - NAVY SPECIAL VESSELS N1 - NAVY SPECIAL VESSELS N2 - NAVY SPECIAL VESSELS N3 - NAVY SPECIAL VESSELS N4 - NAVY SPECIAL VESSELS N5 - NAVY SPECIAL VESSELS N6 - NAVY SPECIAL VESSELS N7 - NAVY SPECIAL VESSELS N8 - N	CATEGORIES: NO YOR MOBILIZATION AND OTHER RETENTION ASSETS NO 1 NAVY MOBILIZATION AND OTHER RETENTION ASSETS NO 1 NAVY MOBILIZATION AND OTHER RESENCE AND GRANTS NO 1 NAVY POTENTIAL FUTURE FMS AND GRANTS NO 1 NAVY POTENTIAL DONATIONS OR COMMERCIAL LEASES NO 1 NAVY POTENTIAL DONATIONS OR COMMERCIAL LEASES NO 1 NAVY POTENTIAL DONATIONS OR COMMERCIAL LEASES NO 1 NAVY HELD FOR SPARE PARTS NO 1 NAVY PESSELS NO 1 NAVY READY FOR DISPOSAL, HELD AT NISMFS OR MARAD NO 1 NAVY RESELS ON MARAD INVENTORY RETENTION, SPARE PARTS, ETC., SHIPS THAT ARE UNLIKELY TO BE RETAINED ORIGINATOR, CUSTODIAN TITLE HOLDER ORIGINATOR, CUSTODIAN TITLE HOLDER Originator of the Vessel (Originator) M N O Current Custodian of the Vessel (Custodian) M N N O Current Custodian of the Vessel (Custodian)
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Table A.2
Ship Disposal Working Inventory

UMBER	CATEGORY		OL ACCITIVITY	HULL	NAME	STORAGE SITE	STATE	OHIGINATOR	USTODIAN	Z TITLE HOLDER
115		1	CLASS/TYPE T2-S/17K	HOLL	ALBERT E. WATTS	Mobile, AL	AL	м	м	M
133	M1 M1		Cable Layer (1980)	AR	ALBERT J MYER	James River (RF)	VA	М	М	М
147	M1	3	Dry Cargo	AK	AMERICAN BACER	Suisun Bay (RF)	CA	М	M	М
134	M1	4	Dry Cargo	AK	AMERICAN RANGER	James River (RF)	VA	М	М	М
131	M1	5	Military Auxiliary	AK	ARTHUR M HUDDELL	James River (RF)	VA	M_	М	М
129	MI	6	Dry Cargo	AK	BARNARD VICTORY	Suisun Bay (RF)	CA	М	М	М
371	M1	7	Bucy Tender	WAGL388	BASSWOOD	Suisun Bay (RF)	CA	0	M	М
127	M1	8	Tanker	AOT	BEAUJOLAIS	Beaumont (RF)	TX	М	M M	M
125	M1	9	Dry Cargo	AK	BUILDER	James River (RF) Suisun Bay (RF)	CA	M	M	M
132	M1	10	Tanker	AOT	CONNECTICUT		CA	M	M	M
111	M1	11	Dry Cargo	AK	EARLHAM VICTORY	Suisun Bay (RF) James River (RF)	VA	M	M	M
130	M1	12	Dry Cargo	AK	EXPORT CHALLENGER FIR	Suisun Bay (RF)	CA	Ö	M	M
467 113	M1	13	Buoy Tender Tanker	WAGL212 AOT	FLORENCE	Suisun Bay (RF)	CA	м	M	M
116	M1 M1	14	Tanker	AOT	GETTYSBURG	Suisun Bay (RF)	CA	М	М	м
110	M1	15 16	Dry Cargo	AK	HANNIBAL VICTORY	Suisun Bay (RF)	CA	М	М	М
117	MI	17	Dry Cargo	AK	HATTIESBURG VICTORY	Beaumont (RF)	TX	М	М	М
379	M1	18	Buoy Tender	WAGL395	IRIS	Suisun Bay (RF)	CA	0	М	М
118	M1	19	Military Auxiliary	LP	LAUDERDALE	James River (RF)	VA	М	M	М
146	M1	20	Dry Cargo	AKV	MAINE	Beaumont (RF)	TX	М	M	М
114	M1	21	Military Auxiliary	AK	MARINE FIDDLER	James River (RF)	VA	М	M	М
337	M1	22	Tanker	TOA	MEACHAM	Beaumont (RF)	TX VA	M	М	M
338	M1	23	Dry Cargo	AK	MORMACDAWN	James River (RF)	VA	M	M	M
339	M1	24	Dry Cargo	AK	MORMACMOON	James River (RF) Beaumont, TX	TX	M	M	M
412	Mt	25	Tanker (4070)	AOT	NAECO	James River (RF)	VA VA	M	M	M
341	M1	26	Cable Layer (1978)	AR AK	NEPTUNE OCCIDENTAL VICTORY	Suisun Bay (RF)	CA	M	M	M
342 381	M1	27	Dry Cargo Buoy Tender	WAGL307	PLANETREE	Suisun Bay (RF)	CA	0	M	М
344	M1 M1	28	Dry Cargo	VVAGE307	PVT FRED C. MURPHY	Beaumont (RF)	TX	М	М	м
345	M1	30	Dry Cargo	AK	QUEENS VICTORY	Suisun Bay (RF)	CA	М	М	M
348	M1	31	Dry Cargo	AK	RIDER VICTORY	Suisun Bay (RF)	CA	М	М	М
352	M1	32	Dry Cargo	AK	SANTA CRUZ	James River (RF)	VA	М	M	M
353	Mt	33	Dry Cargo	AK	SANTA ELENA	James River (RF)	VA	М	M	М
356	M1	34	Dry Cargo	AK	SANTA ISABEL	James River (RF)	VĄ	М	М	M
364	M1	35	Dry Cargo	AK	SIOUX FALLS VICTORY	Suisun Bay (RF)	CA	М	M	M
365	M1	36	Transport & Pass-Cargo	AP	STATE	James River (RF)	VA	M	M	M
366	M1	37	Transport & Pass-Cargo	AP .	TEXAS CLIPPER (I)	Beaumont (RF) James River (RF)	TX VA	M	M	M
368	M1	38	Dry Cargo	AK	WASHINGTON	James River (RF)	VA	M	M	M
456	M1	39	Dry Cargo	AK	WAYNE VICTORY WINTHROP VICTORY	Suisun Bay (RF)	CA	M	м	M
369 466	M1	40	Dry Cargo Tanker	AK	ADONIS	Beaumont (RF)	TX	м	M	M
370	M2 M2	41	Dry Cargo	AK	ADVENTURER	Suisun Bay (RF)	CA	М	М	М
374	M2	43	Dry Cargo	AK	AGENT	Suisun Bay (RF)	CA	М	М	М
375	M2	44	Dry Cargo	AK	AIDE	Suisun Bay (RF)	CA	М	М	М
376	M2	45	Dry Cargo	AK	ALLISON LYKES	Beaumont (RF)	TX	M	М	М
377	M2	46	Dry Cargo	AK	AMBASSADOR	Suisun Bay (RF)	CA	М	М	М
378	M2	47	Dry Cargo	ACS	AMERICAN BANKER	James River (RF)	VA	М	М	M
383	M2	48	Tanker		AMERICAN OSPREY	Beaumont (RF)	TX	M	M	M
384	M2	49	Dry Cargo	AK	AMERICAN RELIANCE	Suisun Bay (RF) Beaumont (RF)	TX	M	M	M
385	M2	50	Dry Cargo	<u> </u>	BANNER	Suisun Bay (RF)	CA	M	M	M
387	M2	51	Dry Cargo	AK	BAY	James River (RF)	VA	M	M	M
388	M2	52	Dry Cargo Dry Cargo	AKR AK	BAYAMON BRINTON LYKES	Beaumont (RF)	TX	M	M	М
389	M2 M2	53 54	Dry Cargo	AK AK	BUYER	Beaumont (RF)	TX	М	М	М
392	M2 M2	55	Dry Cargo		CAPE ALAVA	James River (RF)	VA	M	М	М
394	M2	56	Dry Cargo	 	CAPE BON	Suisun Bay (RF)	CA	М	М	М
399	M2	57	Dry Cargo	AK	CAPE CANAVERAL	James River (RF)	VA	М	М	M
400	M2	58	Dry Cargo	AK	CAPE CANSO	James River (RF)	VA	М	М	M
401	M2	59	Dry Cargo	AK	CAPE CARTHAGE	James River (RF)	VA	М	M	M
403	M2	60	Dry Cargo	 	CAPE CATAWBA	Cheatham Annex James River (RF)	VA VA	M M	M	M
404	M2	61	Dry Cargo	AK	CAPE CHALMERS	James River (RF) James River (RF)	VA	M	M	M
405	M2	62	Dry Cargo		CAPE CHALMERS	James River (RF)	VA	M	M	M
407	M2	63	Dry Cargo	AK AK	CAPE CHARLES CAPE CLEAR	James River (RF)	VA	M	M	M
408	M2	64	Dry Cargo	AK.	CAPE CLEAR CAPE LAMBERT	Wilmington, NC	NC	М	м	M
411	M2 M2	65	RoRo RoRo	 	CAPE LOBOS	Wilmington, NC	NC	М	М	M
413	M2 M2	67	Combination		CAPE NOME	James River (RF)	VA	М	М	М
414		68	Dry Cargo	AK	CATAWBA VICTORY	James River (RF)	VA	М	М	М
415	M2	69	RoRo		COMET	Alameda, CA	CA	М	М	M
463	M2	70	Dry Cargo		COURIER	Beaumont (RF)	TX	0	M.	М
416	M2	71	Dry Cargo	AK	DAWN	Suisun Bay (RF)	CA	M	М	М
417	M2	72	Dry Cargo	AK	DEL MONTE	James River (RF)	VA	М	М	М
418		73	Dry Cargo	AK_	DEL VALLE	Beaumont (RF)	TX TX	M	M	M
419		74	Dry Cargo	AK	DEL VIENTO	Beaumont (RF)	HX	M	M	M
420	1311	75	Tanker	AOT WAGB4	FALCON LEADER GLACIER	Suisun Bay (RF)	CA	M 0	M	M
382	1412	76	WAGB4	VVAGB4	GULF BANKER	Beaumont (RF)	TX	м	M	M
421	M2	77	Dry Cargo Dry Cargo	AK	GULF FARMER	Beaumont (RF)	TX	M	M	M
422		78	Dry Cargo	AK AK	GULF MERCHANT	Beaumont (RF)	TX	M	M	M
424		79 80	Dry Cargo	AK	GULF SHIPPER	Beaumont (RF)	TX	М	M	M
425		81	Dry Cargo	1 ^^	GULF TRADER	Beaumont (RF)	TX	М	М	М
426		82	Dry Cargo	AK	JAMES MCHENRY	James River (RF)	VA	М	M	М
424			Dry Cargo		LAKE	James River (RF)	VA	М	М	
426	M2	83	Tanker	AOT	LEXINGTON	Beaumont (RF)	TX	м	м	M

Table A.2 (continued)

270 N5 166 ARS5 ARS38 BOLSTER Sulsun Bay (RF) CA N M M	_	_	_	· · · · · · · · · · · · · · · · · · ·			- 4		,		
451 Mg	NUMBER	CATEGORY		CLASS/TYPE	HULL	NAME	TORAGE SITE	TATE	PRIGNATOR	USTODIAN	TTLE HOLDER
1.502 Mo.				Dry Cargo	AK	LINCOLN		ÇA	м	М	м
494 MB 98 Tander				Dry Cargo		MAGALLANES		TX	М	М	
489 M. 89 Darber								TX			
408 Mg					AOT	MARYLAND MOUNT VERNON					
470 MS					+						
488 MB 82 DY Cargo	470				 			112			
469 MB 381 Dry Cargo			92		AKV						
460 Mg				Dry Cargo		PAN AMERICAN VICTORY	Suisun Bay (AF)	CA			
142 M2						PATRIOT STATE	James River (RF)	VA	M	М	М
145 M2 57 Dr. Caude					AOT	PENNSYLVANIA TRADER					
444 M. 2					 -	PIONEER COMMANDER		TX			
445 M2 99 DY Cargo					AK						
466 M2 103 Uy Curgo		M2	99	Dry Cargo		PRESIDENT					
459 M2 102 Insher				Dry Cargo	AK	PRIDE	James River (RF)				
492 M2 103 Dry Cargo											
455 M2 105 Dy Cargo	700			Dni Coree			Suisun Bay (RF)				
455 M2 105 DyC cargo					AK_	SANTA LUCIA	James River (RF)				
455 M2 105 Dy Cargo					AK						
457 M2 107 Passenger Ship AGS STATE OF MAINE James Rhwr (RF) VA M M M M M M M M M		M2		Dry Cargo		SOLON TURMAN					
A95 M2 108 Passenger Ship AGS TEXAS CLIPPER Beaumont (RF) TX M M M M M M M M M		M2		Passenger Ship	AGS		James River (RF)				
97 NI 110 (AD37						TEXAS CLIPPER II	Beaumont (RF)		М		
155 N						ANDREW HIGGINS					
2 N											
269 NI 133 CV83				LKA113							
4 N1 115 LST1179 LST1182 FRESNO NISMF HI N N N N N N N N N N N N N N N N N N					CV64			-71			
192 N								н	N	N	N
17 17 17 17 17 17 17 17								н			
233 N1 116 D0963							ACTIVE	\vdash			
101 NI 119 A0187							ACTIVE	\vdash			
1 11 121 124 134 135 134 145 156 145 1								PA			
15 15 15 15 15 15 15 15											
203 N1 123 A037								PA			
29 N1 124 LST1179										N	
273 N1 125 CV59											
283 N1 128 AFS1			125	CV59							
60 N1 128 LST1179 LST1187 TUSCALODSA NISMF HI N N N N N N N N N N N N N N N N N N								PA	N.		
1898 N3 129 A0177			127	LKA113				HI	N	Ń	N
406 N3 133 AD14											
96 N3 131 LST1179 LST195 BARBOUR COUNTY NISMF HI N N N N N N N N N N N N N N N N N N											
200 N3 132 DDG993 DDG994 CALLAGHAN NISMF WA N N N N N N N N N	96	N3									
255 N3 134 ARSS ARSS CONSERVER NISMF HI N N N N N N N N N N N N N N N N N N						CALLAGHAN					
14 N3 135 FFG7			133	DDG993						N	N
13 13 15 15 17 17 18 15 17 18 18 18 18 18 18 18	253							н			
255 N3 137 / ARS5 ARS40 HOIST NISMF VA N N N 66 N3 138 JEFG7 FFG14 JOHN H SIDES ACTIVE N											
66 N3 138 [FEG7 FFG14 JOHN H SIDES ACTIVE N N N N N N N N N N N N N N N N N N N					ARS40			1/4			
See No. 198 DO963 DO973 JOHN YOUNG ACTIVE N N N N N N N N N N N N N N N N N N						JOHN H SIDES		 '^ 			
14 10 10 10 10 10 10 10					DD973				N	N	
188 N3 142 LST1179			140	TAGS26							
157 No. 1-15 No.											
71 N3 144 FFG7	157		143	LST1179							
73 N3								 " 		"	
10 No. 146 FFG7		N3			DDG995		NISMF	PA	N		
343 M. 148 TACISS TACISS TENRY ECKFORD James River (RF) VA N M N N N N N N N N					FFG9				N		
437 M4 149 TUGBOAT				DE1052		WHIPPLE					
386 N						HOGA					N
464 M. 151 Navy Drydock SAN ONOFRE Sulsun Bay (RF) CA N N M M M M M M M M	386		150	LST1177				VA			
152 EX LST983	464		151			SAN ONOFRE					
245 M 153 (OS26 CG31 STERETT Sulsun Bay (RF) CA N M N 340 M 154 (AGOS1 AGOS4 TRIUMPH Sulsun Bay (RF) CA N M N			152	EX LST963		SPHINX					
144 155 LPD4	245						Suisun Bay (RF)	CA	N	М	N
12 N								CA			
67 Na 157 CA134								- F			
159 Dec 159			157	CA134							
69 N.4 159 DE1052 DE1052 NEME W.D. N. N. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M. M.	501	N4	158	CV59							N
502 N 160 CV41 MIGWAY N ISMF WA N			159	DE1052		KNOX		WA			
76 M 161 FFG7 CUVER HAZARD PERRY NISMF PA N N N 220 Na 162 CV959 CV960 SARATIORA NEWPORT RI N N N 471 NS 163 Timbles AO ALATNA Tsunelshi, JAPAN M <					CV41		NISMF	WA	N	N .	
471 NS 163 Tanker									N	N	N
472 NS 164 Tanker AGSI AMBRICAN EXPLORER Beaumort (FI) TX M <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>RI</td> <td></td> <td></td> <td></td>								RI			
372 NS 165 Barracks CRF APL57 APL57 James Birec(RF) VA N M M								<u>_</u>			
270 N5 166 ARSS ARSS8 BOLSTER Sulsun Bay (RF) CA N M M 473 N5 167 Navy Oiler AO98 CALOOSAHATCHEE James River (RF) VA M M M						APL 57					
473 N5 167 Navy Oiler AO98 CALOOSAHATCHEE James River (RF) VA M M M	270		166	ARS5		BOLSTER		CA			
474 N5 168 Navy Oiler AO99 CANISTEO James River (RF) VA M M M	473	N5	167	Navy Oiler	A098		James River (RF)				
	474	N5	168	Navy Oiler	AO99	CANISTEO	James River (RF)	VA	M	М	М

Table A.2 (continued)

NUMBER	CATEGORY		CLASS/TYPE	HULL	NAME	STORAGE SITE	STATE	ORIGINATOR	CUSTODIAN	ттсе носрев
185	N5	169	AS33	AS34	CANOPUS	James River (RF)	VA	N	М	М
475	N5	170	Dry Cargo		CAPE COD	James River (RF)	VA	М	M	М
476	N5	171	AOG81	AOG82	CHATTAHOOCHEE	Tsuneishi, JAPAN		М	M	M
119	N5		AO177	AO177	CIMARRON	Suisun Bay (RF)	CA	N	M	M
179	N5	173	ARS5		CLAMP	Suisun Bay (RF)	CA VA	M	M	M
373	N5	174	Experimental Nav Ship		COMPASS ISLAND	James River (RF)	VA	M	M	M
477	N5	175	EX German Salvage Barg		CRANDALL CRILLEY	James River (RF)	VA	M	M	M
478 244	N5	176	EX German Salvage Barg LSD1	YHLC1 LSD20	DONNER	James River (RF)	VA	N	М	М
479	N5 N5	177	EX TUSKEGEE VICTORY	AGS22	DUTTON	Beaumont (RF)	TX	М	М	М
390	N5	179	LSD36	LSD40	FORT FISHER	Suisun Bay (RF)	CA	N	М	N
480	N5	180	EX FURMAN VICTORY	AK281	FURMAN	Beaumont (RF)	TX	М	М	М
481	N5	181	AP120	AP122	GEN ALEXANDER M PATCH	James River (RF)	VA	М	М	М
482	N5	182	AP120	AP124	GEN EDWIN D PATRICK	Suisun Bay (RF)	CA VA	M	M	M
484	N5	183	EX AP145	AGM10	GEN HOYT S VANDENBERG	James River (RF) Suisun Bay (RF)	CA	M	M	M
486	Ņ5	184	AP110	AP110	GEN JOHN POPE	James River (RF)	VA	M	M	M
487	N5	185	AP120 AP120	AP125 AP127	GEN NELSON M WALKER GEN WILLIAM O. DARBY	James River (RF)	VA	М	М	м
465	N5 N5	186 187	AGS38	AGS38	H H HESS	Suisun Bay (RF)	CA	М	М	М
468	N5	188	AGS29	AGS32	HARKNESS	James River (RF)	VA	М	М	М
167	N5	189	AO143	AO145	HASSAYAMPA	Suisun Bay (RF)	CA	И	М	М
248	N5	190	CG26	CG30	HORNE	Suisun Bay (RF)	ÇA	N	М	N :
186	N5	191	AS11	AS16	HOWARD W. GILMORE	James River (RF)	VA	N	M	M
187	N5	192	AS31	AS31	HUNLEY	James River (RF)	VA CA	N	M	M
168	N5	193	AO143	AO146	KAWISHIWI KITTIWAKE	Suisun Bay (RF)	VA	N	M	M
135	N5	194	ASR7	ASR13	MARSHFIELD	James River (RF)	VA	M	м	M
406 410	N5	195 196	Batlistic Missile Supply Tanker	AK282 AO	MAUMEE	Beaumont (RF)	TX	М	М	М
346	N5 N5	195		- AU	METEOR	Alameda, CA	CA	М	М	M
347	N5	198	AOR1	AOR2	MILWAUKEE	James River (RF)	VA	М	М	М
429	N5	199	AK270	AK271	MIREAK	James River (RF)	VA	М	M	М
435	N5	200	Tanker	AO105	MISPILLION	Suisun Bay (RF)	CA	M	M	M
349	N5	201	Tanker		MISSION BUENAVENTURA	Beaumont (RF)	TX	M	м	M
350	N5	202			MISSION CAPISTRANO	Beaumont (RF) Suisun Bay (RF)	CA	M	M	M
351	N5	203	Tanker	AO134 AO144	MISSION SANTA YNEZ	James River (RF)	VA	N	M	м
169 357	N5 N5	204		AK272	MISSISSENEWA MIZAR	James River (RF)	VA	M	М	М
120	N5	206		AO178	MONONGAHELA .	James River (RF)	VA	z	М	М
483	N5	207	LSD28	LSD35	MONTICELLO	Suisun Bay (RF)	CA	z	М	N
112	N5	208		AE29	MOUNT HOOD	ACTIVE	L.,	N	М	M
170	N5		AO143	AO143	NEOSHO	James River (RF)	VA CA	N N	M	M
182	N5		AS11	AS17	NEREUS	Suisun Bay (RF) Tsuneishi, JAPAN	CA	M	M	M
358	N5	211	Tanker	AOG78 ABS41	NODAWAY OPPORTUNE	James River (RF)	VA	N	М	M
180	N5	212		AS18	OBION	James River (RF)	VA	N	М	М
188	N5 N5	214		ASR22	ORTOLON	James River (RF)	VA	N	М	М
359	N5	215		AO105	PAWCATUCK	James River (RF)	VA	М	М	M
189	N5	216		ASR14	PETREL	James River (RF)	VA	N	М	M
123	N5	217		AO186	PLATTE	James River (RF) Suisun Bay (RF)	VA CA	N	M	M
247	N5	218	LSD28	LSD31	POINT DEFIANCE	Suisun Bay (RF)	CA	M	M	M
360	N5	219		AGDS AO148	POINT LOMA PONCHATOULA	Suisun Bay (RF)	CA	N	M	M
171 271	N5 N5	220		ARS8	PRESERVER	James River (RF)	VA	N	М	М
361	N5	222		AGR11	PROTECTOR	James River (RF)	VA	М	М	M
184	N5	223		AS19	PROTEUS	Suisun Bay (RF)	CA	N	М	М
362	N5	224		AF58	RIGEL	James River (RF)	VA	M	М	М
172	N5	225	AO49	AO155	ROANOKE	Suisun Bay (RF) James River (RF)	CA VA	M	M	M
363	N5	226		AQ75	SAUGATUCK SAVANNAH	James River (RF)	VA	N	M	M
126	N5	227		AOR4 AO151	SHOSHONE	Suisun Bay (RF)	CA	М	M	M
448	N5 N5	228		AC151 AK285	SOUTHERN CROSS	James River (RF)	VA	М	М	M
181	N5	230		AS12	SPERRY	Suisun Bay (RF)	CA	N	М	М
246		231		LSD32	SPIEGEL GROVE	James River (RF)	VA	N	М	М
191	N5	232	ASR7	ASR15	SUNBIRD	James River (RF)	VA	N	М	М
458				AO62	TALUGA	Suisun Bay (RF)	CA	M	M	M
485	N5	234		LSD28	THOMASTON	Suisun Bay (RF)	CA	N	M	N
393	N5			LST1158 AQ147	TIOGA COUNTY TRUCKEE	Suisun Bay (RF) James River (RF)	VA	M	M	м
460	N5 N5	236		LKA	TULARE	Suisun Bay (RF)	CA	м	М	М
136	N5	237		LPD2	VANCOUVER	NISMF	Н	N	N	М
494		239		TAG194	VANGUARD	James River (RF)	VA	М	М	М
177	N5	240	AR5	AR5	VULCAN	James River (RF)	VA	N	М	М
175			AOR5	AOR5	WABASH (EX AOR 5)	Suisun Bay (RF)	VA VA	M	M	M
462		242	Tanker	AO109	WACCAMAW	James River (RF)	CA	N	M	M
250	.,,,	243	LST1156	LST1162 AOR1	WAHKIAKUM COUNTY WICHITA	Suisun Bay (RF) Suisun Bay (RF)	CA	N	M	M
176		244	AOR1	AOH1 AO180	WILLAMETTE	Suisun Bay (RF)	CA	- N	M	M
122			AO177 S LST1171	LST1178	WOOD COUNTY	James River (RF)	VA	N	M	M
				AD43	CAPE COD	James River (RF)	VA	N	М	М
1 61	31 NF			LPD9	DENVER	ACTIVE	1	N	N	N
90 500		241	LPD5							
503	NE NE	249	AS36	AS37	DIXON		VA	N	N	М
500 90 27	N5 N5 N5	249	9 AS36 0 LPD4	AS37 LPD6	DULUTH	ACTIVE	1	N	N	N
503	N5 N5 N5 N5 N5	24! 25! 25	9 AS36 0 LPD4	AS37		ACTIVE NISMF	PA HI	N		

Table A.2 (continued)

Maro	CATEGORY					STORAGE SITE		ORIGINATOR	CUSTODIAN	Z TITLE HOLDER
5	¥ E	1	CLASS/TYPE	HULL	NAME	g.	STATE	§	DS1	삘
260	N5			APA168	GAGE	NISMF	VA	ļō,	N N	F
493 138		254	AS31	AS32	HOLLAND	Suisun Bay (RF)	CA	N	М	M
137				AR8 AOR6	JASON KALAMAZOO	NISMF	WA	N	N	М
495	N5	257		AOR3	KANSAS CITY	James River (RF) NISMF	VA WA	2 2	Z M	M
142		258	AS36	AS36	LY SPEAR		VA	N	N	M
261		1200	AE21 LPD4	AE23	NITRO OGDEN	NISMF	PA	N	N	N
278		261		LPD5 AE24	PYRO	ACTIVE	WA	N	N	N M
262		262	APA128	AGM23	RANGE SENTINEL	NISMF	PA	N	N	N
505		263 264		ARS42	RECLAIMER SAMUEL GOMPERS	NISMF	HI	Ŋ	N	М
121	N5	265		AD37 AD44	SHENANDOAH	NISMF	VA VA	N	2 2	M
18		266	LPD6	LPD12	SHREVEPORT	ACTIVE	+*^	N	N	N
58 267		267		AE21	SURIBACHI	NISMF	PA	N	N	M
109			AFS1	AFS2 AFS4	SYLVANIA WHITE PLAINS	NISMF NISMF	PA	N N	N	M
178		270	AGS26	AGS34	WYMAN	NISMF	HI	N	N	M
145 252	N5 N8		AD37 CG16	AD41	YELLOWSTONE		VA	N	N	М
141			CG16 CG26	CG22 CG33	ENGLAND FOX	Suisun Bay (RF) Suisun Bay (RF)	CA	N	M	N
26		274	CG16	CG21	GRIDLEY	Suisun Bay (RF)	CA	N	М	N
395 19	N8 N8		LPH2 CG16	LPH7 CG23	GUADALCANAL HALSEY	NISMF	PA	N	М	N
20	N8		CG26	CG29	JOUETT	Suisun Bay (RF) Suisun Bay (RF)	CA	N	M M	N
24	N8	278	DE1052	DE1060	LANG	Suisun Bay (RF)	CA	N	М	N
163	N8 N8	279	CG16 AGOR3	CG16 AGOR7	LEAHY	Suisun Bay (RF)	CA	N	М	N
161	N8	281		AE22	MAUNA KEA	James River (RF) Suisun Bay (RF)	CA	N	M	M
27	N8		DE1052	DE1058	MEYERKORD	Sulsun Bay (RF)	CA	N	M	N
173 355	N8 N8	283	AOG10 CV9	AOG10 CV34	NEMASKET	Suisun Bay (RF)	CA	Ν	М	М
492	N8	285		AGOR3	ROBERT D. CONRAD	Beaumont (RF) James River (RF)	TX VA	2 2	M	N
22	N8		DDG2	DDG9	TOWERS	Suisun Bay (RF)	CA	N	м	N
174 25	NB NB	287	AOG4 CG26	AOG4 CG32	WABASH (EX AOG 4) WILLIAM H STANDLEY	Suisun Bay (RF)	CA	N	М	М
367	N8		YTB752	YTB785	WINNEMUCCA	Suisun Bay (RF) Suisun Bay (RF)	CA	zz	M	N
380	N8	290			YC 1471	Suisun Bay (RF)	CA	N	м	N
164	N8 N8	291 292	YFNB5	YFNB5 YC824	YFNB 5	Suisun Bay (RF)	CA	N	М	N
89	N8	293	Barge Barge	YC826		Suisun Bay (RF) Suisun Bay (RF)	CA	N	M	N
283	N8	294	MSO421	MSO511	AFFRAY		VA	N	N	N
281 102	N8 N8		CV63 DD963	CV66	AMERICA ARTHUR W RADFORD	NISMF	PA	N	N	N
98	N8		FFG7	DD968 FFG34	AUBREY FITCH	ACTIVE NISMF	PA	N N	N	N N
104	N8	298	DDG2	DDG6	BARNEY	NISMF	PA	N	N	N
105	N8 N8		DDG2 CG26	DDG22	BENJAMIN STODDERT	NISMF	н	N	N	N
279	N8		MHC43	CG34 MHC43	BITTERN	NISMF NISMF	PA PA	N	N	N
160	N8		DD963	DD970	CARON	ACTIVE	 ^ 	N	N	N
212	N8 N8		DDG2 DDG2	DDG5	CLAUDE V RICKETTS COCHRANE	NISMF	PA	N	N	N
202	N8		DD963	DDG21 DD974	COMTE DE GRASSE	NISMF NISMF	HI PA	N	N	N
8	N8		DLG6	DLG40	COONTZ	NISMF	PA	N	N	N
211	N8 N8	307	DLG6 DD963	DLG43	DAHLGREN DAVID R RAY	NISMF	PA	N	N	N
158	N8	309	DD966	DD971 DD989	DEYO H RAY	ACTIVE ACTIVE	\vdash	N N	N N	N
223	N8	310	DE1052	DE1070	DOWNES	NISMF	WA	N N	N	N
225 9	N8 N8		DE1040 DD965	DE1043 DD967	EDWARD MCDONNELL ELLIOTT	NISMF	PA	N	N	N
282	N8		MSO421	DD967 MSO433	ENGAGE	ACTIVE NISMF	PA	N	N N	N N
504	N8	314	MSO421	MSO440	EXPLOIT	NIONE	VA	N	N	N
275 498	N8 N8		MSO421 DLG6	MSO441	EXULTANT FARRAGUT	Aug	VA	N	N	N
99	N8		MSO421	DLG37 MSO446	FORTIFY	NISMF	PA VA	N	N	N
239	N8	318	DE1052	DE1067	FRANCIS HAMMOND	NISMF	WA	N	N	N
17 227	N8 N8	319	LPH2 DE1052	LPH9	GUAM HAROLD E LIGHT		VA	N	N	N
499	N8	321		DE1074 CG17	HAROLD E HOLT HARRY E YARNELL	NISMF NISMF	HI PA	N	N N	2 2
220	N8	322	DD963	DD986	HARRY W HILL	NISMF	HI	N	N	N
237 199	N8 N8		DE1052 MSO421	DE1055	HEPBURN	NISMF	WA	N	N	N
241	N8 N8		MSO421 DD963	MSO449 DD990	IMPERVIOUS INGERSOLL	NISMF NISME	PA HI	N	N	N
193	N8	326	DD963	DD983	JOHN RODGERS	NISMF	PA	N	N	N
159 231	N8	327	DD964	DD965	KINKADE	ACTIVE		N	N	N
209	N8 N8		DDG2 DD963	DDG4 DD984	LAWRENCE LEFTWICH	NISMF	PA	N	N	N
207	N8	330	DLG6	DLG38	LUCE	NISMF	PA	N	N	N N
	N8	331		DLG39	MACDONOUGH	NISMF	PA	N	N	N
		332 1	DLG6 DD963	DLG42 DD976	MAHAN MERRILL	NISMF NISMF	PA	N		N
221	N8	334 I	DD963		O'BRIEN	ACTIVE	HI	N	N N	N
	N8	335	DD963	DD964	PAUL F FOSTER	ACTIVE	╛	N	N	N
624	N8	336	DLG6	DLG46	PREBLE	NISMF	PA	N.	N	N

Table A.2 (continued)

NUMBER	CATEGORY		!	HULL	NAME	STORAGE SITE	STATE	ORIGINATOR	CUSTODIAN	тите ногрея
			CLASS/TYPE		RATHBURNE	NISMF	HI	2	-N	F
206	N8		DE1052	DE1057	ROARK	NISMF	WA	N	N	N
11	N8		DE1052	DE1053	SAILFISH	NISMF	WA	N	N	N
217	N8		SSR572	SS572	SAMPSON	NISME	PA	N	N	N
5	N8		DDG2	DDG10	SELLERS	NISMF	PA	N	N	N
226	N8		DDG2	DDG11		MOM		N	N	N
232	N8		FFG7	FFG31	STARK		PA	N	N	N
229	N8		CG26	CG28	WAINWRIGHT	NISMF		N	M	M
190	N9.		ASR21	ASR21	PIGEON	Suisun Bay (RF)	CA			N
195	N9	345	PG84	PG90	CANON	Panama City	FL	N	N	
201	N9	346	PG84	PG94	CHEHALIS	Panama City	F	N	N	N
216	N9	347	DD931	DD936	DECATUR	Port Hueneme	CA	N	N	N
194	N9	348	PG84	PG100	DOUGLAS	Panama City	FL	N	N	N
196	N9	349	PG84	PG85	GALLOP	Panama City	FL	N	N	N
198	N9	350	PG84	PG98	GRAND RAPIDS	Panama City	FL	N	N	Z
234	N9	351	ATA121	ATA203	NAVIGATOR	MDSU ONE		М	2	Z
243	N9	352	SS572	SS573	SALMON	New London	CT	N	Ν	N
16	N9		1.SD1	LSD15	SHADWELL	Mobile	AL	N	Z	Ν
197	N9		SS563	SS566	TROUT	Key West	FL	N	z	N
284	N9		AG193	AG193	GLOMAR EXPLORER	HOUSTON	TX	0	0	N
264	N9		AGOS1	AGOS10	INVINCIBLE	MSC	i	N	0	N
285	N9		TATF166	TATF166	POWHATTAN	DON JON		N	0	N
277	N9		LPH2	LPH10	TRIPOLI	Loan to Army	L	N	o	N

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CATEGORIES

N1 - NAVY MOBILIZATION AND OTHER RETENTION ASSETS

N2 - NAVY EXISTING FOREIGN MILITARY LEASES

N3 - NAVY EXISTING FOREIGN MILITARY LEASES

N3 - NAVY FORENTIAL FUTURE FMS AND GRANTS

N3 - NAVY FORENTIAL COUNT ONS OR COMMERCIAL LEASES

N - NAVY FORENTIAL COUNT ONS OR COMMERCIAL LEASES

N - NAVY SINKEX CANDIDATES

TAN SINKEX CANDIDATES

NS - NAVY SINKEX CANDIDATES

NS - NAVY SINKEX CANDIDATES

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ORIGINATOR, CUSTODIAN, TITLE HOLDER

ESTIMATING THE AMOUNT OF RECYCLABLE MATERIALS AND WASTES IN DOMESTIC SHIP RECYCLING

Ship recycling is principally a subset of the scrap metal industry. While warships and merchant ships also contain such reusable equipment as diesel engines, galley equipment, pumps, pipes, and valves, about 90 percent of the total value of an old ship in domestic markets is in the metals that can be removed, reduced to mill-grade materials, and sold for remelting and reforming into other metal products. Overseas recyclers, particularly those in Asia, recycle more equipment and materials and use more metals directly without remelting than do U.S. recyclers. Warships and merchant ships contain nearly every form of metal available in worldwide commerce. Ultra-high strength nickel alloys, stainless steel, titanium, and other high-value metals can be found in some parts of nearly all warships, but they are present in such small quantities that recovery and resale are not necessarily cost-effective.

PRIMARY RECYCLABLE METALS

Four types of metals represent the bulk of the scrap-metal value in a ship: steel, aluminum, copper and copper alloys, and lead. Steel remains the most common metal used in the structure of ships, and armor plate is (except in the case of small, specialized craft) the most common scrap species present. Many varieties of steel are used in ships—including high-strength steels, mild steel, stainless steel, and many cast iron forgings—each with its own value in the recycled metal market. We did not have the information necessary to estimate how much of each type can be recovered from each type of ship. We therefore combined all varieties into a single "steel" category.

Some warships use aluminum as the major structural metal in the deckhouse. It is also used in some Navy ships for internal joinerwork bulkheads, deck plates, ventilation ducting, and other services to reduce the overall weight of the ship.

Copper and copper alloys are used in electrical systems in all ships and in seawater pipes and components in many Navy ships. We explored the idea of estimating copper amounts based on installed electric plant capacity but could find no relationship from the available data. Undoubtedly, the 61 diesel electric and turboelectric drive ships in Table A.1 that have large copper-based electric propulsion systems will have notable amounts of copper aboard. However, we found no data to suggest a proper copper recovery fraction for such ships. Because of this, the total copper recovery for the fleet may be underestimated. There also was no consistent rule that would allow us to estimate copper as distinct from its alloys. Both are treated as one aggregate quantity.

Because lead is dense, it is the most common ballast material in warships. However, because it is more costly than other, bulkier ballast materials such as concrete, drilling mud, and water, it is rarely used in merchant ships. Ships may also have many pounds of lead in the form of lead-based paint and solder in electrical equipment, but these forms have little or no value in recycling markets.

Market prices for scrap metals are very erratic, varying widely month by month and by where in the United States the recycler is attempting to sell the scrap.

REUSABLE EQUIPMENT

The value of reusable equipment such as motors and bollards varies widely as well and depends on both the item's market worth and the recycler's resource-fulness in identifying and exploiting the markets.

WASTE MATERIALS

Ships also contain waste materials, i.e., materials that have no value in any domestic recycling market. Wastes can include fabrics, small manufactured items such as switches and motors that cost more to reduce to scrap than the scrap is worth, sludges from tanks, paint flakes, gaskets, thermal and acoustic insulation, and detritus generated during the recycling process.

LIGHT SHIP WEIGHT

We used as-built LSW as the reference figure for estimating the amounts of salable scrap and reusable items and waste materials. The per-ship and total LSWs used in this analysis are presented in Appendix A, Table A.1, along with an explanation of the table's origins and development. The amounts of recoverable scrap and waste are expressed as a percentage of LSW. Use of LSW as the scaling variable is subject to the following four caveats:

1. Fuels and lubricants. LSW includes the weight of the ship's entire structure, its hardware, and its propulsion working fluids but does not include the weight of fuel, payload, lubricants, personnel, and personnel effects. Most if not all Navy warships under the cognizance of the Navy's Inactive Ship Maintenance Facilities have had residual fuels and lubricants removed. Some ships under the cognizance of MARAD have fuel and lubricant residuals aboard. The weight of fuels and lubricants is not reflected in the LSWs used in our analysis. MARAD examined three ships in its Retired Ship inventory for the number of tanks full or partly full of fuels or lubricants. Based on the assumption that all tanks with measurable fuels or lubricants are full, the ships in this sample average about 0.2 tons of residuals per ton of LSW.

The value of residual fuels and lubricants in the domestic marketplace depends on the quantity, purity, and locale of the disposal. Most often, residual fuels and lubricants must be analyzed to determine their purity and hence their market value. Analysis of fuels is itself expensive and often reveals impurities, such as rust and water, that reduce the material's value. Thus, ship owners usually must pay to have the materials removed. At best, an owner can expect no more than \$29 per ton for well-pedigreed materials.² The ships in the MARAD sample thus would have a residuals value ranging from negative to no more than \$6 per ton of LSW. Because there is no consistent way to estimate the amount—short of reviewing individual tank soundings for each ship and analyzing the contents for purity—we did not consider the potential value of residual fuels and lubricants.

- 2. LSW growth. The LSWs listed in Table A.1 are the as-designed LSWs reflected in the references cited in Appendix A. A warship typically grows in weight during construction and its service life by as much as 10 percent above as-built weight as it takes on different missions and mission hardware during its life. Thus, at the end of its service life, a ship will weigh a slightly different amount than nominally identical ships of the same class. This source of error leads to underestimates of actual LSWs by as much as 10 percent. We generally did not include possible LSW growth in the analysis, because it falls within the uncertainty of other factors we used.
- 3. **Propulsion fluids.** LSWs include up to several tons of propulsion system water that has no economic value. The amount of this water is greater in steam-propelled ships than in ships propelled by diesel or gas turbines. This

^{1&}lt;sub>MARAD</sub>, Survey of Ships and Materials, Report MA-ENV-820-96003-E, January 1997, p. 45.

 $^{^2}$ Dollar amount is courtesy of the Fuels Division of Systech Environmental Corporation, Dayton, OH

factor leads to slight overestimates of the actual weight of valuable materials in a ship. We did not include a correction for this small effect.

4. LSW loss. During a ship's service life, corrosion will cause a loss of metal. In U.S. warships, this loss is slight because of the very high maintenance standards commonly employed. However, in merchant ships, corrosion loss during service life can add up to 10 percent or even more.³ This is because merchant ships typically have large surface areas exposed to weather and sea and because they are less well maintained than Navy ships, particularly during their last five years of life.⁴ Additionally, tankers have potentially corrosive cargo. Corrosion loss is seen in a ship's final steel weight measurements during the recycling process; it varies by a factor of two or more from ship to ship depending on the quality of the ship's maintenance during its life. While this factor is important to the individual recycler, we ignored it in our analysis because it is not predictable.

SHIP WEIGHT BREAKDOWNS

To determine the value inherent in a ship's salable scrap species, we need estimates of the amounts of the principal species present in each type of ship. We prepared estimates using data from three key sources:

- 1. The U.S. Naval Sea Systems Command (NAVSEA) provided estimates of the metals contained in two classes of destroyers, an aircraft carrier, and nuclear-powered submarines.
- 2. The Naval Institute Press publishes comprehensive histories of U.S. destroyers, cruisers, and aircraft carriers that include weight breakdown data for many types of ships. These weight breakdowns are not by type of metal, but by service in the ship (hull and structure, propulsion, and so forth). This information allowed us to make informed judgments about the amounts of each principal species that would be present. Although not all Navy ship types in Table A.1 were covered, there was enough information to provide a basis for reasonable estimates for all warships.

³Ferrous Scrap Committee, Ministry of Steel, Government of India, *Shipbreaking Industry—Present Status in India and Its Impact on Environment*, Vol. I, August 1997, pp. 2–14.

⁴Commercial ships are required to undergo a comprehensive inspection every three to five years. Normally, at the 20- or 25-year inspection point, owners find that the cost of the inspection and anticipated repairs exceeds the value of the ship on the scrap market, and the ship is sold for scrap. During the last five years of a ship's life, many owners anticipate scrap sale and thus minimize maintenance, which leads to extensive corrosion loss.

3. For merchant ships, we used data from sources describing ship recycling in India and from a MARAD source that estimates the recoverable fractions from recycling of U.S. merchant ships.

The data from these three sources are discussed in more detail in the following three sections.

NAVSEA Data 5,6,7,8

The data from the NAVSEA sources are summarized in Table B.1.9 For the destroyers and the carrier, the data include only ship structure and electrical systems. Ballast information is available for the destroyers but not for the carrier. The balance of the "missing" weight in these ships is in propulsion and weapons machinery, habitability systems, and other nonstructural materials, much of which represents recyclable metals nonetheless. The submarine data are complete. The "missing" weight in the submarine data, about 9 percent of the total, represents nonrecyclable wastes such as insulation, floor tiles, and fiberboard scrap resulting from recycling the ship.

Table B.1

Materials Weight Data from NAVSEA Sources
(percentage of LSW)

	DDG2	DDG37	DDG Average	CV 59	Submarines
Steel	31	33	32	72	52
Aluminum	5	4	5	0.01	1.4
Copper and copper alloys					
Copper	2	1	3	1	1.4
Brass and bronze	1	1	3	1	7
Cu-Ni	0.3	0.2	3	1	No data
Ballast lead	3	5	4	No data	29
LSW accounted for	41	43	43	73	90.8

 $^{^5\}mathrm{Philadelphia}$ Naval Shipyard letter, Ser. No. 93-098, August 12, 1993 (DDG2 data).

⁶Charleston Naval Shipyard letter, Ser. No. 248/261, September 16, 1993 (DDG37 data).

 $^{^{7}}$ Norfolk Naval Shipyard letter 4010(244.1), 244.1-L2-94, March 31, 1994 (CV59 data).

^{8&}quot;U.S. Nuclear Powered Submarine Inactivation, Disposal and Recycling," 1995, submarine data. These data are for recycled nuclear submarines minus their nuclear systems. We use these metal percentages for estimating the materials recovery for conventional submarines in the inactive fleet.

 $^{^9}$ All of the weight data in this table and the tables in the next two sections (i.e., Tables B.1 through B.9) are in long tons (1 LT = 2,240 pounds). Note that the data do not add to 100 percent of LSW.

The 3 percent figure for copper and copper alloys in the DDGs agrees fairly well with the reported recovery of 3.5 percent of LSW (116 tons) from the recycling of the ex-USS *Patterson* (DE1061) in 1999–2000. The same source reports recovery of 461 tons of aluminum, or about 14 percent of the ship's LSW—a figure that does not agree with the *Patterson* results.

Naval Institute Press Data 11,12,13,14

Tables B.2 through B.6 present the separate data for steam-powered destroyers, steam-powered cruisers, gas-turbine-powered frigates and destroyers, aircraft carriers, amphibious ships, and battleships that were available from the Naval Institute Press sources. Table B.7 summarizes the data by ship type. These data are not by metal species but by Engineering Ship Work Breakdown Structure (ESWBS) in the seven system groups corresponding to the Navy's ESWBS weight control system:

Group 1: Hull and structure

Group 2: Propulsion

Group 3: Electrical

Group 4: Command and surveillance

Group 5: Auxiliaries

Group 6: Outfitting

Group 7: Armament

In a few instances, the Naval Institute Press data included margin allowances (for future weight growth). We included these. Note that the totals in Tables B.2 through B.7 do not always add to 100 percent. This is due to rounding of the entries and the fact that the source data often did not add to 100 percent (no reasons were stated).

 $^{^{10}}$ Kristina Henry, "Shipbreaking May Mend Marine Yard," Baltimore Sun, May 14, 2000.

¹¹Bernard Prezelin, *The Naval Institute Guide to Combat Fleets of the World, 1990/1991*, Naval Institute Press, 1990.

¹² Norman Friedman, U.S. Destroyers, An Illustrated Design History, The Naval Institute Press, 1982.

 $^{13 \\} Norman \ Friedman, U.S. \ \textit{Battleships}, \textit{An Illustrated Design History}, \\ Naval \ Institute \ Press, 1984.$

¹⁴ Norman Friedman, U.S. Aircraft Carriers, An Illustrated Design History, Naval Institute Press, 1983.

Table B.2

Materials Weight Data from Naval Institute Press Sources, Steam-Powered Destroyers (percentage of LSW)

ESWBS	DD445 Fletcher (2,035 LSW tons)	• ,	DD931 Forrest Sherman (2,734 LSW tons)	DE1052 Knox (3,020 LSW tons)	DDG2 Adams (3,277 LSW tons)	Steam DD/DE Avgs.
1: Hull and structure ^a	36	45	35	47	37	40
2: Propulsion	34	14	26	14	25	23
3: Electrical	4	4	4	4	4	4
4: Cmd/surv	3	6	3	7	5	5
5: Aux	9	13	13	13	11	12
6: Outfitting	7	9	8	9	8	8
7: Armament ^b	7	4	10	5	8	7
Margin ^c		4	_		_	4

 $^{^{\}mathrm{a}}$ For carriers and battleships using the old weight system, hull and structure includes hull fittings and armor.

Table B.3

Materials Weight Data from Naval Institute Press Sources,
Steam-Powered Cruisers
(percentage of LSW)

ESWBS	CG16 <i>Leahy</i> (5,146 LSW tons)	CG 26 Belknap (5,409 LSW tons)	Steam CG Avgs.
1: Hull and structure	45	46	46
2: Propulsion	18	17	18
3: Electrical	4	4	4
4: Cmd/surv	7	7	7
5: Aux	11	11	11
6: Outfitting	7	8	8 .
7: Armament	7	6	7
Margin	_		

 $^{^{\}mathrm{b}}\mathrm{For}$ carriers, armament includes defensive weapons systems and features needed to accommodate aircraft.

^cMargin is available only for the DE1040 Class.

Table B.4

Materials Weight Data from Naval Institute Press Sources,
Gas-Turbine Powered Frigates and Destroyers
(percentage of LSW)

ESWBS	FFG7 <i>Perry</i> (2,648 LSW ton	DD963 Spruance s) (5,826 LSW tons)	Gas Turbine DD/FF Avgs.
1: Hull and structure	47	53	50
2: Propulsion	· 10	13	12
3: Electrical	4	5	5
4: Cmd/surv	4	6	5
5: Aux	17	13	15
6: Outfitting	12	8	10
7: Armament	4	3	4
Margin			

			CV59 F	orrestal	Mar.	
ESWBS	CV9 Essex (24,074 LSW tons)	CV41 Midway (42,215 LSW tons)	System	New Weight System (55,528 LSW tons)	Hawk	CV Avgs.a
1: Hull and structure	81	81	84	68	64	66
2: Propulsion	13	12	11	6	7	7
3: Electrical	N/A	N/A	N/A	2	2	2
4: Cmd/surv	N/A	N/A	N/A	1	1	1
5: Aux	N/A	N/A	N/A	15	14	15
6: Outfitting	2	2	2	6	5	6
7: Armament	4	5	2	2	2	2
Margin		_	<u> </u>	_	7	4

NOTE: NA indicates that weights were not available. By inspection, we concluded that the weights for these three ESWBS groups were included in the ESWBS group 1, hull and structure.

^aAverages for CVs are based on the new weight system data for *Forrestal* and *Kitty Hawk*. New system weight breakdowns are not available for the older carriers.

Table B.6

Materials Weight Data from Naval Institute Press Sources,
Amphibious Ships and Battleships
(percentage of LSW)

ESWBS	LPH 9 <i>Guam</i> (11,280 LSW tons)	LHA 1 <i>Tarawa</i> (25,588 LSW tons)	L-Ship Avgs.	BB61 <i>Iowa</i> (43,944 LSW tons)
1: Hull and structure	60	63	62	81
2: Propulsion	5	5	5	10
3: Electrical	2	3	3	N/A
4: Cmd/surv	2	2	2	N/A
5: Aux	15	14	15	N/A
6: Outfitting	10	9	10	1
7: Armament	1	1	1	8
Margin	_	_		_

Table B.7
Summary of Naval Institute Press Ship Weight Data (percentage of LSW)

ESWBS	Steam DD/DE Avgs.	Steam CG Avgs.	Gas Turbine DD/FF Avgs.	CV Avgs. ^a	L-Ship Avgs.	BB61 Iowa
1: Hull and structure	40	46	50	66	62	81
2: Propulsion	23	18	12	7	5	10
3: Electrical	4	4	5	2	3	N/A
4: Cmd/surv	5	7	5	1	2	N/A
5: Aux	12	11	15	15	15	N/A
6: Outfitting	8	8	10	6	10	1
7: Armament	7	7	4	2	1	8
Margin	4			4		

^aAverages for CVs are based on the new weight system data for *Forrestal* and *Kitty Hawk*. New-system weight breakdowns are not available for the older carriers.

Merchant Ship Data^{15,16,17}

Our information on recyclables from merchant ships is from recycling yards in India and estimates made by MARAD for domestic recycling of merchant ships. No actual return data are available from the U.S. recycling industry for small merchant ships. Table B.8 shows the data from Indian recycling. Note that the scrap species are different than those discussed above in that steel is largely recovered as reroll plate: steel plates that are rerolled into new sheet metal products without first being remelted. This is a common practice in Asia but nearly unheard-of in the United States. The nonferrous metals shown in Table B.8 are nearly all copper and copper alloys. Very small amounts of aluminum are also occasionally recovered from merchant ships. The information in the table represents average recovery results from the recycling of approximately 1,700 ships of all kinds at Alang, India, over more than 10 years.

Indian ship recyclers recycle all but about 3 percent of the as-received ship. The difference between this figure and those in Table B.8 represents the amount of a ship's original as-built LSW that is lost to corrosion during its service life. These figures appear in Table B.8's Weight Lost column.

Table B.8

Recoverable Materials Weight Data from Indian Recyclers (percentage of LSW)

Type of Vessel	Reroll Scrap	Melting Scrap	Cast Iron	Non– ferrous Metals	Machinery	Furniture and Misc.	Weight Lost
General cargo	56-70	10	2-5	1	4-8	5	9-15
Bulk carrier	61-71	8-10	2-3	1	2-5	1-5	10-16
Ore carrier	62-69	10	3	1	3-5	5	10-16
Passenger	44-58	10	5	1-2	10-15	5-7	11-17
Oil tanker	72-81	5-7	2-3	1-2	1-2	1-2	10-12
Ore/bulk oil carrier	66-75	8-10	3	1	1-6	1-2	10-13
Naval ships	53-67	10	2-6	1-2	4-6	1-2	15-22
Container ship	63-67	10	3-4	1	5	5	10-13
Fishing vessel	47-67	10	3-8	1-2	2-10	5	12-18
Average	64	9	4	1	5	4	13

¹⁵Ferrous Scrap Committee, Ministry of Steel, Government of India, *Comprehensive Environmental Impact Assessment and Environmental Management Plan*, August 1997.

¹⁶Ferrous Scrap Committee, Ministry of Steel, Government of India, *Shipbreaking in India, A Roadmap for Future Development*, undated (circa spring 1999).

¹⁷MARAD, The Markets, Cost and Benefits of Ship Breaking/Recycling in the United States, Report MA-ENV-820-96003-E, January 1997.

The MARAD estimates are for the amount of recoverable scrap species from standard types of MARAD-design merchant ships. These estimates are shown in Table B.9

Table B.9

MARAD Estimates of Recoverable Materials from U.S. Merchant Ships

Scrap Species	Percentage of LSW
Ferrous	93.5
Copper and copper alloys	1
Waste	5.5

ESTIMATING THE AMOUNT OF RECYCLABLE SCRAP SPECIES AND WASTE FROM LSW DATA

By synthesizing the data above, we developed reasonable estimates of both the percentage of scrap metals that can be recovered and the waste produced during recycling. All are expressed as a recovery index in percentage of LSW.

The data above suggest that there are some differences in the recovery rates for different types of ships. We thus decided to classify Navy and U.S. Coast Guard ships in nine categories and MARAD merchant ships in one category:

- Navy and USCG ships
 - 1. Surface combatants (SC)
 - 2. Surface combatants with aluminum deckhouses (SCA)
 - 3. Aircraft carriers (CV)
 - 4. Battleships (BB)
 - 5. Submarines (SUB)
 - 6. Amphibious warfare (AMP)
 - 7. Auxiliaries (AUX)
 - 8. Mine warfare (MINE)
 - 9. Other (OTH)
- MARAD merchant ships (including all other miscellaneous ships)

We used the ship types identified in Appendix A, Table A.1 under Ship Type. For Navy ships, the ship type is one of the nine abbreviations listed above. All USCG vessels are listed as OTH, as are all Navy craft and dry-docks. For MARAD merchant ships and miscellaneous ships, we used the specific MARAD

ship type designation (such as T2-S or C3-S-33b), or PRVT if there was no MARAD designation for the ship, or country of origin if there was no other type information available from MARAD.

The available information on waste generation comes from NAVSEA data for submarine recycling (9 percent), the Indian recycling shown in Table B.8 (13 percent), and the MARAD data shown in Table B.9 (5.5 percent). We chose to use the average of these data (9 percent) for the waste generated in recycling all ship types shown in Appendix A, Table A.2.

The recovery indices developed for the scrap species and waste involved in recycling the different types of ships are given in Table B.10. Details on the indices of the various ship types are provided below. These indices were used to determine the scrap metal value of the different types of ships. We assumed that all battleships would become museums and thus did not include them in our working inventory.

Table B.10
Recovery Indices for Ship Types

	Ferrous	Aluminum	Copper and Copper Alloys	Lead	Waste
Surface combatants	79	4	4	4	9
Aircraft carriers	85	1	1	4	9
Submarines	53	1	8	29	9
Amphibious warfare	85	1	1	4	9
Auxiliaries	85	1	ī	4	9
Mine warfare	Nil	Nil	Nil	Nil	Nil
Merchant ships	90	0	1	0	9
Other ships	90	0	1	0	9

Surface Combatants

For ferrous scrap weight, we used the sum of the ESWBS weight groups 1, 2, 5, and 7 in Table B.7 averaged over the table's three types of surface combatants adjusted for aluminum and waste generation. We also adjusted the ferrous index to float as necessary to make the sum of all fractions equal to 100. Regarding aluminum, we were advised by NAVSEA that all surface combatants listed in Table A.2 as derived from the *Forrest Sherman* (DD931 Class) employed aluminum deckhouses. *Forrest Sherman* was built in 1955, and only five of the 70 surface combatants in Table A.2 were built before 1955. We concluded that it was adequate to treat all of this class as post-1955 ships and thus applied the aluminum index (4) to all of them. The NAVSEA data, as shown in Table B.1, were used for indices for aluminum (4), copper and copper alloys (4), and lead (4).

Aircraft Carriers

For the CV ferrous index, we used the sum of the Naval Institute Press data in Table B.7 for ESWBS groups 1, 2, 5, and 7, floated as necessary to make the total index equal to 100. This gives a ferrous index of 85. The aluminum estimate for carriers in Table B.1, the *Forrestal*, is surprisingly small (0.01 percent). In most modern warships, aluminum is used for interior joinerwork bulkheads, doors and doorframes, deck plates, and many other services—the goal being to reduce the vessel's overall weight. We estimated that an aluminum index of 1 is adequate to represent these sources. For copper and copper alloys, we used the NAVSEA estimate of 1 percent. We believe this is reasonable for aircraft carriers because their steel hull and structures are truly massive, including armor plate and multiple side protection systems. This mass of steel diminishes the fraction of their total displacement devoted to nonferrous materials. For lead, the average of the data in Table B.1 (4 percent) was used; for waste, 9 percent was used, as before.

Submarines

For submarines, we used the rounded NAVSEA data from Table B.1. This approach may be subject to notable error because nuclear and conventional submarines are very different vessels. However, the nuclear submarine data were the only data available. Because the number of conventional submarines awaiting disposal is small, any errors have little influence on the total recoverable metals represented by the inactive fleet.

Amphibious Warfare and Auxiliaries

For ferrous scrap for amphibious warfare ships, we used the sum of ESWBS weight groups 1, 2, 5, and 7 for these ships in Tables B.6 and B.7, floated as necessary to make the total index equal to 100. Amphibious warfare ships carry large numbers of U.S. Marines. Aluminum is used in these ships in the same manner and extent as in heavily manned aircraft carriers. Therefore, we chose an index of 1 for this specie. Copper and copper alloys were estimated from the ESWBS weight information in Tables B.2 through B.4 and Table B.6. In Tables B.2 through B.4, the sums of the propulsion and electrical ESWBS groups range from 17 to 27 percent of LSW, whereas in Table B.6 these categories add to only 8 percent for amphibious warfare ships. This reflects the smaller propulsion and electrical systems found in amphibious warfare ships compared with surface combatants. We concluded that a copper and copper alloys index of about one-third that of surface combatants, or 1, is appropriate. For lead, we used the same index used for surface combatants.

For Naval auxiliary ships, there are no weight data on which to base recovery fractions. However, we know that many if not all Naval auxiliary ships identified by the Navy or MARAD as being to a Navy design would have been constructed in accordance with "General Specifications for Ships of the United States Navy," which means standard Navy design practices, such as the use of copper alloys in seawater systems and lead ballasting, would have been employed. Also, as is evident in Appendix A, Table A.1, Navy auxiliaries have power densities in the 100s of tons per shaft horsepower, comparable to Navy amphibious ships. (Warships have power densities in the tens of tons per shaft horsepower.) Based on this evidence, we concluded that the recovery fraction for amphibious ships is also appropriate for Naval auxiliaries.

Mine Warfare

Mine warfare ships are constructed of wood or nonmetallic hulls and nonmagnetic interior equipment made from metals such as copper and certain stainless steels. Their recovery indices are therefore very different from those of a warship or Naval auxiliary.

As of this writing, several of the mine warfare ships recently in the Navy inventory have been disposed of. And in Appendix A, Table A.2, only six such vessels remain, totaling only 4,404 tons of LSW. This constitutes less than 0.2 percent of the total LSW of the ships in Table A.2. We thus decided not include to material recovery from mine warfare ships in this analysis.

Other Ships and Merchant Ships

We treated all other vessels and all merchant ships (including miscellaneous ships) the same. While this may be incorrect for specialized small vessels such as patrol craft and tugboats, there are so few of these and their total LSW is so small (less than 1 percent of the total LSW of the disposal candidates in the analysis) that the error introduced is equally small. Table B.8 shows the recovery of materials during recycling of ships in India. For the average merchant ship, about 82 percent of its LSW is recovered as ferrous species, 1 percent as nonferrous species (mostly copper and alloys), and 4 percent as reusable furnishings. Thirteen percent is lost as waste, and 10 percent of that 13 percent represents corrosion loss relative to as-built LSW. Most of the 4 percent of the LSW that is reusable furnishings is items such as old furniture, window glass, door frames, and floor coverings—items reusable in India but not in the United States and thus that would become waste. As for the MARAD waste estimate, it

¹⁸NAVSEA S9AAO-AA-SSPN-010/GEN-SPEC, 1983 Edition.

is low compared to other information. We used an overall average figure of 9 percent for waste among all types of ships.

Compared to the Indian data in Table B.8, the MARAD information in Table B.9 shows the same copper and copper alloys recovery (1 percent), no notable aluminum or lead recovery, and proportionally more ferrous scrap (93.5 percent). We concluded that for other ships and MARAD merchant ships, the MARAD metal recovery data are appropriate except that steel recovery was reduced to accommodate the higher waste estimate.

RECOVERY OF MARKETABLE COMPONENTS AND ARTIFACTS

The MARAD information also notes that about 10 percent of the total market value of a scrap ship is in the resale of reusable equipment such as fire pumps and motors, galley equipment, bollards, anchors and anchor chain, and artifacts such as hatch covers (from Liberty ships, made into furniture). In estimating the total value of a ship, this source of revenue is included by dividing the total scrap metal value by 0.9—i.e., (\$ value of scrap metal) $\div 0.9$ = (\$ total recoverable value of a ship).

SUMMARY OF RECOVERY INDICES

Indices for recyclable materials and waste recovery were developed for the Navy and MARAD vessels in Appendix A, Table A.2, using Navy and MARAD documentation and published literature. These indices, shown in Table B.10, were then used to determine the scrap metal values for recycled ships.

THE VALUE OF SCRAP METAL¹⁹

The values used for the calculations are shown in Table B.11 in dollars per long ton and, for all but steel, dollars per pound. After applying these prices to the recoverable scrap metal fractions of each type of ship and dividing by 0.9 to account for the value of equipment sold for continued use, we found that for domestic recycling the average Navy ship has a recovery value of \$88 per long ton and the average merchant ship has a recovery value of \$64 per long ton. These are average values based on recent prices for scrap metals. The prices for all metals are near their decade-long low. If prices go up, the recovery value of a ship could double; if they continue to decline, recovery value could drop even further. Table B.12 summarizes the average recoverable value from Navy and

¹⁹Appendix D addresses scrap prices in detail.

Table B.11
Average Value of Recovered Scrap Species

	Steel	Aluminum	Copper and Copper Alloys	Lead	
\$/long ton	53	725	972	213	
\$/pound	N/A	0.324	0.434	0.095	

Table B.12

Average Recoverable Value of Ships in Domestic Recycling

	Weighted Avg. \$/Ton			
Material	Navy Ships	Merchant and Other Ships		
Steel	44	48		
Aluminum	11	0		
Copper and copper alloys	16	10		
Lead	8	0		
Total scrap metal	79	58		
Equipment	9	6		
Total	88	64		

merchant ships based on the selected scrap prices. The totals do not add because of rounding.

SUMMARY AND CONCLUSIONS

Steel is the dominant scrap species in recycling Navy and MARAD ships, so the market value of scrap steel, presently at a low level, is the major determinant of a ship's value. For Navy ships, copper, aluminum, and lead are important contributors to value. In merchant ships, however, steel is the single dominant species, the value of copper is more modest (about 16 percent of steel value), and there is no aluminum or lead of note. The total estimated average value of the recoverable species from recycling is \$88 per long ton for a Navy ship and \$64 per long ton for a merchant ship, and each of these values vary by as much as ± 50 percent in as little as a year.

POLYCHLORINATED BIPHENYLS IN VESSELS

Polychlorinated biphenyls (PCBs) are a class of synthetic organic chemicals consisting of from one to ten chlorine atoms (hence the *polychlorinated*) bonded to two joined six-member carbon rings (called a biphenyl molecule) that create up to 209 possible variations, or "congeners," of polychlorinated biphenyls. PCB products are normally mixtures of several congeners adjusted by the manufacturer to impart specific bulk properties to the compound. The congeners with the least chlorine present are oily liquids. As the amount of chlorine in these liquids increases, the product becomes progressively thicker, up to a solid wax. The ability to vary the viscosity, coupled with other favorable industrial properties, made PCBs a broadly useful compound in industry and in many commercial products.

PCBs are not corrosive themselves and, unlike many other oils and waxes, are very resistant to decomposition into corrosive compounds. They also have a high heat capacity and a high boiling point, do not conduct electricity, are non-flammable, and have a very low acute toxicity. For these reasons, from the time they were first introduced in 1929, PCBs quickly became the standard coolant and dielectric in the electric utility industry and the preferred hydraulic and cooling fluid in all industries. They were used as coolant and dielectric in electrical transformers and high-capacity electric transmission cables, as dielectrics in capacitors and small transformers, and as hydraulic fluids and cutting oils in all manner of industrial machinery in virtually every nation of the world.

Their variable viscosity and the fact that they do not dry out and become hard almost regardless of their environment led to another use for PCBs: as plasticizers and sealing agents in products such as rubber and plastics (particularly in the ubiquitous polyvinyl chloride [PVC] plastic), adhesives, paints, inks, gaskets, sealing compounds, and carrier fluids for pesticides, and as a mounting fluid for microscope slides. Historically, about 60 percent of all PCBs produced were

used as dielectric fluids, about 12 percent as hydraulic and heat transfer fluids, and about 28 percent as ingredients in manufactured products.¹

Because PCBs are so common in the processing equipment of many product-manufacturing industries, many resulting products contain small amounts of PCBs picked up during their production. Examples include PCBs in extruded plastic and rubber products from use of PCB oil as an extrusion lubricant. Thus, PCBs can be found both as a functional and a tramp constituent of many products.

PCBs were manufactured in many countries: the United States (Monsanto was the only U.S. manufacturer), Austria, China, Czechoslovakia, France, Germany, Italy, Japan, the USSR and the Russian Federation, Spain, and the United Kingdom. Manufacturing stopped in the United States in 1979 but continued in many other countries well into the 1980s. Today, PCBs continue to be manufactured and exported for industrial use in some countries.²

Because PCBs are such chemically stable compounds, they do not degrade in the environment and they persist for decades, moving up the food chain by adsorption in lower life forms and ultimately in humans. PCBs can be found in trace amounts throughout the earth's biosphere, even in sediments on the bottom of the deepest oceans. They can be found in high concentrations in sediments and soils near places of their manufacture, use, and disposal. PCBs in human tissue are believed to be associated with an elevated risk of cancer and with other, noncancer abnormalities and are therefore coming under increasing regulation worldwide. While highly resistant to decomposition, PCBs are not immune. In a fire or at very high temperatures such as are seen in a kitchen frying pan, PCBs will decompose to, among other compounds, the extraordinarily toxic family of chemicals called dioxins.

PCB REGULATION

PCB regulation in the United States began in 1976 with the enactment of the Toxic Substances Control Act. This law and its implementing EPA regulations found at 40CFR761 led to a ban on the manufacture of PCBs in the United States in 1977 and to bans on imports, exports, and unrestricted use. In subsequent years, PCBs were gradually phased down in domestic industry but were not completely phased out.

 $^{^1}$ Guidelines for the Identification of PCBs and Materials Containing PCBs, United Nations Environment Programme, First Issue, August 1999.

²"POPS Profile Information Reporting Form," Slovak Republic, UNEP Chemicals.

It was not until the mid-1980s and later that West European nations began to place restrictions on the manufacture and use of PCBs. For example, the United Kingdom initiated regulations in 1986, Finland in 1990. Some European and Asian countries continue to manufacture and use PCBs today. This continued use in many foreign countries appears to have led to incorporation of PCBs in domestic products from imported feedstock, presumably unbeknownst to U.S. manufacturers.

International regulation of PCBs is now the subject of discussions within the UN Environment Programme. This work began in 1998 and is directed toward development of a new international treaty that would ban or control the manufacture and use of PCBs and nine other chemicals.³ Although no agreement has yet been reached, notionally this work will lead to a ban on the continued manufacture of PCBs and to restrictions on the continued use of existing stocks, with the result that PCBs will ultimately disappear from the marketplace.

PCBs IN NAVY SHIPS

The Navy has followed the EPA's PCB regulations since they were first issued in the late 1970s. Consistent with the EPA regulations at the time, Navy actions focused on PCBs first in heavy electrical equipment (such as yard transformers ashore) and later on PCBs in small capacitors and transformers in shipboard electronic equipment. During the early years of PCB regulation, the Navy noted that a unique military lubricant and anti-foulant used on the cables of some naval mines contained a high concentration of PCBs as required by its military specification. This problem—believed to be the only case of a Navy product containing PCBs as required by a military specification—was addressed in the early 1980s. It was not until 1989 that the Navy discovered during the course of normal occupational safety work at a shipyard, that PCBs also occurred in many plastics, rubbers, adhesives, gaskets, and other commercial nonmetal products used in Navy ships. Similar PCB-bearing products were subsequently found in use in many non-Navy facilities and structures.

NAVSEA has been sampling for PCBs in Navy ships since the early 1990s. Sampling has been done to determine whether ships and craft to be disposed of contain PCBs that must be considered in the disposal process. Shipyards sample during maintenance on ships to determine whether the products removed during maintenance require handling as PCB-materials and to de-

 $^{^3\}mathrm{PCBs}$ are one of ten "persistent organic pollutants," or POPs, that are the subject of future international regulation. Most of the other POPs are pesticides, e.g., DDT.

⁴With very few exceptions, Navy ships do not carry and never did carry large electrical transformers such as those used by electrical utilities and shore-based heavy industry sites.

termine whether work processes must be amended to accommodate the presence of PCBs. Data from this sampling process have been assembled by NAVSEA 00T into four databases. We analyzed these databases (current through May 2000) to estimate the frequency with which PCBs can be found in Navy ships. The results are shown in Table C.1.

Table C.1 shows that 28 percent of all retired Navy ships (see Appendix A, Table A.1) have been sampled in some manner for PCBs and that of these, 77 percent contain PCBs above 50 ppm in at least one material—the limit at which stringent regulation begins. Of the 113 Navy ships ready for disposal (category N8 in Table C.1), 50 have been sampled and all 50 were found to contain regulated levels of PCBs.

All of the 83 ships reportedly containing PCBs were sampled comprehensively for PCBs in liquids (hydraulic fluids and lubricants) and a variety of solid materials such as rubber, paint, and tape. Of the 25 sampled ships found with no PCBs, only two were sampled in the same manner. Twenty-three were sampled only for PCBs in liquids or for liquid PCBs on surfaces. PCBs are rarely found in shipboard liquids, probably because such liquids are frequently replaced during routine maintenance and PCB-free replacements have normally been used since the late 1970s. Thus, only two of 85 comprehensively sampled ships (or approximately 2 percent) revealed no regulated PCBs. What this means, thus, is that up to 98 percent of all the Navy ships awaiting disposal may contain regulated amounts of PCBs in solid materials.

Table C.1

Analysis of PCBs for Navy and MARAD Retired Ship Assets^a

	Total No. of Ships in	Ships Sampled		With PCBs	
Ship Category	Category	No.	%	No.	%
N1: Navy mobilization and other retention assets	31	7	23	1	14
N2: Existing foreign military leases	26	0	0	N/A	N/A
N3: Potential future FMS and grants	39	8	21	3	38
N4: Potential donations or commercial leases	16	4	25	3	75
N5: Former Navy ships title-transferred to MARAD for disposition	87	24	28	14	58
N6: SINKEX candidates	9	6	67	5	83
N7: Held for spare parts	4	2	50	1	50
N8: Navy title vessels, ready for disposal, held at NISMFs or MARAD	113	50	44	50	100
N9: Special vessels	12	1	8	1	100
N10: Museum ships	51	6	10	5	83
Totals	388	108	28	83	77

^aThe complete list of ships is in Appendix A, Table A.1.

While the fact that PCBs are rarely found in shipboard fluids leads us to assume that newer ships may have less PCB material present than older ships do, there is not enough information in the databases for the ships in Table A.1 to validate this assumption. The newest ship listed in Table A.1 as having been sampled (and only for fluids) is *Shenandoah* (AD44), launched in 1982. No PCBs were found. The newest ship in which PCBs in solid materials were found is USS *Estocin* (FFG15), launched in 1979. The average launch date for the ships in Table A.1 is 1960.

PCBs IN MARAD SHIPS

In 1995, three MARAD ships in the ready-for-disposal inactive fleet were sampled comprehensively for PCBs and other hazardous materials: SS *Wayne Victory*, SS *Export Challenger*, and SS *Shirley Lykes*. PCBs were sampled in accordance with a then-new EPA shipboard sampling guide,⁵ and the results were published in a MARAD report and its many appendices.⁶ One of these appendices reported that PCBs were found in many different solid materials in the three ships but in none of the liquids.⁷

A sampling of three of the many MARAD ships in storage does not provide conclusive evidence for the presence or absence of PCBs in the MARAD ships listed in Table A.1. However, the fact that the three sampled MARAD ships revealed PCBs in the same types of materials that are used in Navy ships does indicate that the problem of shipboard PCBs is not unique to the Navy.

PCBs IN OTHER MERCHANT SHIPS

PCBs are regularly encountered during recycling of merchant ships. B. D. Ghosh reports up to 800 kilograms of PCBs in the paint of merchant ships recycled in India in recent years and also reports PCBs in electric cables and other materials.⁸ India's Ferrous Scrap Committee reports that there are PCBs in many materials in the commercial ships recycled at the Alang, India, yards but that none were found in the environment surrounding the yard.⁹

 $^{^5 \}mbox{Environmental Protection Agency, } Sampling Ships for PCBs Regulated for Disposal, Interim Final Policy, November 30, 1995.$

⁶MARAD, Environmental Assessment of the Sale of National Defense Reserve Fleet Vessels for Scrapping, Report MA-ENV-820-96003, July 1997.

⁷MARAD, Survey of Ships and Materials, Report MA-ENV-820-96003-F, January 1997.

⁸B. D. Ghosh, "Shipbreaking Industry in India: Present Status and Future Prospects," 1999, included as Appendix B in Ferrous Scrap Committee, Ministry of Steel, Government of India, *Shipbreaking in India, A Roadmap For Future Development*, undated (circa spring 1999).

⁹Ferrous Scrap Committee, Ministry of Steel, Government of India, *Shipbreaking Industry—Present Status in India and Its Impact on Environment*, Vol. I, August 1997.

Each year, recycling yards in India perform about 40 percent of all merchant ship recycling in the world. The average age of these ships is about 25 years, so most were built in the mid-1970s. All manner of merchant ships from a wide variety of ship operators and ship builders are recycled. The Ferrous Scrap Committee reports that PCBs are still in use in India and other countries but are being phased out at this time. The Committee thus expects the incidence of PCBs encountered during ship recycling to decline over the coming years.

THE COST OF MANAGING PCBs DURING RECYCLING

PCB management can be a notable cost in U.S. ship recycling because of the very strict rules that prohibit burning of PCB-bearing materials and require their disposal in specialized landfills. Ship recycling is a very labor-intensive operation, and the process of identifying and managing PCB-bearing materials can add significantly to the labor requirements.

SCRAP METAL PRICES

Scrap metal is any primary metal or alloy that has been used in a device and then recovered for reprocessing and subsequent reuse in another application. When scrap metal has been reprocessed and, as is often the case, combined with newly mined ore, it is considered once again a primary metal and can command a far higher price than it could as scrap. Technically, primary metals are unalloyed metals such as iron, copper, aluminum, and lead. Very often, metal alloys can be of more value than the primary metals themselves. Iron and copper are most often marketed as alloys. Copper alloys, brass and bronze, have been sold in the scrap market for millennia. More recently, alloys of iron, steels of various mechanical properties, have been marketed for subsequent combination with primary metals.

Figure D.1 shows the average weekly U.S. production of steel. As can be seen, total U.S. steel production, some of which is from scrap steel, has been highly variable but has remained at about 2 million long tons per week. Also shown in the figure is the average weekly steel production of the major producers: Pittsburgh, PA, Chicago, IL, and the western United States. These production values average from 200,000 to 500,000 tons per week.

The total rate of U.S. steel production is about 90 percent of the total U.S. steel production capacity, as shown in Figure D.2. These numbers are important to the recycling of Navy and MARAD vessels because they establish that the material introduced to the scrap steel market via ship recycling would not saturate the demand and thus depress scrap metal prices. We estimate that the inventory of ships will introduce about 150,000 tons of scrap steel per year. With the markets being several orders of magnitude larger, this amount will not change the U.S. price of steel.

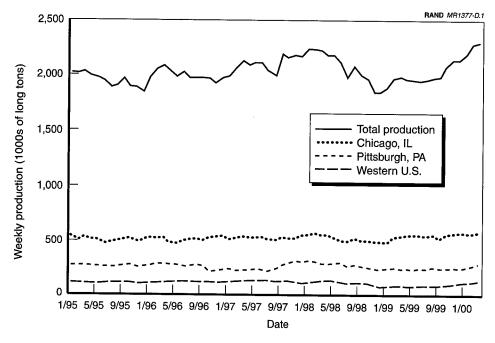


Figure D.1—Average Weekly U.S. Steel Production

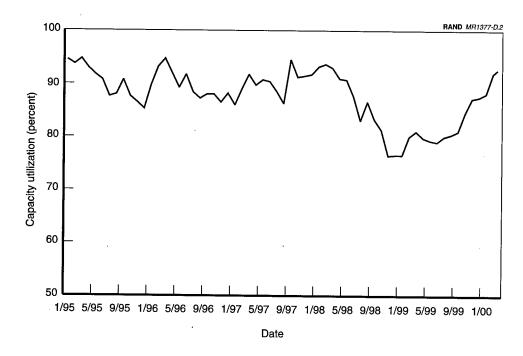


Figure D.2—Utilization of U.S. Steel Production Capacity

FERROUS SCRAP METAL PRICES

Scrap metal prices depend on the scrap class of the metal, whether the scrap is delivered to a broker or directly to a mill, and the city in which the scrap is traded.1 The more than 100 classes of ferrous scrap depend on the size and thickness of the steel pieces in the lot and the source of the steel (e.g., automobiles, railroad equipment, steel cans). For our analysis we selected heavy melting No. 2 steel 5 feet × 18 inches or under.² No matter the grade of steel, the material must be free of dirt, nonferrous metals, foreign material of any kind, and excessive rust and corrosion. The requirement excluding foreign material does not apply to the accidental inclusion of negligible amounts of foreign material where the amount is unavoidable in normal preparation of the alloy. How the steel scrap is delivered has an enormous impact on price. If it is delivered to the steel mill directly on railroad cars in many ton lots rather than to the yard of a broker or exporter it will bring a higher price. The reason for this difference is that the broker or exporter has to incur further transportation costs and must have an allowance profit built into its prices for the raw scrap material. Price will also depend on the city in which the scrap is traded—i.e., the price is directly related to the trading city's proximity to the mills in which the scrap will be processed. In Pittsburgh, Philadelphia, and Chicago, mills are relatively close. Scrap delivered freight on board (FOB) to these cities can command a far higher price than can scrap delivered to San Francisco, Seattle, or Houston, where a broker or exporter is directly available but the mills are much further away.

Figure D.3 illustrates this relationship, plotting the average monthly price for heavy melting No. 2 steel scrap for the past five years for the six cities just mentioned. The very pronounced difference between the East Coast and West Coast cities is evident. Also evident are the volatility of the price and the price's general trend of decline since 1995. The average monthly price in October 2000 in Houston, Pittsburgh, and Chicago was about \$80 to \$90, whereas in Philadelphia it was \$60 and on the West Coast it was about \$20.3 All of these prices are in U.S. dollars per long ton FOB mill or broker yard. If a shipbreaker delivers the scrap in the form of modules to a middleman so that it can be further reduced in size for scrap mill processing, the prices decline by roughly half.

To establish an estimate of the scrap steel price for further analysis, we selected prices at cities representative of those that would be likely to handle the ship-breaking of the Navy and MARAD ships: San Francisco, Houston, and Philadel-

 $¹_{\it Scrap Price Bulletin}$, Cahners Publishing, 2000.

²See Scrap Recycling Institute, Scrap Specifications Circular, 1998.

^{3&}lt;sub>Ibid</sub>.

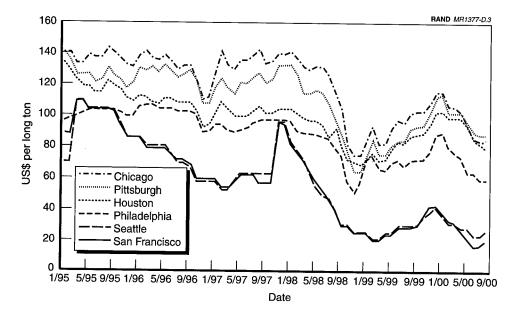


Figure D.3—Average Monthly U.S. Prices for Heavy Melting No. 2 Steel Scrap

phia. We selected Philadelphia over Pittsburgh despite the former's scrap price being depressed because the additional transportation costs to Pittsburgh of up to \$20 per ton could offset the price difference. Moreover, many of the ships in the inactive inventory are stored near Philadelphia and nearby Baltimore. In the average, the Philadelphia price was weighted by a factor of two to account for the abundance of nearby ships. Using October 2000 average prices resulted in a location-weighted average of \$53 in current U.S. dollars per long ton for mill-size scrap delivered to the mill. The price for modules delivered to a middleman is half this amount.

NONFERROUS SCRAP METAL PRICES

In addition to ferrous alloys, the Navy and MARAD ships contain nonferrous metals and alloys—aluminum, copper, copper alloys, and lead. Figure D.4 shows the average monthly price for the different classes of aluminum delivered to mills and dealers. Primary metal commands the highest price because, in contrast to the scrap classes, it can be directly used in fabrication. Prices for the scrap classes depend on whether the aluminum is cast or sheet; for the time period shown, they did not vary appreciably. As was true for the ferrous metals, the dealer price for aluminum is below all the prices shown. We selected an

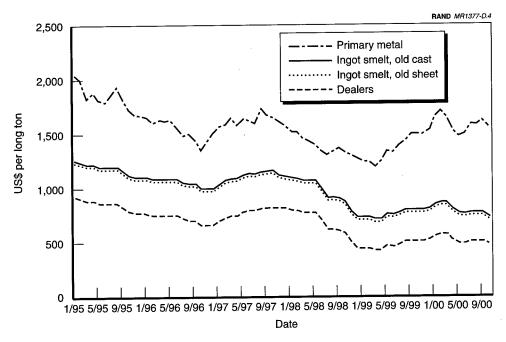


Figure D.4—U.S. Average Monthly U.S. Prices for Aluminum Scrap

average value for aluminum scrap based on the average October 2000 prices: \$725 in current U.S. dollars per long ton.⁴

For copper we selected the heavy melt No. 2 copper scrap classification as the best descriptor of the copper scrap available from ships.⁵ This classification covers all heavy copper scrap, including heavy wiring and buss bars as well as copper tubing all free of excessive tinning.

Figure D.5 shows the average monthly price for this class of copper for the past five years. As was the case for aluminum, the primary metal commands the highest price and the other classes of scrap command less, how much less depending on the smelter. The unusual property of the price trends here is that the copper scrap prices at the dealer and at the mill are about the same, indicating a more direct connection between scrap price and the primary metal price than was seen for the ferrous alloys. We adopted an average of the October 2000 prices: \$1,047 in current U.S. dollars per long ton.

Copper alloys (brass and bronze) have many and diverse applications in ships—everything from manganese-bronze propellers to Monel valve stems and cop-

⁴Ibid.

⁵Ibid.

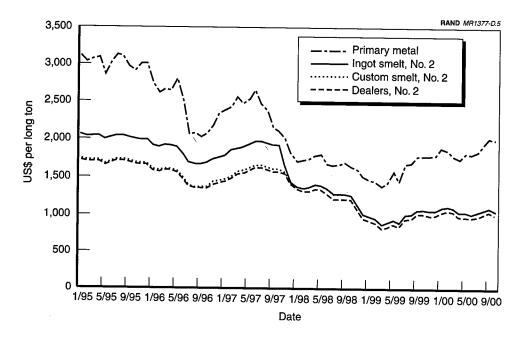


Figure D.5—Average Monthly U.S. Prices for Heavy Melt No. 2 Copper Scrap

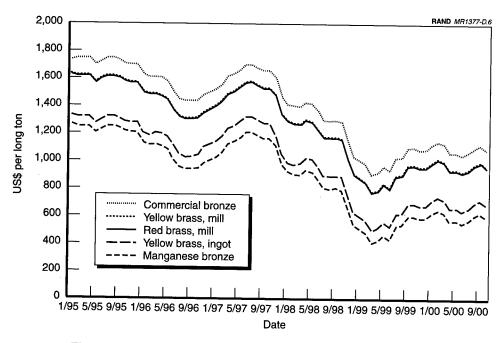


Figure D.6—Average Monthly U.S. Prices for Copper Alloy Scrap

per nickel heat exchangers. The average monthly price for brass and bronze scrap is shown in Figure D.6. 6

Because the recovery fractions of copper and copper alloys are uncertain, the average of the copper and copper alloy prices for October 2000 was used, resulting in a value of \$972 in current U.S. dollars per long ton.

For lead scrap, the primary metal price has been very volatile over the past five years. However, the price for scrap lead FOB to mill or dealer yard has varied little. We selected the October 2000 price of \$213 in current U.S. dollars per long ton.

 $_{
m Yellow}$ brass, not used heavily in many ships because it deteriorates in seawater, is not considered in the average values used in the model.

COST-REVENUE SPREADSHEET MODEL

To support our calculations, we built a simple spreadsheet model in Microsoft Excel. This model allows quick summing of costs and revenues associated with the different ship disposal options.

The spreadsheet tracks the various ship types so that estimates of the cost of each disposal option will reflect the actual composition of the fleet rather than a generic fleet of "ships." Ships are classified as surface combatants, carriers, amphibians, auxiliaries, nonnuclear submarines, minesweepers, and others. The inputs to the model are as follows.

NAVY AND MARAD STORAGE COST FACTORS

The inputs for the Navy and MARAD cost factors are separate but they reflect similar categories. The spreadsheet provides inputs for the following: annual operations and maintenance funding per ship designated for scrap, operations and maintenance funding per ship designated for long-term storage, one-time costs for cathodic protection/dehumidifying (CP/DH) installation, a dry dock interval and dry dock cost per ship, an operations and maintenance aging cost factor, and, for MARAD ships, a follow-on dry dock cost per ship.

TOWING COST FACTORS

Towing cost inputs include towing costs in dollars per mile, the cost to outfit a ship for towing, the average distance to a recycling yard, and the average distance to a reefing site.

SHIP DISMANTLING COST FACTORS

Inputs include the cost to prepare a ship for dismantling represented as dollars per ton, dismantling costs per ship type represented as dollars per ton, number of shipbreaking sites, length of the dismantling effort in years, and an im-

provement factor to account for the learning and eventual efficiencies that result from experience.

SHIP REEFING PREPARATION COST FACTORS

These cost factors are organized much like those associated with dismantling. Inputs include the cost to prepare a ship for reefing represented as dollars per ton, preparation costs per ship type represented as dollars per ton, number of preparation sites, length of the reefing effort in years, and an improvement factor to account for the learning and eventual efficiencies that result from experience.

REVENUE OFFSETS

The spreadsheet makes use of two further inputs: scrap metal prices by type (e.g., copper, steel) represented as dollars per long ton or pound, and scrap metal recovery factors for calculating how much of each species will be recovered for ships of each given type.

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